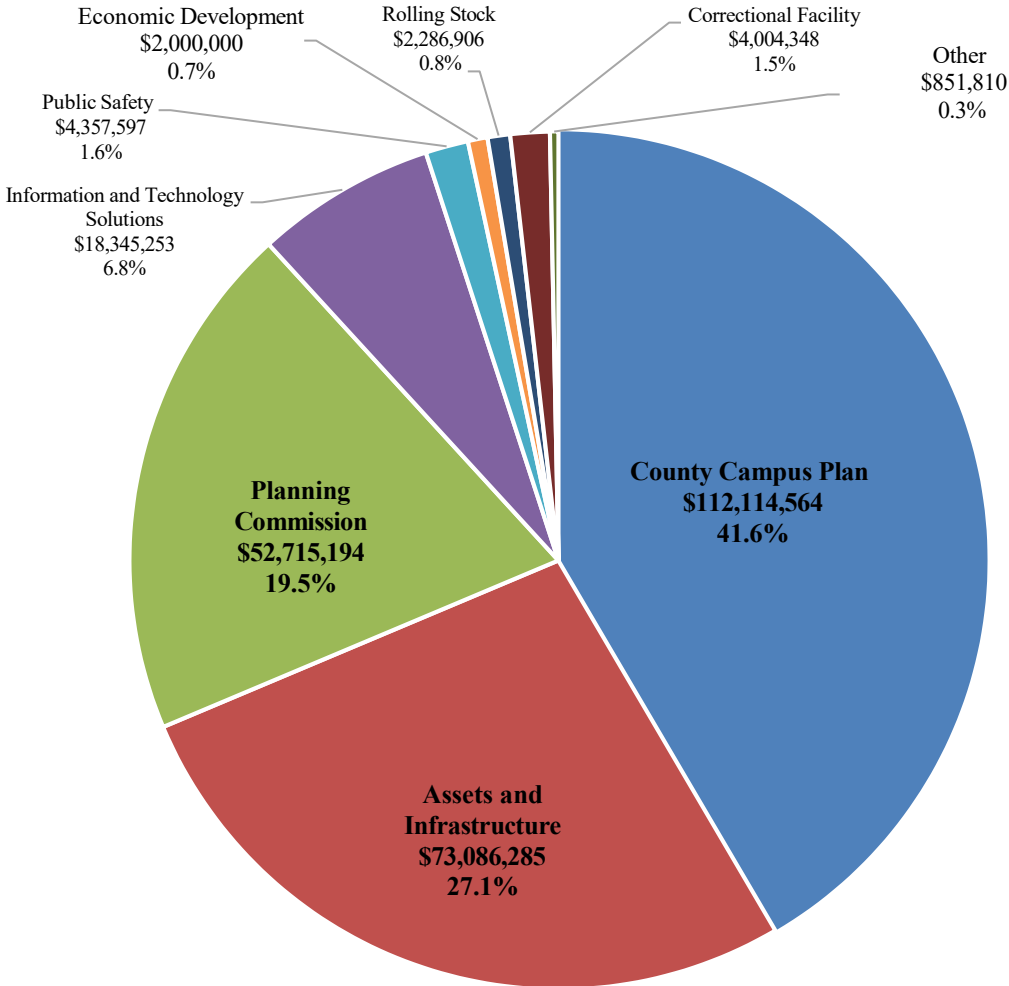


Montgomery County  
Pennsylvania  
Capital Improvement  
Program  
2023 – 2027

Adopted: December 15, 2022

# 2023 Capital Fund Budget

## 2023 Capital Projects by Program Area



### Capital Fund Budget Highlights

**Total 2023 Capital Fund Budget**  
**\$269,761,957**

**Beginning Capital Fund Balance**  
**\$74,700,000**

**Bond Proceeds**  
**\$149,039,849**

**Federal and State Grants**  
**\$24,667,102**

**Motor Vehicle Registration Bond Proceeds**  
**\$14,885,000**

**Other Revenues**  
**\$6,470,007**

| Capital Projects Fund                             | 2022<br>Budget       | 2023<br>Budget       | 2024<br>Budget       | 2025<br>Budget       | 2026<br>Budget       | 2027<br>Budget      | 2023-2027<br>Total   |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|---------------------|----------------------|
| <b>Revenues</b>                                   |                      |                      |                      |                      |                      |                     |                      |
| Capital Fund Bond Proceeds                        | \$163,832,775        | \$149,039,849        | \$170,470,799        | \$123,430,571        | \$81,799,703         | \$39,653,814        | \$564,394,737        |
| Motor Vehicle Registration Bond Proceeds          | 13,222,360           | 14,885,000           | 16,955,366           | 11,806,555           | 18,739,000           | 9,475,001           | 71,860,922           |
| Federal Grants                                    | 22,076,926           | 18,336,779           | 34,491,012           | 34,060,456           | 19,820,600           | 4,535,000           | 111,243,847          |
| State Grants                                      | 5,168,695            | 6,330,323            | 14,744,330           | 19,487,233           | 11,211,238           | 2,950,937           | 54,724,059           |
| Other Revenue                                     | 3,952,500            | 6,470,007            | 2,157,250            | 5,536,000            | 2,550,000            | 2,000,000           | 18,713,257           |
| Total Revenues                                    | 208,253,256          | 195,061,957          | 238,818,757          | 194,320,814          | 134,120,541          | 58,614,752          | 820,936,822          |
| Fund Balance January 1                            | 36,800,000           | 74,700,000           | -                    | -                    | -                    | -                   | 74,700,000           |
| <b>Total Revenues and Beginning Fund Balance</b>  | <b>\$245,053,256</b> | <b>\$269,761,957</b> | <b>\$238,818,757</b> | <b>\$194,320,814</b> | <b>\$134,120,541</b> | <b>\$58,614,752</b> | <b>\$895,636,822</b> |
| <b>Expenditures</b>                               |                      |                      |                      |                      |                      |                     |                      |
| County Campus Plan                                | \$79,503,547         | \$112,114,564        | \$88,598,237         | \$68,749,400         | \$34,218,794         | \$15,000,000        | \$318,680,995        |
| Assets and Infrastructure                         | 79,059,782           | 73,086,285           | 60,338,996           | 31,183,350           | 27,341,250           | 13,286,250          | 205,236,132          |
| Planning Commission                               | 55,962,668           | 52,715,194           | 68,331,641           | 74,355,658           | 47,629,755           | 14,426,791          | 257,459,039          |
| Information and Technology Solutions              | 17,652,513           | 18,345,253           | 8,313,419            | 6,542,276            | 6,026,418            | 5,926,718           | 45,154,083           |
| Public Safety                                     | 5,030,863            | 4,357,597            | 2,800,000            | 5,000,000            | 10,000,000           | 5,000,000           | 27,157,597           |
| Economic Development                              | 2,000,000            | 2,000,000            | 2,000,000            | 2,000,000            | 2,000,000            | 2,000,000           | 10,000,000           |
| Rolling Stock                                     | 2,122,865            | 2,286,906            | 2,355,514            | 2,426,179            | 2,498,964            | 2,573,933           | 12,141,497           |
| Correctional Facility                             | 3,721,018            | 4,004,348            | 5,549,891            | 3,707,891            | 4,049,300            | 45,000              | 17,356,430           |
| Other   | -                    | 851,810              | 531,060              | 356,060              | 356,060              | 356,060             | 2,451,050            |
| Total Expenditures                                | 245,053,256          | 269,761,957          | 238,818,757          | 194,320,814          | 134,120,541          | 58,614,752          | 895,636,822          |
| Fund Balance December 31                          | -                    | -                    | -                    | -                    | -                    | -                   | -                    |
| <b>Total Expenditures and Ending Fund Balance</b> | <b>\$245,053,256</b> | <b>\$269,761,957</b> | <b>\$238,818,757</b> | <b>\$194,320,814</b> | <b>\$134,120,541</b> | <b>\$58,614,752</b> | <b>\$895,636,822</b> |

[1] Motor Vehicle Registration Bond Proceeds: The Commonwealth's 2013 transportation funding law (Act 89) contains a provision that authorizes Pennsylvania's counties to add \$5 to each annual vehicle registration to fund critical county infrastructure projects. The funds can only be used for the maintenance and improvement of roads, bridges, and traffic signals in Montgomery County.

[2] Other Revenue: Includes contributions toward capital projects by local municipalities, non-governmental organizations, and other entities, as well as rollback taxes.

[3] Assets and Infrastructure: Includes Public Property, Roads and Bridges and Parks, Trails and Historic Sites.

| Assets and Infrastructure<br>(County Campus Plan) |                     |                     |                      |                     |                     |                     |                     |                      |
|---|---------------------|---------------------|----------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| Project Expenses                                  | 2022<br>Budget      | 2022<br>Projected   | 2023<br>Budget       | 2024<br>Budget      | 2025<br>Budget      | 2026<br>Budget      | 2027<br>Budget      | 2023-2027<br>Total   |
| Ancillary Parking                                 | \$500,000           | -                   | \$500,000            | -                   | -                   | -                   | -                   | \$500,000            |
| Justice Center                                    | 79,003,547          | 74,593,779          | 111,614,564          | 88,348,237          | 68,499,400          | 33,218,794          | -                   | 301,680,995          |
| One Montgomery Plaza Interior<br>Renovation       | -                   | -                   | -                    | 250,000             | 250,000             | 1,000,000           | 15,000,000          | 16,500,000           |
| <b>Total</b>                                      | <b>\$79,503,547</b> | <b>\$74,593,779</b> | <b>\$112,114,564</b> | <b>\$88,598,237</b> | <b>\$68,749,400</b> | <b>\$34,218,794</b> | <b>\$15,000,000</b> | <b>\$318,680,995</b> |

| Project Expenses                            | Assets and Infrastructure |                     |                     |                     |                    |                    |                  |                     |
|---|---------------------------|---------------------|---------------------|---------------------|--------------------|--------------------|------------------|---------------------|
|   | (Public Property)         |                     |                     |                     |                    |                    |                  |                     |
|   | 2022                      | 2022                | 2023                | 2024                | 2025               | 2026               | 2027             | 2023-2027           |
| Budget                                      | Projected                 | Budget              | Budget              | Budget              | Budget             | Budget             | Budget           | Total               |
| Archives Facility Construction              | \$7,819,382               | \$5,480,381         | \$4,371,233         | -                   | -                  | -                  | -                | \$4,371,233         |
| Asset Inventory                             | 500,000                   | -                   | 500,000             | -                   | -                  | -                  | -                | 500,000             |
| Capital Administration                      | 330,000                   | 330,000             | 330,000             | 330,000             | 330,000            | 330,000            | 330,000          | 1,650,000           |
| Coroner Building Construction               | 10,212,614                | 9,424,579           | 2,679,121           | -                   | -                  | -                  | -                | 2,679,121           |
| County Owned Property Improvements          | 1,075,000                 | 1,075,000           | 1,130,000           | -                   | -                  | -                  | -                | 1,130,000           |
| Emergency Capital Needs                     | 250,000                   | -                   | 250,000             | 500,000             | 500,000            | 500,000            | 500,000          | 2,250,000           |
| EOC Garage and Warehouse                    | 3,818,272                 | 5,938,664           | 814,214             | -                   | -                  | -                  | -                | 814,214             |
| Norristown Public Library Improvements      | 300,000                   | -                   | 2,750,000           | 12,750,000          | -                  | -                  | -                | 15,500,000          |
| One Montgomery Plaza Mechanical Replacement | 15,311,604                | 6,250,000           | 15,350,000          | 2,000,000           | -                  | -                  | -                | 17,350,000          |
| Parking Facility Improvements               | 900,000                   | 250,000             | 750,000             | 100,000             | 100,000            | 100,000            | 100,000          | 1,150,000           |
| Parking Garage Sprinkler Repair             | 250,000                   | 250,000             | -                   | -                   | -                  | -                  | -                | -                   |
| Quarry*                                     | -                         | -                   | 100,000             | -                   | -                  | -                  | -                | 100,000             |
| 400 Lot Improvements*                       | -                         | -                   | 30,000              | -                   | -                  | -                  | -                | 30,000              |
| Renovation of 18 West Airy Street           | 1,000,000                 | -                   | 6,600,225           | -                   | -                  | -                  | -                | 6,600,225           |
| Removal of Norristown Prison                | 2,500,000                 | -                   | 4,500,000           | -                   | -                  | -                  | -                | 4,500,000           |
| Willow Grove Building Improvements          | 3,000,000                 | -                   | 350,000             | 3,000,000           | 7,000,000          | 5,000,000          | -                | 15,350,000          |
| <b>Total</b>                                | <b>\$47,266,872</b>       | <b>\$28,998,624</b> | <b>\$40,504,792</b> | <b>\$18,680,000</b> | <b>\$7,930,000</b> | <b>\$5,930,000</b> | <b>\$930,000</b> | <b>\$73,974,792</b> |

\*Asterisk denotes a new project for FY2023.

| Project Expenses               | Assets and Infrastructure<br>(Roads and Bridges) |             |             |             |             |             |             |             |
|--------------------------------|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
|                                | 2022   | 2022        | 2023        | 2024        | 2025        | 2026        | 2027        | 2023-2027   |
|                                | Budget   | Projected   | Budget      | Budget      | Budget      | Budget      | Budget      | Total       |
| Annual Road Repaving Cycle     | \$1,500,000                                      | \$1,500,000 | \$1,500,000 | \$1,500,000 | \$1,500,000 | \$1,500,000 | \$1,500,000 | \$7,500,000 |
| Belmont Avenue 200             | 6,250  | 1,500       | 6,250       | 6,250       | 6,250       | 6,250       | 6,250       | 31,250      |
| Bergey Mill Bridge 146         | 155,000  | 25,000      | 2,485,000   | 830,000     | -           | -           | -           | 3,315,000   |
| Bridge Maintenance             | 1,000,000  | 500,000     | 3,000,000   | 3,000,000   | 3,000,000   | 3,000,000   | 3,000,000   | 15,000,000  |
| Bridge Street 255              | -  | -           | 150,000     | 325,000     | 1,250,000   | 1,250,000   | -           | 2,975,000   |
| Butler Pike 83                 | -  | -           | 150,000     | 300,000     | 400,000     | 3,750,000   | -           | 4,600,000   |
| Butler Pike Bridge 83A         | 137,500  | 130,000     | 790,000     | 1,181,500   | -           | -           | -           | 1,971,500   |
| Camp Wawa Bridge 150           | 200,000  | 281,843     | -           | -           | -           | -           | -           | -           |
| Church Road Bridge             | 120,000  | -           | 170,110     | -           | -           | -           | -           | 170,110     |
| Easton Road 269                | 150,000  | 100,000     | 425,000     | 775,000     | 200,000     | -           | -           | 1,400,000   |
| Emergency Projects             | -  | 2,000,000   | -           | -           | -           | -           | -           | -           |
| Engineering Consultant         | 770,000  | 700,000     | 700,000     | 700,000     | 700,000     | 700,000     | 700,000     | 3,500,000   |
| Fetter Mill Road Bridge 27     | 595,000  | 50,000      | 1,061,600   | 2,121,300   | -           | -           | -           | 3,182,900   |
| Fruitville Road Bridge 232     | 200,000  | 50,000      | 300,000     | 300,000     | 300,000     | 1,215,000   | -           | 2,115,000   |
| Germantown Pike 181            | -  | -           | -           | 150,000     | 150,000     | 1,250,000   | -           | 1,550,000   |
| Germantown Pike 185            | 75,000   | -           | 100,000     | 100,000     | 600,000     | 1,375,000   | -           | 2,175,000   |
| Germantown Pike 199            | 75,000   | -           | 100,000     | 100,000     | 600,000     | 1,375,000   | -           | 2,175,000   |
| Guiderail Package              | 150,000  | -           | 150,000     | 150,000     | 150,000     | 150,000     | 150,000     | 750,000     |
| Improvements to Facility Yards | -  | 20,000      | 20,000      | 20,000      | -           | -           | -           | 40,000      |
| Keim Street Bridge 190         | 790,000  | 500,000     | 590,000     | 12,500,400  | 6,106,100   | -           | -           | 19,196,500  |
| King Road Bridge 294           | 110,000  | 60,000      | 75,000      | 1,375,000   | -           | -           | -           | 1,450,000   |

| Project Expenses                 | Assets and Infrastructure<br>(Roads and Bridges) |                     |                     |                     |                     |                     |                     |                      |
|----------------------------------|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
|                                  | 2022<br>Budget                                   | 2022<br>Projected   | 2023<br>Budget      | 2024<br>Budget      | 2025<br>Budget      | 2026<br>Budget      | 2027<br>Budget      | 2023-2027<br>Total   |
| Lutheran Road Bridge 163         | 831,000  | 831,000             | -                   | -                   | -                   | -                   | -                   | -                    |
| Maintenance Facility             | -  | -                   | 500,000             | -                   | 500,000             | -                   | 500,000             | 1,500,000            |
| Mill Creek Road Bridge 6         | 1,650,000  | 500,000             | 1,850,000           | 433,012             | -                   | -                   | -                   | 2,283,012            |
| Morden Road Bridge 44            | 200,000  | 200,000             | 220,000             | 1,125,000           | 2,286,000           | -                   | -                   | 3,631,000            |
| Moreland Ave Bridge 38           | 50,000   | 50,000              | 1,250,000           | 1,560,000           | -                   | -                   | -                   | 2,810,000            |
| Old Gravel Pike Bridge 101       | 100,000  | 100,000             | 1,110,000           | 330,000             | -                   | -                   | -                   | 1,440,000            |
| Penllyn Pike 289                 | -  | -                   | -                   | 375,000             | 425,000             | 2,200,000           | -                   | 3,000,000            |
| Plymouth Road Bridge 77          | 1,525,000  | 550,000             | -                   | -                   | -                   | -                   | -                   | -                    |
| Rices Mill Road Bridge 56        | 150,000  | 150,000             | 225,000             | 1,665,000           | 890,000             | -                   | -                   | 2,780,000            |
| Roberts Road Bridge 145          | 175,000  | -                   | 175,000             | 560,000             | -                   | -                   | -                   | 735,000              |
| Rostkowski Road Bridge 296       | 1,256,600  | -                   | -                   | -                   | -                   | -                   | -                   | -                    |
| South Broad Street Culvert       | 125,000  | -                   | 175,000             | 625,000             | 990,000             | -                   | -                   | 1,790,000            |
| Spring Mount Road Bridge 100     | -  | -                   | -                   | -                   | -                   | 250,000             | 2,300,000           | 2,550,000            |
| Sterigere Street Bridge 177      | 1,657,500  | -                   | 2,450,000           | 1,464,035           | -                   | -                   | -                   | 3,914,035            |
| Stump Road Bridge 162            | 1,275,000  | 1,560,630           | -                   | -                   | -                   | -                   | -                   | -                    |
| Swamp Pike Bridge 166            | 1,692,260  | 1,862,055           | -                   | -                   | -                   | -                   | -                   | -                    |
| Swamp Pike Bridge 172            | 100,000  | 35,000              | 100,000             | 1,347,500           | 715,000             | -                   | -                   | 2,162,500            |
| Swedesford Road Bridge 73        | -  | -                   | -                   | -                   | -                   | 200,000             | 1,200,000           | 1,400,000            |
| Washington Lane 43               | -  | -                   | -                   | -                   | 150,000             | 125,000             | 500,000             | 775,000              |
| Waverly Road Bridge 275          | 275,000  | 250,000             | 400,000             | 1,375,000           | 660,000             | -                   | -                   | 2,435,000            |
| West Valley Green Road Bridge 59 | 200,000  | 100,000             | 250,000             | 250,000             | 325,000             | 1,065,000           | 2,500,000           | 4,390,000            |
| Woodmont Road 10                 | -  | -                   | -                   | 150,000             | 250,000             | 2,000,000           | -                   | 2,400,000            |
| <b>Total</b>                     | <b>\$17,296,110</b>                              | <b>\$12,107,028</b> | <b>\$20,477,960</b> | <b>\$36,693,996</b> | <b>\$22,153,350</b> | <b>\$21,411,250</b> | <b>\$12,356,250</b> | <b>\$113,092,806</b> |

| Project Expenses                            | Assets and Infrastructure        |                    |                     |                    |                    |        |        |                     |
|---|----------------------------------|--------------------|---------------------|--------------------|--------------------|--------|--------|---------------------|
|   | Parks, Trails and Historic Sites |                    |                     |                    |                    |        |        |                     |
|   | 2022                             | 2022               | 2023                | 2024               | 2025               | 2026   | 2027   | 2023-2027           |
|   | Budget                           | Projected          | Budget              | Budget             | Budget             | Budget | Budget | Total               |
| Bridge 99 Replacement                       | \$3,300,000                      | \$200,000          | \$2,400,000         | \$2,900,000        | -                  | -      | -      | \$5,300,000         |
| Norristown Farm Park Master Plan            | -                                | -                  | 75,000              | 75,000             | -                  | -      | -      | 150,000             |
| IT Infrastructure Upgrades                  | 20,000                           | 20,000             | 25,000              | 15,000             | -                  | -      | -      | 40,000              |
| Maintenance Facility Project                | 525,000                          | -                  | -                   | -                  | -                  | -      | -      | -                   |
| Mill Grove Renovation                       | 453,000                          | 20,000             | 250,000             | 200,000            | -                  | -      | -      | 450,000             |
| Neiffer Road Bridge                         | 1,445,000                        | 1,545,000          | -                   | -                  | -                  | -      | -      | -                   |
| Parks Facilities Upgrades                   | 550,000                          | 550,000            | 300,000             | 550,000            | 550,000            | -      | -      | 1,400,000           |
| Permanent Restroom Construction             | 550,000                          | -                  | 550,000             | -                  | -                  | -      | -      | 550,000             |
| Renovation of Central Perkiomen Valley Park | 35,300                           | 35,300             | -                   | 90,000             | -                  | -      | -      | 90,000              |
| Renovation of Green Lane Park               | 635,000                          | 455,000            | 702,000             | -                  | -                  | -      | -      | 702,000             |
| Renovation of Lock 60 Facilities            | 1,710,000                        | -                  | 1,890,075           | -                  | -                  | -      | -      | 1,890,075           |
| Renovation of Lorimer Park                  | 425,000                          | 209,816            | 150,000             | 175,000            | -                  | -      | -      | 325,000             |
| Renovation of Lower Perkiomen Valley Park   | 100,000                          | 59,729             | 215,000             | -                  | -                  | -      | -      | 215,000             |
| Renovation of Norristown Farm Park          | 1,443,500                        | 973,458            | 2,046,458           | -                  | -                  | -      | -      | 2,046,458           |
| Renovation of Pennypacker Mills             | 100,000                          | 30,000             | 110,000             | -                  | -                  | -      | -      | 110,000             |
| Renovation of Peter Wentz Farm Park         | 210,000                          | 142,310            | 340,000             | -                  | -                  | -      | -      | 340,000             |
| Renovation of Pottsgrove Manor              | 100,000                          | 85,734             | 265,000             | 50,000             | -                  | -      | -      | 315,000             |
| Renovation of Sunrise Mill                  | 2,100,000                        | -                  | 2,040,000           | 360,000            | -                  | -      | -      | 2,400,000           |
| Renovation of Upper Schuylkill Valley Park  | 195,000                          | 95,000             | 145,000             | -                  | -                  | -      | -      | 145,000             |
| Replacement of NFP Hospital Bridge          | 50,000                           | -                  | -                   | -                  | -                  | -      | -      | -                   |
| Trail and Site Upgrades                     | 550,000                          | 550,000            | 600,000             | 550,000            | 550,000            | -      | -      | 1,700,000           |
| <b>Total</b>                                | <b>\$14,496,800</b>              | <b>\$4,971,347</b> | <b>\$12,103,533</b> | <b>\$4,965,000</b> | <b>\$1,100,000</b> | -      | -      | <b>\$18,168,533</b> |

[1] Parks, Trails and Historic Sites abbreviations: Norristown Farm Park (NFP), Lower Perkiomen Valley Park (LPVP), Green Lane Park (GLP), Upper Schuylkill Valley Park (USVP), Central Perkiomen Valley Park (CPVP), and Pottsgrove Manor (PGM).



| Project Expenses  | Planning Commission |                     |                     |                     |                     |                     |                     |                      |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
|   | 2022                | 2022                | 2023                | 2024                | 2025                | 2026                | 2027                | 2023-2027            |
|   | Budget              | Projected           | Budget              | Budget              | Budget              | Budget              | Budget              | Total                |
| Chester Valley Trail  | \$10,561,495        | \$9,672,284         | \$2,030,735         | -                   | -                   | -                   | -                   | \$2,030,735          |
| County Road Study   | 50,000              | 88,000              | -                   | -                   | -                   | -                   | -                   | -                    |
| County Transportation Grant Program                             | 1,000,000           | 1,000,000           | -                   | 1,000,000           | 1,000,000           | 1,000,000           | 1,000,000           | 4,000,000            |
| Cross County Trail - Erdenheim                                  | 2,885,000           | 1,092,550           | 3,489,700           | 5,520,720           | -                   | -                   | -                   | 9,010,420            |
| Cross County Trail - East                                       | 230,000             | 74,600              | 475,000             | 150,000             | 2,200,000           | 1,100,000           | -                   | 3,925,000            |
| Cross County Trail - Germantown Pike Bridge                     | 650,000             | 23,165              | 500,000             | 575,000             | 4,950,000           | 4,950,000           | -                   | 10,975,000           |
| Cross County Trail - West                                       | 150,000             | 40,000              | 80,000              | 350,000             | 200,000             | 1,375,000           | 1,375,000           | 3,380,000            |
| Farmland Preservation Program                                   | 265,000             | 379,982             | 1,300,000           | 1,200,000           | 1,200,000           | 1,200,000           | 1,200,000           | 6,100,000            |
| Haws Ave/Chain St Trailhead Improvements*                       | -                   | -                   | 100,000             | 764,500             | -                   | -                   | -                   | 864,500              |
| HazMat, eWaste, Recycling Center                                | 1,854,000           | -                   | -                   | 1,854,000           | 2,056,000           | -                   | -                   | 3,910,000            |
| Lafayette Street Extension Project                              | 1,146,000           | 1,146,000           | 1,416,150           | -                   | -                   | -                   | -                   | 1,416,150            |
| MontCo 2040 Grant Program                                       | 3,002,407           | 2,380,976           | 4,233,411           | 2,506,551           | 2,500,000           | 2,500,000           | 2,500,000           | 14,239,962           |
| Norristown Dam  | 200,000             | 139,300             | 259,000             | 200,000             | 200,000             | 401,000             | -                   | 1,060,000            |
| Open Space and Park Expansion                                   | 3,050,000           | 1,968,000           | 2,250,000           | 3,500,000           | 3,500,000           | 3,500,000           | 3,500,000           | 16,250,000           |
| Pennypack Trail   | -                   | -                   | 180,000             | -                   | -                   | -                   | -                   | 180,000              |
| Ridge Pike Improvement - Bridge 0                               | 739,510             | 290,750             | 543,500             | 5,804,550           | 10,054,000          | 5,027,000           | -                   | 21,429,050           |
| Ridge Pike Improvement – Butler Pike to Crescent Avenue         | 560,600             | 680,000             | 2,137,000           | 5,407,000           | 17,420,000          | 16,212,500          | 3,162,500           | 44,339,000           |
| Ridge Pike Improvement – Crescent Avenue to Northwestern Avenue | 7,402,866           | 3,467,660           | 6,360,000           | 6,090,000           | 950,000             | -                   | -                   | 13,400,000           |
| Ridge Pike Improvement – Turnpike Bridge                        | 2,368,290           | 350,750             | 2,404,500           | 10,645,200          | 15,078,500          | 7,539,250           | -                   | 35,667,450           |
| Ridge Pike Improvement – Turnpike to Chemical Road              | 15,500,000          | 585,000             | 18,531,120          | 18,081,120          | 8,978,060           | -                   | -                   | 45,590,300           |
| Schuylkill River Trail 422 Connector                            | 663,500             | 102,450             | 1,144,078           | -                   | -                   | -                   | -                   | 1,144,078            |
| SEPTA Capital Share   | 1,244,000           | 1,244,000           | 3,946,000           | 3,107,500           | 2,893,598           | 2,095,005           | 1,459,291           | 13,501,394           |
| Sunrise Trail   | 50,000              | -                   | 50,000              | -                   | -                   | -                   | -                   | 50,000               |
| Countywide Trail Development                                    | 150,000             | 10,000              | 150,000             | -                   | -                   | -                   | -                   | 150,000              |
| Trail Junction Building – Norristown                            | 150,000             | 130,000             | 630,000             | 900,000             | 500,000             | 500,000             | -                   | 2,530,000            |
| Trail Network Renovations                                       | 315,000             | -                   | 180,000             | 180,000             | 180,000             | 180,000             | 180,000             | 900,000              |
| Turnpike Corridor Reinvestment                                  | 1,500,000           | -                   | 50,000              | 50,000              | 50,000              | 50,000              | 50,000              | 250,000              |
| Wissahickon Trail   | 25,000              | 17,071              | 275,000             | 445,500             | 445,500             | -                   | -                   | 1,166,000            |
| <b>Total</b>  | <b>\$55,712,668</b> | <b>\$24,882,538</b> | <b>\$52,715,194</b> | <b>\$68,331,641</b> | <b>\$74,355,658</b> | <b>\$47,629,755</b> | <b>\$14,426,791</b> | <b>\$257,459,039</b> |

\*Asterisk denotes a new project for FY2023.

| Project Expenses                         | Information and Technology Solutions |                    |                     |                    |                    |                    |                    |                     |
|--|--------------------------------------|--------------------|---------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
|  | 2022                                 | 2022               | 2023                | 2024               | 2025               | 2026               | 2027               | 2023-2027           |
|  | Budget                               | Projected          | Budget              | Budget             | Budget             | Budget             | Budget             | Total               |
| Archives Digitization                    | \$800,000                            | \$130,521          | \$700,000           | \$500,000          | \$500,000          | \$400,000          | \$400,000          | \$2,500,000         |
| Brocade Router Refresh*                  | -                                    | -                  | 87,500              | -                  | -                  | -                  | -                  | 87,500              |
| Capital Equipment Upgrade                | 100,000                              | 60,000             | 100,000             | 100,000            | 100,000            | 100,000            | 100,000            | 500,000             |
| Computer Device Replacement Cycle        | 275,000                              | 56,352             | -                   | -                  | 400,000            | 300,000            | 200,000            | 900,000             |
| County Customer Service System           | 300,000                              | 350,612            | 150,000             | 100,000            | 50,000             | -                  | -                  | 300,000             |
| Electronic Document Management           | 1,000,000                            | 145,000            | 6,094,138           | 2,955,338          | 731,418            | 731,418            | 731,718            | 11,244,029          |
| Fiber and ISP Connectivity               | 650,000                              | 518,621            | 850,000             | 850,000            | 850,000            | 850,000            | 850,000            | 4,250,000           |
| Financial System Upgrade                 | 200,000                              | 200,000            | 200,000             | -                  | -                  | -                  | -                  | 200,000             |
| Microsoft Software Licensing             | 2,500,000                            | 3,347,223          | 3,347,223           | 3,347,223          | 3,500,000          | 3,500,000          | 3,500,000          | 17,194,446          |
| Network Wiring Installation              | 145,000                              | 424,510            | 780,534             | 145,000            | 145,000            | 145,000            | 145,000            | 1,360,534           |
| Online Job Application and Career Portal | 112,513                              | 19,862             | -                   | -                  | -                  | -                  | -                  | -                   |
| Plotter*                                 | -                                    | -                  | 40,000              | -                  | -                  | -                  | -                  | 40,000              |
| Printer Fleet Replacement Cycle          | 250,000                              | 29,500             | 265,858             | 265,858            | 265,858            | -                  | -                  | 797,574             |
| Security Card Access System              | 250,000                              | 253,770            | 20,000              | -                  | -                  | -                  | -                  | 20,000              |
| SharePoint System Build                  | 250,000                              | 43,500             | 100,000             | 50,000             | -                  | -                  | -                  | 150,000             |
| Storage Area Network                     | 560,000                              | 25,000             | 750,000             | -                  | -                  | -                  | -                  | 750,000             |
| Telephone System Upgrade (VoIP)          | 1,000,000                            | 297,508            | 1,000,000           | -                  | -                  | -                  | -                  | 1,000,000           |
| Website Upgrade / Replacement            | 260,000                              | -                  | 260,000             | -                  | -                  | -                  | -                  | 260,000             |
| Wifi Replacement - Hardware/Software     | 6,450,000                            | -                  | 3,600,000           | -                  | -                  | -                  | -                  | 3,600,000           |
| <b>Total</b>                             | <b>\$15,102,513</b>                  | <b>\$5,901,979</b> | <b>\$18,345,253</b> | <b>\$8,313,419</b> | <b>\$6,542,276</b> | <b>\$6,026,418</b> | <b>\$5,926,718</b> | <b>\$45,154,083</b> |

\*Asterisk denotes a new project for FY2023.

| Project Expenses                             | Public Safety      |                    |                    |                    |                    |                     |                    |                     |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|--------------------|---------------------|
|  | 2022               | 2022               | 2023               | 2024               | 2025               | 2026                | 2027               | 2023-2027           |
|  | Budget             | Projected          | Budget             | Budget             | Budget             | Budget              | Budget             | Total               |
| 911 CAD Upgrade                              | \$379,851          | \$11,939           | \$402,597          | -                  | -                  | -                   | -                  | \$402,597           |
| Burn Building Replacement*                   | -                  | -                  | 1,000,000          | 1,000,000          | -                  | -                   | -                  | 2,000,000           |
| Eagleville Campus Maintenance                | 27,993             | 23,319             | -                  | -                  | -                  | -                   | -                  | -                   |
| Emergency Communication Radio Upgrade        | 1,000,000          | 1,560,616          | -                  | -                  | -                  | -                   | -                  | -                   |
| EOC Renovation*                              | -                  | -                  | -                  | 1,000,000          | 5,000,000          | 10,000,000          | 5,000,000          | 21,000,000          |
| USAR LED Lighting                            | 25,000             | 25,000             | -                  | -                  | -                  | -                   | -                  | -                   |
| Mobile Integrated Health (MIH) Response Unit | 290,000            | -                  | -                  | -                  | -                  | -                   | -                  | -                   |
| Operations Center Renovation*                | 1,157,019          | 992,019            | 1,100,000          | 600,000            | -                  | -                   | -                  | 1,700,000           |
| Public Safety Records System                 | 238,000            | -                  | -                  | -                  | -                  | -                   | -                  | -                   |
| Public Safety Technology Upgrades*           | -                  | -                  | 50,000             | -                  | -                  | -                   | -                  | 50,000              |
| Public Safety Training Center Upgrades       | 1,853,000          | 1,735,491          | 1,655,000          | 200,000            | -                  | -                   | -                  | 1,855,000           |
| Special Operations Equipment                 | 60,000             | -                  | -                  | -                  | -                  | -                   | -                  | -                   |
| Weapons Training Facility*                   | -                  | -                  | 150,000            | -                  | -                  | -                   | -                  | 150,000             |
| <b>Total</b>                                 | <b>\$5,030,863</b> | <b>\$4,348,384</b> | <b>\$4,357,597</b> | <b>\$2,800,000</b> | <b>\$5,000,000</b> | <b>\$10,000,000</b> | <b>\$5,000,000</b> | <b>\$27,157,597</b> |

\*Asterisk denotes a new project for FY2023.

| Economic Development Programs |                    |                   |                    |                    |                    |                    |                    |                     |
|-------------------------------|--------------------|-------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| Project Expenses              | 2022<br>Budget     | 2022<br>Projected | 2023<br>Budget     | 2024<br>Budget     | 2025<br>Budget     | 2026<br>Budget     | 2027<br>Budget     | 2023-2027<br>Total  |
| Economic Development Programs | \$2,000,000        | -                 | \$2,000,000        | \$2,000,000        | \$2,000,000        | \$2,000,000        | \$2,000,000        | \$10,000,000        |
| <b>Total</b>                  | <b>\$2,000,000</b> | <b>-</b>          | <b>\$2,000,000</b> | <b>\$2,000,000</b> | <b>\$2,000,000</b> | <b>\$2,000,000</b> | <b>\$2,000,000</b> | <b>\$10,000,000</b> |

| Project Expenses | Rolling Stock      |                    |                    |                    |                    |                    |                    |                     |
|------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
|                  | 2022               | 2022               | 2023               | 2024               | 2025               | 2026               | 2027               | 2023-2027           |
|                  | Budget             | Projected          | Budget             | Budget             | Budget             | Budget             | Budget             | Total               |
| Rolling Stock    | \$2,122,865        | \$2,122,865        | \$2,286,906        | \$2,355,514        | \$2,426,179        | \$2,498,964        | \$2,573,933        | \$12,141,497        |
| <b>Total</b>     | <b>\$2,122,865</b> | <b>\$2,122,865</b> | <b>\$2,286,906</b> | <b>\$2,355,514</b> | <b>\$2,426,179</b> | <b>\$2,498,964</b> | <b>\$2,573,933</b> | <b>\$12,141,497</b> |

| Correctional Facility             |                    |                  |                    |                    |                    |                    |                 |                     |
|-----------------------------------|--------------------|------------------|--------------------|--------------------|--------------------|--------------------|-----------------|---------------------|
| Project Expenses                  | 2022               | 2022             | 2023               | 2024               | 2025               | 2026               | 2027            | 2023-2027           |
|                                   | Budget             | Projected        | Budget             | Budget             | Budget             | Budget             | Budget          | Total               |
| Correctional Facility HVAC        | \$395,899          | -                | \$913,648          | \$408,698          | -                  | -                  | -               | \$1,322,346         |
| Correctional Facility Roof Repair | 3,211,700          | -                | 3,090,700          | 5,141,193          | 3,707,891          | 4,049,300          | 45,000          | 16,034,084          |
| Infrastructure Improvements       | 113,419            | 113,419          | -                  | -                  | -                  | -                  | -               | -                   |
| <b>Total</b>                      | <b>\$3,721,018</b> | <b>\$113,419</b> | <b>\$4,004,348</b> | <b>\$5,549,891</b> | <b>\$3,707,891</b> | <b>\$4,049,300</b> | <b>\$45,000</b> | <b>\$17,356,430</b> |

| Project Expenses                       | Other Capital Projects |           |                  |                  |                  |                  |                  |                    |
|--|------------------------|-----------|------------------|------------------|------------------|------------------|------------------|--------------------|
|  | 2022                   | 2022      | 2023             | 2024             | 2025             | 2026             | 2027             | 2023-2027          |
|  | Budge                  | Projected | Budget           | Budget           | Budget           | Budget           | Budget           | Total              |
| Electric Vehicle Charger Installation* | -                      | -         | \$75,000         | \$175,000        | -                | -                | -                | \$350,000          |
| District Court Relocation*             | -                      | -         | 420,750          | -                | -                | -                | -                | 420,750            |
| GIS Street Imagery / LiDAR*            | -                      | -         | 356,060          | 356,060          | 356,060          | 356,060          | 356,060          | 1,780,300          |
| <b>Total</b>                           | -                      | -         | <b>\$851,810</b> | <b>\$531,060</b> | <b>\$356,060</b> | <b>\$356,060</b> | <b>\$356,060</b> | <b>\$2,451,050</b> |

\*Asterisk indicates a new project for FY2023.