MONTGOMERY COUNTY, PA

AMERICAN RESCUE PLAN ACT (ARPA)
STATE AND LOCAL FISCAL RECOVERY FUNDS (SLFRF)

RECOVERY PLAN

AUGUST 18, 2022
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UPDATED OCTOBER 2022: Document was updated to make navigation easier and correct typographical errors
INTRODUCTION

In 2021, Congress passed the American Rescue Plan Act (ARPA) which created the State and Local Fiscal Recovery Funds (SLFRF) to support state and local governments in their response to the economic and public health impacts of the COVID-19 pandemic. Montgomery County received $161,395,498 million in funds through this legislation, which locally has been referred to as the Pandemic Recovery Fund.

In keeping with the federal intent behind ARPA-SLFRF, the County’s Board of Commissioners identified a priority for using the Pandemic Recovery Fund to support an equitable recovery, recognizing that historically underserved communities experienced greater public health and economic impacts during the pandemic due to longstanding underinvestment or lack of access to capital and other community resources. As well, the Board of Commissioners recognized that this funding source presents an historic opportunity for the county to invest deeply into transformative, community-centered projects that will enable the county to respond to future public health crises and community challenges.

With this in mind, the County’s Board of Commissioners created the Recovery Office in 2021 to ensure an equitable, community-centered, and transparent process for distributing Pandemic Recovery Funds. The mission of the Recovery Office is to connect the community to information, resources, and opportunities, equitably distribute funding throughout Montgomery County, and manage expenditures and initiatives responsibly.

This Recovery Plan outlines the funding allocations for all $161.4 million in Pandemic Recovery Funds, following an extensive process led by the Recovery Office to allocate funds to best support an equitable recovery from the pandemic. The Recovery Plan balances investments into immediate community needs and response efforts with those into transformative opportunities for communities across the county. The Recovery Plan supports projects in a variety of issue areas that respond to the myriad health, social, and economic challenges experienced by residents.

The Recovery Plan also outlines the process used to determine funding allocations, including a discussion of the community engagement efforts made to solicit public input into funding allocations. Moving forward, the Recovery Office intends to publish regular reports on the milestones achieved by the projects listed in future reports, and provide other updates on any funding changes.
COMMUNITY ENGAGEMENT

The pandemic made apparent that deep community engagement in policymaking is a necessity for effective public health response and recovery. The Recovery Office implemented extensive community outreach efforts to directly engage community members in this funding process, and specifically to engage residents with a historic lack of access to government decision-making. This focus throughout the funding process established priorities for funding, increased access to grant funds, and informed review of project submissions.

DETERMINATION OF FUNDING PRIORITIES

The community engagement process began with a series of town hall sessions to solicit the community’s feedback on priorities for the Pandemic Recovery Fund. Starting in summer 2021, the Recovery Office hosted town hall sessions in a variety of formats and languages in order to be accessible to a diverse body of residents. As well, residents were able to submit their priorities for funding via an online survey available on the County’s website, or through surveys created and supported by community partners. Informed by these meetings and surveys, the Recovery Office was able to identify five key areas for funding investment: affordable housing, behavioral health, childcare, emergency response, and digital access.

RECOMMENDATIONS FOR FUNDING PROCESS

Additionally, the community identified recommendations for the funding process itself. Community members encouraged the Recovery Office to allow for an open application process, where groups across the County could present projects for funding, rather than the County determining the use of funds internally. In response, the Recovery Office created an open application process, including the option of submitting both fully formed “projects” as well as the option to submit less developed “ideas” for consideration. The Recovery Office also distributed drafts of its application and scoring rubric prior to the application period opening so that community members could review and make suggestions for improvement.

NO-COST TECHNICAL ASSISTANCE TO APPLICANTS

Community members encouraged the Recovery Office to provide free technical assistance during the submission period. This service enabled smaller or less-resourced organizations and businesses to apply for funding, and was an important element for increasing accessibility to funding for historically marginalized groups. The County funded a Technical Assistance contractor to provide free application support to any group needing this service. Technical Assistance included answering general questions, reviewing budgets and submission information, providing data, and providing translation services. Over 400 organizations and individuals utilized technical assistance during the application process.

FUNDING DETERMINATIONS

Through its open submission process, the Recovery Office received 426 project submissions, totaling $1.3 billion in funding requests, and 157 idea submissions.

Review of the submissions followed a three-part process managed by the Recovery Office. First, Recovery Office staff reviewed project and idea submissions for completeness and eligibility; any need for additional information was directly coordinated with the entity submitting the project.
Second, all eligible and complete projects were forwarded to the Pandemic Recovery Fund External Review Committee for scoring using the funding plan’s scoring rubric. The scoring rubric, which was publicly available throughout the process, was designed to prioritize projects that capitalized on the one-time nature of this funding, advanced one of the priority issue areas as identified by the community and the original intent of the federal funds, and serve and are led by communities most impacted by the pandemic.

EXTERNAL REVIEW COMMITTEE
The External Review Committee was comprised of thirty individuals from across Montgomery County who responded to a “Call for Reviewers” distributed by the Recovery Office through community partners. Reviewers represented a diverse cross section of people interested in providing insight into types of projects that would have the greatest impact on their communities. The review committee included individuals identifying as a member of an underserved population in the County, such as people who identify as Black/African American, Hispanic/Latino, Asian American/Pacific Islander, people living with disabilities, people living in recovery, people living on low incomes, and other populations that were disproportionately impacted by the pandemic. Additionally, individuals possessing unique insight into community needs, such as members of faith communities, volunteer groups, nonprofits, home and school associations, and neighborhood groups were represented.

Each of these individuals reviewed an average of 140 project submissions and were compensated financially for their time and expertise.

RECOVERY OFFICE REVIEW
Following the project scoring, Recovery Office staff reviewed all projects, using both the project score as well as a defined set of other considerations that the scoring rubric couldn’t take into consideration. These considerations included the population or geography served, the opportunity for transformation within the community, and availability of funding either to the applicant or the project type. During this process, the Recovery Office also consolidated projects to address complex or industry-spanning issues, and created smaller grant programs to support targeted issue areas.

Throughout this review process, the Recovery Office also adjusted proposed budgets in order to fund a larger number of projects. For projects providing operational support or services, the Recovery Office set a standard of providing two years of operating support in addition to any one-time start-up costs. For capital expenditures, the Recovery Office provided acquisition costs and limited rehab or operational support. In reducing budgets in this manner, the Recovery Office was able to recommend a more diverse slate of projects, serving a higher number of communities and industries.

PUBLIC FEEDBACK PROCESS
Prior to the Draft Recovery Plan being made public, each individual applicant was notified of their project’s conditional acceptance or denial into the Draft Recovery Plan, as well as the awarded budget.

The Recovery Office made the Draft Recovery Plan available to the general public on July 18, 2022. Community members, residents, applicants, and other stakeholders were encouraged to provide their feedback on the Draft Recovery Plan through August 5, 2022.
The Recovery Office provided both in-person and written opportunities to provide comments. The Recovery Office hosted a series of town hall events in multiple languages, as well as co-hosting events with community partners such as the NAACP and Asian American Healthcare Coalition, to increase accessibility to multiple communities across the County. Attendees were able to provide their feedback during these events and ask questions about the process or recommendations. In total, the Recovery Office hosted seven town hall events with over 300 attendees.

Community members were also able to submit feedback online via an online submission form available on the Recovery Office’s website. The Recovery Office received 122 online submissions.

The Recovery Office encouraged any applicant that was not recommended for funding in the Draft Recovery Plan to set up an individual meeting with the staff to review their project submission and any comments from the Review Committee or Recovery Office staff. A number of applicants chose to do so, and were able to receive individualized feedback on their submission.

CHANGES MADE ON THE DRAFT RECOVERY PLAN

Using the public comments received on the Draft Recovery Plan during the public comment period, the Recovery Office made changes to the recommended project allocations. As well, the Recovery Office is providing additional information on certain projects where there were questions or where more clarity is needed. Below is a summary of changes made to the Draft Recovery Plan as a result of the feedback received that has been incorporated into the final Recovery Plan.

The Recovery Office is also providing a summary of all comments and responses in Appendix B. Changes made for the final Recovery Plan based on public feedback:

1. The Recovery Office received multiple comments requesting that increased funding be allocated to support EMS services directly, given the impact of the pandemic on this industry and the necessity of upgrading services and systems to better respond to public health crises in the future. In response, the Recovery Office made the following changes:
   - Funded the project “Pandemic EMS Relief” submitted by Plymouth Community Ambulance Association, at $325,000
   - Funded the project “Grand View Health's Medic151 Ambulance Service” submitted by Grand View Hospital for $255,000
   - Reduced the budget allocation for the project “Call Center Initiative” that is being managed by the Recovery Office by $580,000 (the total of the two new projects listed above). The Call Center Initiative is intended to support efforts to improve emergency call center operations in response to issues identified during the pandemic and to support greater accessibility and connectivity. More information on this project is available in the project detail description.

2. The Recovery Office changed the names of the following projects to better reflect the work to be completed:
   - “Small Business Support in Norristown and Pottstown”, from "Business Improvement Districts in Norristown and Pottstown". The Recovery Office intends this funding to support general small business development in these localities, and received feedback that the term used in the original description is for a specific legal designation that is not currently in place in these areas. In order to reflect the intent and scope of the project, the Recovery Office is changing the name of the project. As well, additional information on the project itself, and the Recovery Office’s intention regarding partnerships with local business entities, is provided in the project description.
   - "EMS System Strategic Planning Study", from "EMS Consolidation Study". This project is intended to support strategic planning efforts related to improving the EMS system overall,
based on learnings from the pandemic, and is not intended to consolidate EMS operations. Additional information on this project is available in the project description.

3. Consistent with the intent of the project, the Recovery Office designated the project “AAPI Community Needs Assessment” to be managed by HealthSpark Foundation as the project will be able to begin faster, as Recovery Office facilitation would initially have sought to identify the correct community partner to conduct such a study.
   - HealthSpark Foundation submitted an "idea" for the implementation of an AAPI community health needs assessment that would build on existing work to build a framework for studying AAPI needs. During the review period, HealthSpark Foundation shared their project management plan for an AAPI community needs assessment that was created in partnership with a number of AAPI groups. After further discussion in town hall sessions, including with AAPI community groups, and with HealthSpark Foundation, the Recovery Office determined that it would be most effective to fund this project directly through HealthSpark Foundation, which will continue to serve as a facilitator and project manager for this study. Additional information is outlined in the project description here.

4. A number of comments requested additional information for projects labeled “Recovery Office” projects. Additional information is provided on all projects, including those labeled as “Recovery Office” projects, in response to feedback received regarding the scope and management plan for allocations.

WHAT COMES NEXT

The projects outlined in this Plan will begin starting in fall 2022. The Recovery Office will be sharing progress on these projects as they move forward, highlighting key accomplishments and sharing the impact of the projects funded through the Pandemic Recovery Fund with the community.

As well, the Recovery Office will be connecting projects that were not able to be funded through these funds to other resources, where possible. The Recovery Office will be managing and supporting other county funding programs, such as those being made available through future federal legislation, and will work to connect projects to those opportunities. As well, the Recovery Office is connecting with other county departments and local philanthropy to share project information so that other existing resources can be leveraged to support these projects. More information on these efforts will be shared via the Recovery Office’s website and the County’s communication channels.
The Montgomery County Recovery Plan includes funding for 112 projects and allocates all funding. Finalization of this Plan follows a ten-month community engagement process, through which the Recovery Office received 426 project submissions totaling $1.3 billion in funding requests, and 157 idea submissions. Applicants included community organizations and nonprofits, school districts, businesses, municipalities, and individuals representing a variety of industries.

This Recovery Plan invests in priorities identified by the community, including:

- $32.4 million for housing, accounting for 325 new affordable housing units, funding creation of two new temporary housing facilities, preserving existing affordable units, and creating a foundation for sustainable creation of future affordable housing
- $28 million for community spaces and services, constructing and improving centers housing multiple providers in impacted communities
- $18.1 million expanding and innovating across mental and behavioral health operations and facilities
- $9.6 million for child care provider operational support, new child care service models, and study and analysis of transformative adoption of best practices

This plan considers both community-identified priorities for supporting an equitable recovery post-pandemic and the one-time nature of this funding source. The Recovery Plan prioritizes investment into historically underserved communities and transformative projects or ideas with the potential for spurring long-term change across Montgomery County.
The robust response during the project and idea submission process represents an emphatic statement of need across various issue areas. While the magnitude of the submissions necessarily means that the majority of submitted projects did not get funded, the Recovery Office will utilize the inventory of projects created to connect community resources, recommend projects for future funding programs, and continue to develop good ideas.

**PLAN HIGHLIGHTS**

**Affordable Housing** - $32.4 million

The Recovery Plan responds to the community’s prioritization for investment into more affordable housing options across the county, given the challenges to housing stability that the pandemic and related economic crises took on renters, homeowners, and the homeless.

The Recovery Plan includes investments supporting construction of 325 new affordable housing units for low- and moderate-income renters and homeowners. In order to encourage future development of affordable units, the Plan also includes $5.5 million in seed funding for the Housing Opportunities Fund. This innovative public-private partnership will turn unused land, blighted or condemned properties, and/or hotels for sale into affordable rental housing.

The Recovery Plan also includes a $500,000 expansion of the down payment assistance program for first time homebuyers, and a total of $5.8 million to support renovation of existing public and privately owned affordable units.

Finally, the Recovery Plan allocates a total of $6.8 million for short-term housing for single adults experiencing homelessness, including costs associated with the relocation of the Coordinated Homeless Outreach Center that closed in July 2022.

**Behavioral Health** - $18.1 million

As a result of the pandemic’s significant and persistent impact on resident mental health, the Recovery Plan supports programming into mental healthcare access across the county. The Recovery Plan sets aside $5 million for school-based behavioral health services, which will enable school districts throughout Montgomery County to access funding to hire staff through a program coordinated by County Recovery and Mental Health Offices. Other funded projects support child and adolescent art therapy, services for rural older adults, and counseling services specific to LGBTQIA+ residents, among others. Finally, the Plan sets aside $5 million for the creation of a behavioral health crisis response service center, allowing for a long-needed investment into the county’s ability to serve residents experiencing mental health crises.

**Community Services and Facilities** - $28 million

As part of its commitment to supporting an equitable recovery from the pandemic, the Recovery Plan includes projects that will invest in historically underserved communities and provide facilities to house critical services and gathering spaces. The Recovery Plan supports a new site for ACLAMO Family Centers in Norristown, which primarily serves the Latino/Hispanic population, and allocates $8.8 million for the establishment and renovation of facilities serving the Norristown community. Further, $5.25 million is included for the creation of a community and wellness center specific to Asian American and Pacific Islander communities. Finally, $5.5 million is allocated to support the YWCA Tri-County’s new site expansion in Pottstown, as well as other investments for centers across the county.
Child Care - $9.6 million

The Pandemic Recovery Fund program prioritizes child care centers and the early childhood workforce, given the impact on the industry throughout the pandemic. The Recovery Plan funds $4 million in direct operational support for child care centers across the county through a program that will be coordinated by the County’s Recovery and Early Learning Resource Center offices. $3.3 million is allocated for the implementation of a novel in-home child care program supporting off-hours workers, and $1.8 million is spread across mentorship and domestic violence support projects.

The Recovery Office also received several “idea” submissions that spoke to the need for further investment into addressing the early childcare worker crisis, citing challenges in worker retention and pay, ongoing education and training, and the ability to attract qualified workers to the field. In response, the Recovery Plan includes a $500,000 allocation for convening stakeholders in further research, strategic planning, and pilot programming to address these challenges.

Economic and Workforce Development - $14.4 million

In response to its outreach specifically to small, minority and women-owned businesses, the Recovery Office received several submissions requesting support for business operations and other needs. The Recovery Plan allocates $2.7 million to fund small grants directly to improve women and minority-owned businesses. Other qualifying businesses, with priority placed on the County’s qualified census tracts in Norristown and Pottstown, would also be eligible to apply for this grant program. The Recovery Plan additionally provides $2.5 million across multiple projects to coordinate impactful investment in Norristown and Pottstown businesses.

The Plan allocates $8.2 million for workforce development across impacted sectors, tuition assistance initiatives, and job marketing and preparedness mentoring projects.

Food Security - $8.4 million

Project and idea submissions received through the Pandemic Recovery Fund process demonstrated a prevalent community need for investment in all aspects of the County’s emergency food infrastructure, including food distribution, food production, food policy and strategy, and coordination across all partners. The projects funded in the Recovery Plan represent a commitment on the part of County and community partners to improve and construct a more cohesive and productive system incorporating a focus on root causes.

The Plan funds projects that expand and improve the County’s food security infrastructure, including a new distribution warehouse, planned logistics and coordination services connecting different partners, and a new food policy council resource to develop cohesive strategies across agriculture, food security, and public health.

Public Health and Safety - $11.9 million

Reflecting the intent of the ARPA legislation, the Recovery Plan includes multiple initiatives focused on improving Montgomery County’s public health and public safety infrastructure. $9 million in funded projects seek to improve emergency medical services workers training and pay, improve child and maternity health outcomes, assist firehouses experiencing pandemic-related financial losses, and analyze, study, and improve the overall emergency services system in the County. The Plan additionally includes gun and domestic violence mitigation programs, COVID-19 monitoring and mitigation strategies, and access to digital health enhancement efforts.
OTHER INCLUDED PROJECTS

The Recovery Plan also recommends more than $38 million supporting initiatives in multiple program areas including:

- $33.7 million for government services and infrastructure, including revenue replacement, premium pay, essential worker retention and support, lead water piping replacement, and service improvement projects
- $5.1 million for nonprofit and community support, including projects providing violence prevention, clothing distribution, and immigrant case management services, community data resources and support for nonprofits impacted by the pandemic

RECOVERY PLAN IMPLEMENTATION

In keeping with its mission to build an implementable program of projects, the Recovery Office turns now to facilitating the completion of the projects funded through the Recovery Plan. The Recovery Office will work with each project to facilitate successful completion within the bounds of the project plan and in compliance with US Treasury rules. Project metrics and financial performance data will be collected for each project, presented on the Recovery Office website for public review, and will form the basis quarterly and annual reports to US Treasury. Recovery Office work with this SLFRF Recovery Plan is focused on aiding each project to be successful in line with the project plan submissions received.
RECOVERY OFFICE PROJECTS

The submission process managed by the Recovery Office affirmatively asked for good ideas and projects, even if they hadn’t been fully planned or didn’t have a clear manager or path forward. In addition, the volume of projects received through the submission process provide the County with multiple submissions that were related, represented pursuit of a similar program or goal, or could augment a different project submitted independently.

The Recovery Office has identified five such projects that present an opportunity to draw together complementary, incomplete, or novel ideas for pursuit of transformative initiatives.

The role of the Recovery Office is to facilitate these projects, getting the process started, building stakeholder groups and defining objectives, planning meeting schedules and as needed contracting for professional firms. These projects will be successful if they ultimately benefit the communities and populations they’re targeted for; the Recovery Office will not directly benefit in any way, and will not receive any funds. Recovery Office staff will work to deliver studies, analyses, and recommendations to community members who will ultimately benefit.
NORRISTOWN COMMUNITY FACILITY

Throughout its ten-month community engagement process, the County Recovery Office heard consistently and repeatedly from Norristown Municipality residents that County ARPA dollars should invest in both community services and recreation and in a central “hub” facility providing shared space for their operation. The Recovery Office received 33 project submissions totaling $54.75 million for community-based services and recreation in Norristown. Of those, 17 projects comprising $38.8 million requested funding for facility construction and/or improvements to provide an operating space for services and programs.

The County Recovery Office recognizes the clear need expressed by the Norristown community for this space. Balancing this with the need to manage Pandemic Recovery Funds efficiently, the Recovery Office will facilitate a process in which its staff will work directly with the Norristown community to coordinate planning, design, and implementation of a shared project that responds to the needs expressed by the community. The County will have no ongoing role in operating any program or facility and is serving in a project facilitation and planning role for these initial phases only.

PROJECT REQUIREMENTS

- Delivered project must fulfill the needs expressed across the Norristown community’s body of submissions, for a space (or spaces) collectively housing community services, events, assembly, and opportunities for public engagement
- Sustainable plan for operations must be present prior to completion

IMPLEMENTATION PLAN

1. Collect and assemble program of requirements (i.e. what does this space need to be?) via survey distributed to all project submitters and community stakeholders. The resulting information will dictate how the future space will be designed, and what overlapping or adjacent functions should be incorporated.
2. Contract via County procurement process for asset inventory of available facilities, documenting space, condition, renovation needs, location, operational issues.
3. Convene community stakeholders to discuss/analyze available options, develop plan for pursuit of space development.
4. Facilitate identification by community stakeholders of operational management plan
CALL CENTER INITIATIVE

Support community-wide strategic planning for emergency Call Center operations with the goal of creating a more connected, sustainable, and accessible pathway for residents to get help for public health emergencies, behavioral health, and human services needs.

This consolidated Call Center Initiative seeks to bring together call center providers from across emergency services and health and human services, and groups advocating for underserved populations, to determine how to better utilize existing call center services and how to increase accessibility to these services.

The goal of the project is to develop an improved model for call center services in the county that enhances connections between emergency services and health and human services, ideally increasing sustainability for these services, while also addressing accessibility needs for underserved populations. Ideally, this will improve the county’s ability to respond to both individual crisis needs and to improve coordination during public health and wealth-related crises.

IMPLEMENTATION PLAN

1. Convene stakeholder groups based on submissions, identify program of requirements.
2. Pursue study and analysis of best practice and standards to inform program formulation.
**CHILD CARE SERVICES IMPROVEMENT STUDY**

Support community-wide research and strategic planning to address early childcare work force issues, such as issues related to hiring, retention, workforce development, and access to care. The purpose of the project is to bring together stakeholders who can together understand the issues and identify potential solutions that are sustainable and transformative for childcare centers, professionals, families, and employers.

The Recovery Office received numerous requests during town hall sessions to address the critical workforce issues impacting the childcare system, and so the Recovery Office made addressing these issues a funding priority through our scoring rubric. Multiple ideas submitted suggested that funds should be allocated to addressing the various issues affecting childcare centers - inability to hire or retain childcare professionals due to low wages, the inability to raise rates given how expensive childcare is already, and the lack of access to childcare for workers with nontraditional hours. The Recovery Plan includes a $4 million grant program that will distribute operational grant funds directly to childcare centers as well as $3.3 million to support operations for a new, in-home childcare service supporting off-hours workers.

However, despite the number of idea submissions suggesting funding be allocated towards it, there was no project submitted that was proposing to address the childcare worker issues in a more comprehensive and sustainable manner.

Therefore, the Recovery Office is recommending that funding be allocated to support a county-wide project to understand the issues related to the childcare worker crisis, as well as identify and fund potential solutions. The goal is to bring together a wide variety of stakeholders - such as childcare center providers, parents and caregivers, employers, early education professionals, and others - to plan how to address these systemic issues.

**IMPLEMENTATION PLAN**

1. Convene stakeholder groups based on submissions, identify program of requirements.
2. Pursue study and analysis of best practice and standards to inform program formulation.
EMS SYSTEM STRATEGIC PLANNING STUDY

Support community-wide strategic planning for Emergency Medical Services (EMS) with the goal of defining sustainable funding and operational models for the provision of EMS in Montgomery County.

This EMS Strategic Planning Initiative seeks to bring together EMS providers, community members, and health facilities to determine how to best ensure services can reach all communities while being financially sustainable.

The goal of the project is to develop an improved model for EMS services in the county that enhances connections between emergency services, public safety and health and human services providers, and identifies systemically sustainable operational models.

IMPLEMENTATION PLAN

1. Convene stakeholder groups based on submissions, identify program of requirements.
2. Pursue study and analysis of best practice and standards to inform program formulation.
SMALL BUSINESS SUPPORT IN NORRISTOWN AND POTTSTOWN

Support the identification, creation, and/or management of investment in small businesses in Norristown and Pottstown, aimed at focusing physical and organizational improvement efforts by providing resources accessible to businesses through existing business cultivation groups.

Funding will be available to such community organizations as chambers of commerce and/or economic development offices to create positions and/or office resources devoted to managing business improvement initiatives.

IMPLEMENTATION PLAN

1. Convene stakeholder groups based on submissions, develop plan for staffing/contracting.
2. Manage engagement of small businesses and investment in improvements.
RECOVERY PLAN GRANT PROGRAMS

The County received multiple project submissions from disparate communities requesting similar types of program operating support for similar reasons stemming from the Pandemic, a reflection of a universal issue across multiple sectors. Because multiple providers across the County experienced the same type of negative impacts, the Recovery Plan includes provision for grant programs to distribute funds directly to multiple providers at the same time.

For example, numerous project and idea submissions spoke to the need to provide operational support to child care providers to mitigate decreased revenue and increased staffing costs related to the pandemic. The Recovery Plan includes a $4 million allocation to provide a distribution of small operational support grants across a large number of providers.

These grant programs will be coordinated between the Recovery Office and pertinent County departments to facilitate processes that rapidly distribute funds in the coming months.

RECOVERY PLAN GRANT PROJECTS:

MWBE Small Business Assistance
Child Care Operation Recovery Project
Child & Adolescent Behavioral Health Program Start Up & Technical Assistance
Fire Services Supplemental Revenue Recovery
Funded Amount: $2,650,000

Organization: Montgomery County Recovery Office

Issue Areas:
Childcare Services
Premium Pay

Target Population:
Children and Youth
Small Businesses

Service Area: County-Wide

MWBE SMALL BUSINESS INVESTMENT GRANT PROGRAM

Provides grants to small, minority and women-owned business enterprise (MWBE) investment focused in Norristown and Pottstown.

In total, up to $2,000,000 will be available for operational support grants to Small, Minority and Women-Owned Businesses (MWBE). Individual grants will average between $5,000 and $15,000, which may be used towards a single, one-time purchase and/or renovation of equipment for COVID mitigation or business improvement purposes.

This program, which will begin in September 2022, will be focused on distributing grants as quickly as possible, through as simple a process as possible.

Implementation Plan

- Recovery Office will coordinate across other County offices and community organizations to increase awareness and finalize process
- Payment distribution to eligible applicants
- Monitoring of the premium payment program for child care workers
**CHILD CARE OPERATION RECOVERY PROJECT**

A consolidated county grant program developed from the 36 project submissions received to support the operations of childcare providers across Montgomery County in recovery efforts to mitigate loss of enrollment, Covid-19 outbreak closures, and reduced staffing during the Pandemic.

In total, up to $4,000,000 will be available for small, operational support grants to child care providers across Montgomery County. Individual grants are expected to average between $10,000 and $20,000 and will vary based on the number of children each provider is licensed to provide services for. Eligible uses include hiring and retention bonuses, capital improvements, or other operational support initiatives, such as tuition assistance for low income clients.

**IMPLEMENTATION PLAN**

- The ELRC and Recovery Office will begin collaboration to create an application, grant agreement and other related documents for the premium pay child care workers project.
- Payment distribution to eligible applicants
- Monitoring of the premium payment program for child care workers
**CHILD & ADOLESCENT BEHAVIORAL HEALTH PROGRAM START UP & TECHNICAL ASSISTANCE**

County-wide grant program for behavioral health services in public schools, directly funding in-school staff and programming at the district level to meet the mental health needs of children in their communities.

**PROJECT IMPACT**

Managed through the Montgomery County Department of Health and Human Services, Office of Mental Health (OMH), this funding program will enable school districts to directly receive funds to hire behavioral and mental health staff (i.e. social workers, counselors) and implement programming in County schools. Additionally, OMH will provide technical assistance for planning and managing staff and programs. Funds will be accessed through a distribution process taking into account school / district needs, use plan, and hiring timeline, that will be communicated directly to school and district administrators through the end of 2022.

**IMPLEMENTATION PLAN**

- Distribute grant process to school administrators, build intake / management tools
- Engage with interested districts to establish staffing plans, finalize award arrangements
- Implement program, provide technical assistance and conduct monitoring
FIRE SERVICES SUPPLEMENTAL REVENUE RECOVERY PROJECT

Grant based program to provide financial assistance/ revenue loss to all fire service agencies in Montgomery County, who were negatively impacted as a result of the pandemic.

PROJECT IMPACT

By providing grant assistance to the fire departments it will offer them the opportunity to apply for a chance to recover those lost supplemental funds. Assisting these agencies with the financial hardships caused by the loss of revenue, will also allow them to continue to serve the municipalities accordingly, effectively and efficiently. It will also provide their active firefighters with the appropriate apparatus / equipment they should have received prior to the pandemic.

IMPLEMENTATION PLAN

- Identify impacted fire departments
- Payment distribution to eligible applicants
The following pages provide detailed information for each project included in the Recovery Plan, including summary information, intended impact, funding amount, issue areas of focus, and targeted populations. Information provided is based on project submission information and will be updated and expanded as the Recovery Plan is implemented and status reports provide actual detail regarding each project.

The Recovery Plan Detail section is organized by primary issue area, alphabetically as follows, and then by amount funded in descending order.

1. Behavioral Health
2. Childcare Services
3. Community Services and Facilities
4. Economic and Workforce Development
5. Education
6. Food Security
7. Government Services
8. Housing
9. Non-profit and Community Support
10. Premium Pay
11. Public Health and Safety
12. Public Utilities and Infrastructure
BEHAVIORAL HEALTH CRISIS RESPONSE SERVICE CONTINUUM EXPANSION

Improve, enhance, and streamline the behavioral health response system to respond to recommendations made by the Substance Abuse and Mental Health Services Administration (SAMHSA), Department of Public Welfare (DPW) and consultants contracted by the county's office of Mental Health.

PROJECT IMPACT

The collaboration efforts will bridge gaps found in the behavioral health crisis response system and support Montgomery County's Stepping Up Initiative established with a goal to reduce the number of individuals with behavioral health diagnosis in the local correctional facilities. Federal guidance via SAMHSA notes that the ideal crisis response system includes: someone to call, someone to come, and somewhere to go. In response to this, ARPA dollars are being used to support the "somewhere to go" component to this process.
Mission Kids will begin the construction of a child advocacy facility to address the rise in child abuse cases in Montgomery County. The multidisciplinary facility will include a trauma therapy center, a medical suite, and a regional training center for social service providers, law enforcement, and prosecution.

**PROJECT IMPACT**

The child advocacy facility will expand accessibility to trauma therapy, medical treatment, and victim advocacy for child victims and their families. Additionally, the facility will positively impact social service providers and law enforcement agencies as it relates to child welfare.
**STREET MEDICINE**

Provides staffing and equipment resources to continue and expand medical and behavioral health outreach services to those experiencing homelessness. Funds will enable services to expand from Pottstown across Montgomery County, and will add street based mental health counseling and medication services.

**PROJECT IMPACT**

By bringing healthcare providers directly into the community, this program works to remove barriers such as transportation, health insurance, and poor health literacy and works to improve trust between the homeless population and healthcare providers. In addition, this program acts as a bridge to connecting the homeless population to routine primary care and specialty care to reduce unnecessary emergency department visits and hospitalizations. In response to the continuing challenge of engaging homeless patients with behavioral healthcare needs, the new Street Psych component will provide street based mental health counseling and medication prescribing, as well as improved access to Medication Assisted Treatment for treating substance use disorder.

**IMPLEMENTATION PLAN**

- Design / build mobile psych unit and connect with key stakeholders in other Montgomery County Communities
- Commence Street Psych implementation, develop referral process for new communities
- Continue Street Medicine and Street Psych implementation, hold community forum to discuss progress

**FUNDED AMOUNT:**

$1,757,107

**ORGANIZATION:**
Pottstown Hospital - Tower Health

**ISSUE AREAS:**
Behavioral Health
Housing
Community Services and Facilities

**TARGET POPULATION:**
Homeless and Those At-Risk of Homelessness

**SERVICE AREAS:**
Pottstown
County-Wide
TRAUMA-INFORMED, EVIDENCE-BASED, IN-SCHOOL CREATIVE ARTS THERAPY FOR STUDENTS

Provide trauma-informed, evidence-based, in-school creative arts therapy to students with identified mental health needs for two years. Partnering with schools and districts in Montgomery County and integrating with school-based Student Assistance Program teams, the creative arts therapy team will build capacity in the county, providing rigorous therapeutic interventions using visual art, music, and dance/movement modalities in individual and group settings.

PROJECT IMPACT

Local hospitals with behavioral health units have found their emergency departments and crisis centers overwhelmed with youth and adolescent patients.

This project will increase school / district capacity to address students’ mental health needs, resulting in more students referred for and receiving mental health support services. The creative arts program will improve mental wellness for students receiving services, through reduced depression, anxiety, and traumatic stress, and increased hopefulness.

IMPLEMENTATION PLAN

- Recruit, hire, and train staff
- Partner with schools / districts, plan service integration with partners
- Implement service program, conducting evaluations and engagement
VNA-FAMILY HEALTH CENTER

Provide multiple health and behavioral health services for Montgomery County residents via a mobile clinic.

PROJECT IMPACT

The mobile clinic will reduce health disparities for the over 13,000 residents who live in poverty (10,000 of whom are uninsured) in Eastern Montgomery County by transforming its Children’s Health Center into a multi-service Family Health Center focused on the primary and behavioral health care for the underserved.

IMPLEMENTATION PLAN

- Identify stakeholders
- Design and plan construction effort
- Execute construction plan
Improves quality of and access to behavioral healthcare across multiple programs serving nearly 4,000 individuals throughout Montgomery County by improving recruitment, retention, and hiring practices.

**PROJECT IMPACT**

The COVID-19 pandemic has had wide-reaching effects both on physical health and mental/behavioral health. The pandemic has also caused hiring and retention issues that directly impact community access to and quality of behavioral healthcare. Since the outset of the pandemic, RHD’s organization-wide employee turnover rate has nearly doubled. At the same time, there has been a dramatic drop in new applicants that has resulted in a dearth of behavioral healthcare providers during a time when the community needs them more than ever. Currently, RHD’s 12 programs in Montgomery County operate at an average of 20% under-capacity, including some that are operating at half the level they should be operating in terms of staffing. Combined annual turnover for these 12 programs has increased to 47% as compared to 25% in 2019 before the pandemic. Since January 2022 alone, these programs have lost 24 employees out of 219 total active employees. This high turnover rate means not only high costs for RHD to replace employees, but also too much time spent on re-establishing the provider-patient relationship each time there is turnover. Meanwhile, the demand for behavioral health services – and the participant wait lists for RHD programs in the county – continue to grow.

This project implements a series of interventions to be implemented within RHD’s Talent Acquisition and Retention (TARS) department, with the goal of improving recruitment and retention strategies for behavioral health staff in Montgomery County to in turn improve the quality of and access to behavioral healthcare for 3,588 behavioral health program participants in the county. Funds focus on direct service professionals (DSPs); social workers – including clinicians, case managers, and therapists; and nurses.

**IMPLEMENTATION PLAN**

- Hire human resources business partner
- Create marketing plan
- Develop new onboarding process and staff development plan

**FUNDED AMOUNT:** $475,000

**ORGANIZATION:** Resources for Human Development

**ISSUE AREAS:** Behavioral Health, Economic and Workforce Development

**TARGET POPULATION:** Essential Workers, General Public

**SERVICE AREAS:** County-Wide
PNGA will establish a Community Health Recovery Center. Services include health awareness including COVID-19, a mental and behavioral health program, substance abuse counseling and support, English as a Second Language classes, and a culture center. Funds will support two years of operations.

PROJECT IMPACT

The project will serve an underserved population and primarily address relevant health-related issues. The project will also aid the community in navigating barriers to needed resources and opportunities.
ADDRESSING COVID'S ISOLATING IMPACT ON RURAL OLDER ADULTS

Identify and engage isolated, rural older adults whose experience of the COVID pandemic has increased mental health challenges already common to older adults.

PROJECT IMPACT

Grief, loss, trauma, loneliness, anxiety, bereavement, unaddressed anger, depression – all of these common challenges among the older adult population have been exacerbated during the COVID-19 pandemic, especially in rural areas. New staff will coordinate the outreach efforts of participating partners and will implement programming at the Centers to help isolated older adults connect with others.

Project will identify and involve isolated seniors in trusted, established community center programming, focused on improved physical and behavioral health outcomes.

IMPLEMENTATION PLAN

- Coordinate training and staffing schedule; hire coordinator
- Develop and implement outreach and engagement plan
PSYCHIATRIC AMBULANCE REPLACEMENT

Purchase psychiatric ambulance for dedicated mental health emergency medical service (EMS) operations.

PROJECT IMPACT

MCES operates one of the few dedicated psychiatric emergency services (EMS) in the US. It has two basic life support (BLS) ambulances staffed by EMTs cross-trained as mental health workers. The MCES EMS provides transport of persons experiencing a potentially life-threatening mental illness crisis to the MCES Crisis Department for evaluation or to a hospital emergency department if medical care is needed and then to MCES for evaluation and admission, if indicated by evaluation. This service deters an onset or recurrence of trauma associated with involuntary psychiatric hospitalization, reduces the stigma of police transports, and frees other emergency responders to deal with other needs in their communities. In the interest of safety and economy.

IMPLEMENTATION PLAN

- Secure bids for new box ambulance, purchase ambulance

ORGANIZATION:
Montgomery County Emergency Service (MCES)

FUNDED AMOUNT:
$200,000

ISSUE AREAS:
Behavioral Health
Public Health and Safety

TARGET POPULATION:
General Public

SERVICE AREAS:
County-Wide
MENTAL HEALTH SERVICES & CASE MANAGEMENT FOR LGBT+ INDIVIDUALS & FAMILIES

The project will provide needed supports to the LGBT+ communities to improve mental health outcomes of vulnerable populations by providing affordable, sliding scale therapy services to those experiencing financial hardship and/or are under or uninsured for mental healthcare.

PROJECT IMPACT

The affordable mental health services offered will provide an underserved and vulnerable population with access to behavioral health services. Additionally, this program offers services such as case management and regular peer community groups to reduce isolation and help prevent suicide among this population.

FUNDED AMOUNT: $170,000

ORGANIZATION: The Welcome Project PA

ISSUE AREAS: Behavioral Health

TARGET POPULATION: LGBTQIA+

SERVICE AREAS: Hatboro
IMPROVING SENIORS' MENTAL HEALTH

Provide a range of social and recreational programs, 25 per day to keep seniors active and engaged, improving their mental health and well-being.

PROJECT IMPACT

Older adults have suffered from social isolation for years, but the TriCounty Active Adult Center and other seniors centers have made progress in addressing this until the pandemic. Unfortunately, for the safety of clients, staff, and volunteers, the center closed for most of the pandemic, offering only zoom programs and drive-through meals. During the pandemic, seniors were among the population labeled as "high-risk," and many of them took this to heart and isolated themselves. While many clients survived the pandemic, it was often at the sacrifice of their mental health and well-being. The most frail participants were unable to participate in Zoom programs, and were the least likely to find other ways to socialize on their own - even with their own families.

This grant will enable a return to programming to pre-pandemic levels, and serve the many more seniors who join us daily. Prior to the pandemic, we were serving more than 200 seniors every day. We expect this number to grow as we reopen fully for programs and services, especially for our congregate meal which has proven to be very popular, even as a drive-through.

IMPLEMENTATION PLAN

• Implement staffing plan to expand new operations
AADD RELATIONSHIP EDUCATION

Develop and teach a curriculum of relationship education to help adults with developmental disabilities overcome the impacts of extreme social isolation during the pandemic.

PROJECT IMPACT

The Relationship Education Project will develop and teach a curriculum of relationship education to adults with developmental disabilities in Montgomery County. Developmentally disabled adults face significant behavioral health challenges that impede independence by negatively impacting employability, physical and emotional health, and financial security. This project focuses on helping individuals build healthy relationships to ultimately achieve greater independence, and seeks to mitigate the extreme social isolation resulting from the COVID-19 pandemic. Under the Relationship Education Project, AADD will retain an occupational therapist to develop and teach a relationship curriculum focused on undoing the effects of extreme social isolation and changing persistent educational inequality by providing developmentally disabled adults skills to establish healthy relationships.

IMPLEMENTATION PLAN

- Develop curriculum and lesson plans
- Train staff
- Conduct program, monitor feedback
Expand child care support options for families to include in-home child care support for low-income single mothers in order to alleviate lack of access to safe & reliable child care during non-traditional times (nights, overnights, weekends).

PROJECT IMPACT

The Pathway Project model utilizes multiple funding sources (grants, donations, and business subsidies) to provide child care on a sliding cost scale to women who need it in order to work. Utilizing the home healthcare model to provide high-quality child care instead, Along the Way provides extensive training to in-home care providers, including child health advocacy, conscious discipline (trauma-informed, evidence-based behavior management), and resource coordination. By providing flexibly available, cost-covered child care, Along the Way seeks to break the cycle of poverty for single mothers by removing this major expense.

IMPLEMENTATION PLAN

- Identify business partners, finalize agreement relationships
- Identify and hire staff, connect staff to partner opportunities, identify clients
- Implement and evaluate program, adjusting operations
Funded Amount: $5,500,000

Organization: YWCA Tri-County Area

Issue Areas: Community Services and Facilities

Target Population: General Public

Service Areas: Pottstown

Collaborative Opportunity
Centers for Leadership, Health & Education Equity

Acquire and renovate facilities to continue providing the community with after school programming for children, summer camps, adult learning opportunities and other community support services in Pottstown.

Project Impact
The acquisition and construction of a new location will allow the YWCA to continue providing their services which will improve social determinants of health—building the capacity of public private, and nonprofit sectors, increasing equity, reducing barriers to access and participation, and improving opportunities for historically underserved and marginalized communities.

Implementation Plan
- Acquire properties through purchase
- Complete renovation work
COMMUNITY TRANSFORMATION & WELLNESS PLAZA

Construction of an Asian American Community Center that provides healthcare, behavioral health, and other community support programs.

PROJECT IMPACT

The funds will be used for 1) Establishing Montco Community Wellness Plaza which will serve as a central location for the Asian American and Pacific Islander (AAPI) community to gather, collaborate and receive services 2) Establishing a "One Stop Shop" for AAPI Health and Human Services where we will provide medical care, human/social and welfare navigation services, activities/classes for mental and physical health plus youth and senior programming, 3) Developing bilingual and bi-cultural AAPI professional workforce in nursing, public health and social services fields, 4) Promoting civic engagement and advocacy through voter registration, COVID-19/Flu vaccine education and mitigation and racial justice efforts to overcome the damage of Anti-Asian hate.

IMPLEMENTATION PLAN

- Study and select site, pursue design and construction planning
- Construction execution
- Staff and operational systems and resource planning and implementation

Funded Amount: $5,250,000

Organization: Philip Jaisohn Memorial Foundation (Jaisohn Center)

Issue Areas: Community Services and Facilities, Public Health and Safety

Target Population: Asian, Asian American, Pacific Islander, Desi, Older adults

Service Areas: County-Wide

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ACLAMO EXPANSION

ACLAMO will be acquiring and renovating a facility in order to continue offering services such as after school programming for children and adult learning opportunities in Norristown.

PROJECT IMPACT

Non profit organization who has proven to be effective in delivering programs in response to a wide range of issues that affect the Latino Community in Montgomery County.

IMPLEMENTATION PLAN

• Identify a property
• Implementation of construction
• programming
Complete construction of a South Asian community center to provide expanded facilities for health education classes, blood drives, vaccination clinics, and other community support programs.

**PROJECT IMPACT**

Funds augment $2.25 million raised for this project by the temple community, providing final costs needed to complete the project. Construction costs increased substantially after the project commenced due to COVID-19 supply inflation; these funds will enable completion of the expanded center. The facility will be used for conducting health education classes and holding community health clinics, including up to 500 vaccinations per day. The new facility is ADA compliant and will provide programming to children and adolescents with special needs. Classrooms will provide space for digital- and online-literacy instruction for up to 100 seniors and 300 children per day. An expanded kitchen will enable provision of food preparation for community seniors and up to 250 needy families every day.
RENOVATION OF THE GEORGE WASHINGTON CARVER COMMUNITY CENTER

George Washington Carver Community Center will offer after-school programming for children and adult learning opportunities in Norristown. The funding will be used to renovate existing space to enhance the facility enabling it to provide additional programs and events. It will become an educational center and resource center that will provide various resources to community members.

PROJECT IMPACT

The funds will be used for physical structure and additions as well as programming and being able to offer services to our underserved community.

FUNDED AMOUNT: $1,750,000

ORGANIZATION:
George Washington Carver Community Center

ISSUE AREAS:
Community Services and Facilities

TARGET POPULATION:
Non-Profits

SERVICE AREAS:
Norristown
NORTH WALES BOROUGH COMMUNITY AND NONPROFIT CENTER ADAPTIVE RE-USE

North Wales Borough will require renovations for a historic church property that will be used for a non profit community center hub that will allow for the partnering of local non profit organizations who are struggling to continue their programs due to the pandemic. These non profits will be able to use the space to continue to run their programs and provide their services to the community.

PROJECT IMPACT

Local non profit organizations have been negatively impacted due to pandemic. With a centralized location offered by the Borough of North Wales, these non profits who are currently still struggling to keep their doors open, will have a place to continue to run their programs and provide social service support to the community.

IMPLEMENTATION PLAN

- Identify the construction site and the professionals needed to meet the demand to build/construct/refit
- Identify the non profit organizations in need of this support
- Identify the people/communities who will benefit from these social services as a result of this project
**Boys2Men Mentorship Program**

Boys2Men (B2M) is a passionate group of men who believe the world needs good men, and that boys who are supported, guided, listened to, and inspired by the adults in their lives become good men. B2M is a group of volunteer adults who show up and model healthy male behavior. They empower, guide and mentor adolescent boys on a path to healthy manhood. B2M’s mission is to create responsible male leaders by providing educational enrichment, mentoring, and life transformation skills.

**Project Impact**

Boys2Men offers a proven group-based mentoring model in which boys explore the impacts of their actions and choices, while learning integrity, accountability, and compassion. Trained and vetted men model proper adult behavior, B2M volunteers listen with focused attention and accept and praise each boy as being okay exactly as he is. This allows boys to accept their own gifts, while making room for them to face what is not working. Boys are supported in developing their own inner resources and gaining a better understanding of healthy emotional behavior. B2M addresses some of the negative results of Covid and Hurricane Ida in the Norristown community by focusing, first, on learning loss for children impacted by a year of virtual learning and, second, the increased need for housing, job readiness, and employment that occurred following devastating storms. B2M’s services include college and academic planning, career and professional development planning social emotional learning, and physical and mental health supports.
HopeWorx and The Ferns Peer Respite Council are working to advance a new and transformative vision for nonclinical, community-based crisis support in the County by providing an alternative for individuals seeking support who feel overwhelmed by crisis or emotional distress.

**PROJECT IMPACT**

This funding will be used to acquire a property that will enable the creation of the first fully peer-led, nonclinical Peer Respite House in the Commonwealth of Pennsylvania, in Montgomery County. Peer Respite is a voluntary, short-term, 24/7 model that provides time, space, and support for individuals to heal and find self-determination using a different approach to hospitalization or crisis residential services. The Ferns Peer Respite project property acquisition will give the community an option for adults seeking mental health services and/or continuum care during a crisis.

The Ferns Peer Respite project will serve a minimum of 156 people annually and become the county's first fully peer-led, nonclinical Peer Respite property.

This project will impact county residents seeking help and support in a situation of mental crisis as a voluntary and free alternative that addresses cultural and financial barriers which prevent people from seeking assistance.

**IMPLEMENTATION PLAN**

- Property Acquisition, Closing, Permits, and Licensing
- Property Renovation and Furniture Readiness
- Staffing and Training
CLOTHING DISTRIBUTION
WAREHOUSE IMPROVEMENTS

Project provides one-time costs for improvement and fitout of warehouse space used for the distribution of clothing to low-income and homeless individuals and families.

PROJECT IMPACT

Project funds will enable fitout, equipment purchase, and renovation of distribution warehouse, including installation of an ADA-accessible ramp, a hydraulic lift, HVAC equipment, and clothing organization furniture. Purchase of a van will enable collection and transportation of donations and provision of services into the community.

IMPLEMENTATION PLAN

- Purchase new vehicle, install ramp, lift, HVAC equipment
- Complete renovations, including painting, sidewalk work

ORGANIZATION:
Eternal Life Christian Center

ISSUE AREAS:
Community Services and Facilities
Housing

TARGET POPULATION:
Low Income
Homeless and Those At-Risk of Homelessness

SERVICE AREAS:
Norristown
Pottstown
Ambler

FUNDED AMOUNT:
$318,500
GUN VIOLENCE PREVENTION PROGRAM

Project provides two years of funding to extend existing Gun Violence Prevention Program to the Greater Philadelphia YMCA (GPY) branch in Pottstown and in Norristown to teenagers who are more likely to be victims and/or perpetrators of gun violence.

PROJECT IMPACT

In addition to weekly drop-in hours, a cohort of 25+ participants will engage with education experts in monthly workshops to learn about community resources, practice various strategies to keep physically fit and mentally stable, understand basic principles of the juvenile code, and increase self-awareness, self-esteem and agency in their groups and communities. The project approach is inspired by a particular violence reduction strategy (Cure Violence) that aims at creating individual-level and community-level change in communities in which using gun violence to settle various forms of conflict has become an unfortunate norm.

The project will: 1. Channel multi-disciplinary partnerships to prevent, intervene, and enforce safety among youth, in particular those who are most likely to be victims and / or perpetrators of gun violence; 2. Improve local capacity and coordination to access public and private resources to expand youth violence prevention strategies; 3. Offer access to programming with education, safety, and mental health experts, including peer to peer learning (credible messengers), positive youth development, and creative activities; 4. Include monthly workshops for youth to engage in structured learning; and 5. Provide different strategies for coping with challenging situations.

IMPLEMENTATION PLAN

- Identify community partners for expansion, enter into MOUs, recruit staff / facilitators
- Implement curriculum and instruction model
- Develop and implement quantitative and qualitative evaluation instruments to assess and communicate impact.
Detention Hearing Officer Program

The Detention Hearing Officer Program will allow for next-day review hearings for defendants that are unable to post bail set at Preliminary Arraignments. This would eliminate the need to conduct this process under Pretrial Service Reviews and free up the time for a judge to address other pandemic related backlogs of cases.

Project Impact

The Detention Hearing officer Program will create efficiencies in the court system with the hiring of designated hearing officers to address detention of defendants in a timely manner. It will also mitigate the well-documented consequences of short-term incarceration on defendants they may not pose an on-going risk to themselves or the public solely due to the fact being unable to post cash bail.

Funded Amount: $258,000

Organization: Montgomery County Court of Common Pleas

Issue Areas:
Community Services and Facilities
Public Health and Safety

Target Population:
People/persons who are incarcerated or detained
General Public

Service Areas:
County-Wide
LIBRARY ENTRANCE VESTIBULE & ADA RAMP RENOVATION

Union Library will renovate the entrance to the library building, incorporating accessibility improvements to meet American with Disabilities Act (ADA)-accessibility standards and to fit with the building’s historic character.

PROJECT IMPACT

This project adds a ramp and doors that comply with ADA accessibility standards and refashions the entrance to the library. An architect specializing in libraries designed these improvements and prepared the design. The project includes updating the incline of the ramp and adding automatic doors. This will increase accessibility for all residents, in that members of the public often can’t see where the actual main entrance is. Newcomers often try to enter at the historic, non-accessible facade, built in 1849, which hasn’t been in use as an entrance since the 1980s. The renovated entrance will be more understood more clearly as the entrance to the library with the redesign and new doors, and will be accessible to persons in wheelchairs, persons using strollers, and the general public.

FUNDED AMOUNT: $214,842

ORGANIZATION: Union Library Company of Hatborough

ISSUE AREAS: Community Services and Facilities, Non-profit and Community Support

TARGET POPULATION: General Public

SERVICE AREAS: Hatboro

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JUNTOS PARA JOVENES: UNITED FOR YOUTH

Case management program to address the varied needs of newcomer immigrant youth and their families while also driving systems change in order to improve access to needed legal, social, and mental health services for immigrant youth over the long-term.

PROJECT IMPACT

Migrant children frequently arrive in the United States with extensive prior trauma before facing additional stressors in the US, including the threat of deportation, a lack of legal counsel, difficult family dynamics, academic struggles, among others. These challenges exacerbate existing mental health problems. Compounding the issue, migrant children cannot access needed social services, like mental health, academic, and language support, due to multiple barriers, including cost, language, undocumented status, stigma, and a lack of culturally competent providers. They are likely to struggle in isolation with mental health, academic, and behavioral challenges, which negatively impact their ability to acculturate, succeed at school, and win relief from deportation in immigration court. Juntos para Jovenes will provide direct case management services to newcomer immigrant youth and their families, in order to meet a variety of their basic needs that have been caused and/or exacerbated by the COVID-19 pandemic, including mental health treatment, medical care, food insecurity, housing insecurity, and immigration legal services. The Juntos para Jovenes program will place significant emphasis connecting undocumented and uninsured immigrant youth with mental health treatment through its direct case management services.

IMPLEMENTATION PLAN

- Recruit, hire, and train staff
- Develop, document, and implement program plan
COMMUNITY CREATORS

Establish new program providing community activities, arts programs, peer mentoring, for adolescents in Norristown.

PROJECT IMPACT

Community Creators will give disadvantaged Montgomery County middle and high school students a safe and fun place to create, connect, and explore. Providing an opportunity to meet like-minded peers that have similar struggles, the program will be available on a weekly basis, with monthly activities. Students are referred to the program through school districts, social service agencies, families, and self-referrals. Meetings will take place at the Centre Theater in Norristown, and include food, activities, education, and storytelling opportunities in a safe supervised environment. The group will be introduced to a wide variety of artistic media from drawing and painting to songwriting, poetry, dance, and drama. Expressive Path will empower these adolescents to initiate activities as a collective and to inspire leadership roles. Community collaboration projects will connect participants with such partner organizations as the Literacy Council / One Book One Norristown, St. Luke's Penn Foundation and The Marion Lawrence Foundation.

IMPLEMENTATION PLAN

- Identify and engage partners and referral sources
- Recruit and hire staff, gain community input, develop lesson / program plans for weekly meetings
- Implement weekly sessions, engage feedback, expand partnerships and pursue collaborative partner projects
MONTCO SPARC (SUSTAINABLE PATHWAYS FOR ADVANCEMENT AND RETENTION IN CAREERS)

Montco SPARC (Sustainable Pathways for Advancement and Retention in Careers) is a workforce development initiative for critical industries in Montgomery County that urgently require entry-level workers to thrive. Programming is designed to engage those entry-level workers through sustainable career pathway development.

PROJECT IMPACT

County partners in multiple sectors have reported an urgent need for trained and certified staff as they recover from pandemic-related closures amid staff shortages. The Montgomery County Workforce Development Board, MontcoWorks, proposes to support this effort through an Earn & Learn apprenticeship-type model, developing career paths for these critical but entry-level and often low-wage positions. Initial targeted industries include Childcare/Education, Food Service, Hospitality, Healthcare/Long-term Care, Retail (specific to independent county retailers), and Construction (hazard abatement/mitigation). These specific industries will allow several county departments to support their partner agency’s efforts to increase staffing capacity while leveraging Workforce Innovation and Opportunity Act funds administered by MontcoWorks and aligning with the post-pandemic planning and ARPA funding request of Montgomery County Community College.

FUNDED AMOUNT: $4,000,000

ORGANIZATION: MontcoWorks - Montgomery County Workforce Development Board

ISSUE AREAS: Economic and Workforce Development

TARGET POPULATION: General Public, Low Income, Moderate Income

SERVICE AREAS: County-Wide
EXPANSION OF THE NORRISTOWN SMALL BUSINESS ASSISTANCE CENTER

Allocates funds for expansion of the Norristown Small Business Assistance Center through direct engagement with the Municipality contractor to provide funding for technical assistance and business planning including small business development and assistance.

PROJECT IMPACT

Partnership will devote $2,000,000 to expand existing Norristown Small Business Assistance Center through direct engagement with existing Norristown contractor. Funding, coordinated through the Montgomery County Recovery Office, will be devoted to a series of initiatives to be developed in partnership with Norristown and their contractor, including enhancing community outreach, increased education on small business development and operation, and support for small business growth and development.

IMPLEMENTATION PLAN

- Coordinate project logistics across contractor, Norristown Municipal Government
- Implement contract changes to incorporate project goals
BEHAVIORAL HEALTH RECRUITMENT, RETENTION, AND WELLNESS

Creative Health Services provides multi-disciplinary services for individuals with serious emotional disturbance (SED), serious and persistent mental illness (SPMI), and individuals with SPMI or SED and substance use disorders, referred to as co-occurring disorder (COD). The project will continue enhancements to the behavioral health workforce to support workers in the industry and increase access to quality behavioral health services.

PROJECT IMPACT

Creative Health’s programs focus on maintaining, expanding and improving the public sector behavioral health workforce into a long-term enhancement to services/supports over the next 5-7 years. This work is completed through the following focus areas: Agency-wide quality improvement, Case Management Reengagement and Enhanced Engagement, Community Incident/Victim Engagement/Trauma services, Outpatient Care Engagement/Reengagement, SPMI Specific Client Engagement/Reengagement, and Primary D&A and Secondary SED Engagement/Reengagement.
ASPIRE FOR BEHAVIORAL HEALTH ACCESS: WORKFORCE DEVELOPMENT

The project is a behavioral health workforce development and training program specifically designed to increase the number of 1) trained behavior health technicians, 2) training programs for technicians seeking board certification in behavior analysis, and 3) continuing education opportunities for certified and licensed industry professionals. The project is designed to address the behavioral health workforce shortage and improve outcomes for children with autism spectrum disorder or other behavior health diagnoses.

PROJECT IMPACT

The project will increase the availability of high-quality intensive behavioral health services, specifically applied behavior analysis, for children diagnosed with autism spectrum disorder or a related developmental disability. Additionally, the project will provide parents and caregivers relevant, evidence-based training.
VARIETYWORKS: A WORKFORCE DEVELOPMENT INITIATIVE FOR ADULTS WITH DISABILITIES

The project is a workforce development initiative for adults with disabilities, a population that was disproportionately impacted by the pandemic. Variety's five strategies are to 1) equip employers to hire individuals with disabilities, 2) provide career planning to high school students with disabilities, 3) rebuild a stronger network of service providers for the disability community, 4) develop a model framework for apprenticeship for individuals with disabilities in the food service industry, and 5) scale small business projects to promote inclusion.

PROJECT IMPACT

The project will provide critical support to individuals with disabilities as they enter the workforce while also aiding employers as they recover from the pandemic. The project aims to create partnerships with both nonprofits and minority-owned businesses in the County.
**OPPORTUNITY YOUTH OUTREACH**

Support and outreach campaign targeting financially disadvantaged youth and young adults making them aware of MontcoWorks services. Services meaning counselling, career coaching, paid work experience, study skills, high school equivalency, leadership and entrepreneurial training, post-secondary education, apprenticeship, and on-the-job training.

**PROJECT IMPACT**

The project will connect youth and young adults with a multitude of services relating to workforce development.

**IMPLEMENTATION PLAN**

- Outreach campaigns conducted
SECRET VALLEY EXPLORERS RAILBIKE INITIATIVE

Supporting the manufacture of 30 people-powered railbikes to create a recreational activity that all individuals, including those with disabilities, are able to utilize.

PROJECT IMPACT

The Montgomery County's Secret Valley Serves as an employer and a recreation provider for underserved communities struggling with physical, mental, and behavioral health problems. Secret Valley Explorers creates the first railbike experience in Pennsylvania that all populations can enjoy as they exercise in nature. This includes populations with disabilities.

Funded Amount: $252,600

Organization: Secret Valley Explorers Railbike Adventures

Issue Areas: Economic and Workforce Development, Public Health and Safety

Target Population: General Public, People with Disabilities

Service Areas: Pottstown
**LATINO EMPOWERMENT START-UP**

Provide tools and development assistance for Latino community businesses in Norristown that were impacted due to the COVID-19 pandemic.

**PROJECT IMPACT**

The lockdown caused by the Pandemic resulted in many Norristown Latino business having to let go of employees, while others were able to re-invent themselves to sustain their businesses, and some declared bankruptcy or closed their commercial activities. Funds will support staffing to provide business advisory and assistance services.

**FUNDED AMOUNT:**
$190,000

**ORGANIZATION:**
Latinos Norristown Pa

**ISSUE AREAS:**
Economic and Workforce Development
Non-profit and Community Support

**TARGET POPULATION:**
Latin(a/o), & Latinx Small Businesses

**SERVICE AREAS:**
Norristown
GETTING YOUR FUTURE IN FOCUS

Provides operating support for educational programs and vocational exploration opportunities for individuals with intellectual disabilities, age 14 through young adult.

PROJECT IMPACT

Program provides workplace readiness and independent living skill curriculum, and a technology program which integrates business and mobile technology training to improve understanding and skills of current digital citizens. Project seeks to increase the likelihood for a job placement at living wages instead of positions offering minimum wage and little opportunity for advancement. Vocational exploration programs incorporate independent living skills such as managing finances, shopping, cooking, navigating technology, and more. Programs document each student's vocational interests and speak with guardians to discover their skills and areas of need, and assessments are conducted throughout the program to provide information and guidance on student progress, comprehension and development.

IMPLEMENTATION PLAN

- Continue programming, review program data and assessments
TRANSFORMING EDUCATION IN MONTGOMERY COUNTY

Funded Amount: $2,045,395

Organization: Fluxspace Innovations LLC

Issue Areas: Education

Target Population: Children and Youth, Underserved/Under-Represented

Service Areas: Norristown, Cheltenham

Project provides the necessary equipment, resources, and support to create Science Technology, Engineering, and Math (STEM) labs in the Norristown and Cheltenham school districts.

Project Impact

Each participating school district will receive much-needed upgrades to their educational facilities by converting outdated learning spaces into collaborative, future-ready learning environments. This project will also include access to customized, professional training and development to ensure support for all programs.
EISENHOWER'S COURTYARD STEM (ADA) REVITALIZATION PROJECT

Revitalization of the Eisenhower Middle School sky courtyard for utilization as a space for hands-on STEM activities where students can explore careers, health and wellness, gardening, and other STEM topics to support the advancement of low income students within the Norristown municipality in the areas of Science and STEM.

PROJECT IMPACT

The revitalization and addition of ADA compliant features to the Eisenhower Science and Technology Leadership Academy (ESTLA) will make the outdoor STEM program accessible to all students. The location will facilitate an educational space for hands-on transformational Science-based education and community engagement activities. Outdoor gardening, maker spaces, and health and wellness activities will also be included in the program with focus on bringing inclusion, diversity, health and educational equity to vulnerable populations in Norristown. The goal of the project is to use these educational tools to fuel the success of students and act as a catalyst to the revitalization of Norristown as a whole by gearing educational, social, health and career discovery activities to the youth.

IMPLEMENTATION PLAN

- Launch of the project
- Create and publish RFP for bids on the construction project for the Board of School Directors approval
- Begin Construction
CREATED FOR GREATNESS SUSTAINABILITY ACTION PLAN

Support for the continuation and expansion of Created for Greatness, a hybrid mentorship program encompassing virtual and in-person mentoring, academic tutoring, and community conversations, to aid Pottstown youth in identifying their passions and aspirations. Areas of focus include academics, mental health, higher education, and career readiness.

PROJECT IMPACT

The project will support youth / students that are living through and navigating the pandemic. The youth served will be able to rediscover their sense of purpose and passion.

IMPLEMENTATION PLAN

- Hiring of support staff to aide in program implementation
- Meet and greet with mentors and mentees

FUNDED AMOUNT: $130,000

ORGANIZATION: The Strive Initiative Inc

ISSUE AREAS: Education

TARGET POPULATION: Children and youth

SERVICE AREAS: Pottstown

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MONTGOMERY COUNTY FOOD BANK WAREHOUSE ACQUISITION AND RENOVATION PROJECT

Renovation of a newly acquired 27,000 square foot warehouse in Lansdale, to establish a Montgomery County Food Bank facility. This Food Bank and its programs will serve residents across the County facing food insecurity.

PROJECT IMPACT

Share created the MontCo Hunger Solutions Program to deliver emergency food supplies to over 60 partner agencies across the County. Partners include food cupboards, soup kitchens, shelters, senior living facilities, and social service organizations. Through this extensive network of partners, Share delivers food to individuals and families across the County who are facing food insecurity. In the last fiscal year ending June 30th, Share supplied over one million pounds of food to Montgomery County residents through its contracted network of pantries, soup kitchens and shelters. Share also supplies senior housing sites and senior centers with specialized food boxes and farmers market coupons for seniors.

Share will establish a centrally located warehouse space, and expand freezer and cooler capacity to enable acceptance, storage and distribution of a broader range of fresh and frozen food items. Installation of a Commercial Kitchen will support the preparation and delivery of pre-made meals. This Food Bank, the use of which will be coordinated across the multiple County food security community partner organizations, will enhance efficiency and ultimately provide increased throughput.

IMPLEMENTATION PLAN

- Engage construction design and contractors, coordinate use planning with partners
- Execute renovation plans

FUNDAMOUNT: $4,000,000

ORGANIZATION: Share Food Program

ISSUE AREAS: Food Security

TARGET POPULATION: Low Income, Moderate Income, General Public

SERVICE AREAS: County-Wide
OFFICE OF FOOD SYSTEMS AND FOOD POLICY COUNCIL

Support the creation of a Food Policy Council incorporating the numerous stakeholders integral to the emergency food system, including hiring of a Food Policy Coordinator for Montgomery County. This initiative represents a forward-looking assimilation of multiple project and idea submissions to make system-wide changes to the food security system in the County.

PROJECT IMPACT

Facilitated by the Recovery Office in coordination with the Planning Commission, this initiative allocates $200,000 to support creating a Food Policy Council, including staff and office operating costs. Modeled on similar Councils across the United States, the Food Policy Council will coordinate a holistic, cross-industry response to food access, distribution, and sustainable, local agriculture in Montgomery County. The Food Policy Council will coordinate stakeholders around issues such as agriculture, farmland preservation, community gardening, nutrition education and public health, emergency food distribution, and other related industries. A key focus of the Council initiative will be the root causes of food insecurity, and these funds will be used for engagement, research, strategic planning, and coordination across stakeholders.

The remaining $870,154 is set aside to fund initiatives and investments determined by the Food Policy Council after it launches.

IMPLEMENTATION PLAN

- Establish plan document based on coordination between MCPC and Recovery Office
OUR FOOD, OUR FUTURE IN POTTSTOWN

The project allows for the cultivation of a more sustainable and equitable food system through organic gardening and education. The project seeks to expand access to affordable, healthy, and culturally relevant food. Additionally, the project encourages youth participation, as well as organizational partnerships.

PROJECT IMPACT

The project will address food insecurity and inequities while providing educational programming for long lasting impact. Additionally, the project will engage youth and also create key partnerships.

IMPLEMENTATION PLAN

- Design and planning of center
- Construction of facility
- Programming

FUNDED AMOUNT: $1,000,000

ORGANIZATION: Trellis for Tomorrow

ISSUE AREAS: Food Security

TARGET POPULATION: Low Income

SERVICE AREAS: Pottstown

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COMMUNITY-LED FOOD SECURITY

Purchase new equipment to expand services, providing educational opportunities and improves equitable access to fresh produce to the community of Norristown.

PROJECT IMPACT

This organization is the largest food pantry in Montgomery County, distributing over 3 million lbs. of food to over 7,000 unique clients since March of 2020. Focused on bringing dignity to the process of addressing food insecurity, this model allows clients to shop for food they and their families prefer in a grocery store like environment, in order to adhere to the safety protocols required during the COVID-19 pandemic Martha's Choice Market place transitioned to a no touch facility. Their mission is to grow community through access to healthy food, and each and every program they implement focuses client dignity and partnership as its foundational ethic and seeks to build upon the community building principles that drive Martha's Choice Marketplace, in an effort to form partnerships in growing food for the community and the many pantries of Montgomery County. Working alongside partners such as the Penn State Master Gardeners, Garden of Health, HopeWorx, ACLAMO, Greener Partners and The Villanova MBA program, among others, bringing together clients, volunteers and partners from across Montgomery County to grow culturally appropriate foods that better meet the variety of needs of the community.

IMPLEMENTATION PLAN

- Identify contractors to help support the project
- implement the building/construction/refit of the facility
- Purchase of new equipment

FUNDED AMOUNT: $750,000

ORGANIZATION: Catholic Social Services Martha's Choice

ISSUE AREAS: Food Security

TARGET POPULATION: General Public

SERVICE AREAS: County-wide
RESPONDING TO COVID CHALLENGES AND EXPANDING CAPACITY

MAHN is transforming the emergency food distribution system to food insecure communities by first changing the culture of their workplace. The program will support hiring and retention of employees with expertise in the field of food insecurity through their own lived experience, as well as increase connections between food pantries through pantry liaison staff.

PROJECT IMPACT

The program addresses needed staffing improvements by hiring persons with lived expertise in food insecurity. MAHN trains “innovation buddies” to provide support for staff and to implement pilot projects identified through prior strategic planning efforts. Additionally, the program seeks to implement new models of service from participating food pantries. MAHN Pantry Liaisons will work with pantries to connect them to the MAHN to food supplies, and to other service providers in the county to better understand and address the core issues that contribute to food insecurity. Funding supports staffing for these new models. By increasing staff competencies in this way, MAHN will enhance provision of support for pantry-to-pantry food sharing.
INCREASING FOOD SECURITY AND COMMUNITY RESILIENCE IN MONTGOMERY COUNTY

Continues operations of the PHS Green Resource Center at Norristown Farm Park, improving equitable access to fresh produce and increase food security through a food gardening resource center and teaching farm.

PROJECT IMPACT

The PHS Green Resource Center addresses community needs for affordable fresh produce, nutrition education, and increased self-reliance through food gardening. The Center is an inclusive and accessible space for learning and engagement that seeks to address systemic barriers to equity for historically disenfranchised populations.

To accomplish this, PHS focuses on five core areas of work: 1.) Place-Based Farm Education, 2.) Food as Medicine, 3.) Workforce Development for Youth and Adults, 4.) Support for Local Urban Agriculture and Community Food Gardening, and 5.) Increased On-Site Production and Equitable Distribution of Fresh Produce.

IMPLEMENTATION PLAN

- Continue operations to address food security in both Norristown and Pottstown
Expand facility capability for Roslyn Food Pantry operation through additional staff, equipment, and logistics support for two years, providing additional inventory of culturally aligned, nutritious food and improving access and connectivity to needed benefits and community supports.

**PROJECT IMPACT**

The expanded space and resources will support inventory needs and donation opportunities, provide appropriate shopping flow, and add on-site services for patrons, including health screenings and community resource and referral services. Partnership with Salem Baptist Church will help diversify and improve African American representation in the volunteer pool, match the inventory to the foods and hygiene items African American families want and need, and create a safe space for African American patrons.

Project is anticipated to serve 600 families through this new space, the majority of whom are experiencing moderate to significant food insecurity and are at risk of homelessness. By creating a welcoming environment that centers around the patrons, moves away from transactional and towards relationship building, and prioritizes health equity and community engagement, patrons’ basic needs can be addressed and systemic changes can occur.

**IMPLEMENTATION PLAN**

- Hire additional staff
- Implement pantry management software system
- Install back-up generator
MONTGOMERY COUNTY REVENUE LOSS

Provide funding to support County government operations, replacing revenue lost by the County as a result of the COVID-19 Pandemic.

PROJECT IMPACT

The COVID-19 Pandemic created far-ranging economic impacts due to closure orders, loss of employment, service demand reductions, and government service interruptions, which collectively reduced the fee and tax revenue critical to supporting local government operations, even as expenses for public health, emergency medical services, and public safety increased. In keeping with a key objective of the State and Local Fiscal Recovery Funds (SLFRF) program to directly address this revenue loss, the County has elected to utilize the flat $10 million allocation option for revenue loss to support pandemic-related County government operations.
Support, Recruitment, and Retention Incentives for County Government Employees

Support public sector workforce retention and recruitment initiatives to mitigate the County's high vacancy and turnover rates throughout the Pandemic.

Government workers deliver mandated services and ensure the health, safety and wellbeing of all County residents; many services are specifically targeted for underserved and vulnerable populations. During the pandemic and through its recovery, the importance of experienced, quality government workers has been demonstrated as vital for the County. Since the pandemic, the County has seen higher than usual resignations and has had difficulty recruiting to fill vacancies. While these challenges reflect national trends, the critical work of County government employees in responding to the pandemic necessitates particular assistance in maintaining a skilled workforce with minimal vacancies. The County must deliver mandated services, cannot close, and provides life-saving services such as 9-1-1 response, public health services, abuse and neglect investigations of children and seniors, maintenance of roads and bridges, issues protection from abuse orders, provides homeless services, rental assistance programs, mental health and substance use prevention and treatment services, child care subsidizes and conducts elections.

This initiative is focused on filling numerous vacancies and reducing high turnover. County resignations increased from 257 in 2019, pre-pandemic, to 353 in 2021 to a projected 381 for 2022, representing a 48% increase in resignations of County staff.

Funded Amount: $6,925,000

Organization: Montgomery County

Issue Areas: Government Services

Target Population: Essential Workers

Service Areas: County-Wide
MONTGOMERY COUNTY OPEN DATA INITIATIVE

Create a new County office with staff dedicated to formulating and administering data policy, introducing new datasets and maintaining existing ones, processing public queries for information, and collaborating across county departments. Staff would oversee an online repository of county data, developed for the county by an outside entity.

PROJECT IMPACT

The importance of data management and dissemination is critical as governments seek to be more accountable to their constituents and transparent in their work. Formal data collection, analysis, and dissemination protocols are essential to advancing County capabilities. These funds will be used to hire dedicated staff, create a data management plan, and construct a new digital database.
SHORT TERM HOUSING PROGRAM

Resources for Human Development, as the current operator of the Coordinated Homeless Outreach Center (CHOC), is purchasing and renovating a new facility to support adults experiencing homelessness in Montgomery County. The new facility will house the only program of its kind in Montgomery County, with services designed to make homelessness brief and nonrecurring.

PROJECT IMPACT

Following the close of the Coordinated Homeless Outreach Center, adults experiencing homelessness in Montgomery County are without a safe, accessible shelter space. This funding will support the acquisition and rehab of a facility to meet this need. Short-term housing for adults experiencing homelessness is a critical part of the safety net and will be available to any adult community member who needs it. Members and alumni have access to the full complement of Resources for Human Development’s services in Montgomery County, including behavioral health support, case management, residential programs, drug and alcohol treatment, and peer support. As well, residents in this short-term housing facility will be connected to additional housing supports to end their homelessness.
Funding provided to the Homes For All - Housing Opportunities Fund will be used to acquire and renovate vacant properties into affordable housing units. This program will not only establish needed affordable housing in the County but also transform vacant and undesired properties thereby transforming existing locations within the community.

PROJECT IMPACT
This project will transform vacant and unwanted properties in Montgomery County and increase the number of affordable housing units in Montgomery County.
AFFORDABLE HOUSING PRESERVATION INITIATIVE

Preservation, expansion and transformation of the public housing inventory across Montgomery County to support affordable housing efforts for populations including the elderly, disabled, veterans, victims of domestic violence, and families.

PROJECT IMPACT

The renovation of the affordable housing inventory for low-income households will ensure that they continue to have a healthy and safe environment to live in and maintain the current housing stock to meet affordable housing shortage demands.

Funded Amount: $5,000,000

Organization: Montgomery County Housing Authority

Issue Areas: Housing, Public Utilities and Infrastructure

Target Population: Low Income

Service Areas: County-Wide
YOUR WAY HOME HOMELESS PREVENTION: EPIC

Continues and expands the Montgomery County Your Way Home Eviction Prevention and Intervention Coalition (EPIC) program in order to continue helping vulnerable County households who are unemployed, underemployed, or still grappling with the ongoing effects of the COVID-19 pandemic avoid eviction.

PROJECT IMPACT

This program is an expansion of programs and services offered through Your Way Home, a public-private partnership that since 2014 has helped end and prevent homelessness for thousands of Montgomery County residents, and is designed to provide housing stability to hundreds of low- and moderate-income Montgomery County residents at risk of eviction and/or homelessness because of COVID-19.

For a household to be eligible for the program, it must meet the below requirements: 1. Household must reside as a renter in Montgomery County at the time of application, and 2. One or more individuals within the household has qualified for unemployment benefits or experienced a reduction in household income, incurred significant costs, or experienced other financial hardship during or due, directly or indirectly, to the coronavirus pandemic; and 3. One or more individuals within the household can demonstrate a risk of experiencing homelessness or housing instability; and 4. The household is a low-income family (as such term is defined in section 3(b) of the United States Housing Act of 1937 (42 U.S.C. 1437a(b)), currently defined as 80% AMI.

IMPLEMENTATION PLAN

- Office of Housing and Community Development staff would continue working with the nonprofit partners to scale down as needed. Program deliverables and procedures would remain the same, mirroring the current policy and procedure document.
ARDMORE HOUSE EXPANSION

Expansion of affordable housing for seniors in Ardmore.

PROJECT IMPACT

Ardmore House is a HUD-funded affordable rental property for income-qualified senior citizens or persons with disabilities. This project will increase the 63 affordable senior housing units at the Ardmore House with an additional 30 units.

IMPLEMENTATION PLAN

- Pursue development plan for site

Funded Amount: $3,000,000

Organization: Lower Merion Township

Issue Areas: Housing

Target Population: Older adults, Low Income

Service Areas: Ardmore, Lower Merion
Bridging the Gap in Upper Moreland and East Montco Accessibility to Affordable Housing Properties and First-Time Homebuyers Assistance.

Funding for Bridging the GAP in Upper Moreland and East Montgomery County will be used towards the purchase of four additional affordable housing properties to increase inventory level in a geographic target area. The fund will also be used to establish assistance for first-time homebuyers.

Project Impact

The project initiative in partnership with other municipalities and boroughs will bolster the efforts to increase inventory levels of affordable housing access to low and moderate-income first-time homebuyers.

Implementation Plan

- Finalize Construction Drawings
- Submit Plans for Building Permit
- Financial Closing of all funds
POTTSTOWN BEACON OF HOPE YEAR-ROUND EMERGENCY TRANSITIONAL SHELTER

Establish a year-round emergency transitional shelter that meets the needs of individuals experiencing homelessness within the broader Pottstown community.

PROJECT IMPACT

The project will meet the needs of the homeless population in the broader Pottstown area of Montgomery County. Specifically, Beacon of Hope will provide a safe space for guests to sleep, enjoy nutritious meals and snacks meeting dietary needs, access services and care for their medical, psychiatric, and spiritual needs, and work intensively with case managers to fulfill all other needs.

Additionally, the project will include a drug and alcohol inpatient and outpatient location and intake coordination, job readiness programs, faith based counseling, and behavioral counseling.

IMPLEMENTATION PLAN

- Develop program plan
- Complete construction project

ORGANIZATION:
Pottstown Beacon of Hope

FUNDED AMOUNT:
$1,300,000

ISSUE AREAS:
Housing

TARGET POPULATION:
Homeless and Those At-Risk of Homelessness

SERVICE AREAS:
Pottstown

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The project will provide affordable housing solutions to individuals transitioning out of the criminal justice system and back into the community through the redevelopment and conversion of a former hospital building into low-income housing.

**PROJECT IMPACT**

The project will provide housing inventory for an underserved population often faced with many barriers to reentry including the securing of stable housing, employment and access to supportive services. This will further aide in supporting the reduction of the recidivism rate.

**IMPLEMENTATION PLAN**

- Finalize all permits after securing funding
- Conduct community outreach and establish good neighbor connections
- Break ground
MONTGOMERY COUNTY FIRST TIME HOMEBUYERS PROGRAM EXPANSION

This program supplements Montgomery County's current First Time Homebuyers Program by providing additional down-payment assistance to lower-income applicants with lower purchase price capabilities.

PROJECT IMPACT

This project will provide additional assistance to lower-income individuals and families in Montgomery County. The additional assistance allows first-time home buyers to be more competitive in the market to put in more competitive offers.

IMPLEMENTATION PLAN

- This program is ongoing and applications are accepted year-round.
- Funds are set aside when an applicant enters into a contract to purchase real estate.

ORGANIZATION:
Montgomery County Office of Housing & Community Development / Your Way Home

FUNDED AMOUNT:
$1,000,000

ISSUE AREAS:
Housing

TARGET POPULATION:
Low Income

SERVICE AREAS:
County-wide
TOWN CENTER RESIDENTIAL PROJECT

The revitalization of a currently underutilized 10,000 square foot building with the creation of 16 new affordable housing units to support underserved communities including populations below 20% AMI with special needs and youth between 18-24 that have aged out of foster care.

PROJECT IMPACT

The project will enable lower and moderate-income individuals to afford quality housing in Upper Merion Township that would otherwise be unattainable due to the high prevailing rents in this market. These efforts being made to supply the needed inventory will allow the targeted groups to have access to the necessary amenities and resources that this vulnerable population may not have available due to disparities shown in received services.

IMPLEMENTATION PLAN

- Finalize Construction Drawings
- Submit Plans for Building Permit
- Financial Closing of all funds

Funded Amount: $650,000

Organization:
Upper Merion Area Housing Association / Valley Forge Presbyterian Church

Issue Areas:
Housing

Target Population:
Low Income
Moderate Income

Service Areas:
Upper Merion
CORNERSTONE AT PENNBROOK STATION HOUSING INITIATIVE

Cornerstone at Pennbrook Station will be a new 46-unit affordable housing rental community in Upper Gwynedd Township. This housing unit will contribute to the long-term supply of accessible rentals available to those households with lower incomes who have traditionally struggled to find affordable housing. Funding will partially support the acquisition costs of the property.

PROJECT IMPACT

This rental community program will support and provide an increased number of affordable housing units in Montgomery County. Additionally, a limited number of units will be designated for individuals and families experiencing homelessness.

IMPLEMENTATION PLAN

- Closing on Site Acquisition
- Construction Begins
- Substantial Completion
LAUDENSLAGER SCHOOL APARTMENTS PHASE 1

The Laudenslager School Apartments, a 35-unit senior housing community in Hatfield, Township and Hatfield Borough, Montgomery County, PA. This is the 1st phase of a 3-phase development.

PROJECT IMPACT

The Laudenslager School Apartments increases access to affordable housing for low and moderate income seniors, as well as seniors living with behavioral health or developmental disabilities. Funds will be used to offset the increase in construction pricing as a result of the pandemic and supply chain issues as well as honor the commitment to work with local subcontractors and suppliers to the greatest extent possible.

IMPLEMENTATION PLAN

- Construction start 2023

ORGANIZATION:
Alliance Housing Development and Elon Affordable Housing Partnership

ISSUE AREAS:
Housing

TARGET POPULATION:
Older adults
Low Income

SERVICE AREAS:
Hatfield
Habitat for Humanity Montgomery and Delaware County will build 12 new affordable housing units for senior, veterans and people with disabilities

**PROJECT IMPACT**

These units will provide permanent housing for seniors, veterans and people with disabilities with their own homes, through the Habitat for Humanity homeowners program. Providing people with disabilities, housing security to these groups who were impacted and disproportionately impacted due to the pandemic.

**IMPLEMENTATION PLAN**

- Identify the location for the build of these units
- Identify the implementation strategy for the program and the key players who will assist in the success delivery of the program
- Identify the eligible candidates and assure the selected candidates are truly seniors, veterans and people with disabilities.

**FUNDED AMOUNT:**

$500,000

**ORGANIZATION:**

Habitat for Humanity
Montgomery and Delaware Counties

**ISSUE AREAS:**

Housing

**TARGET POPULATION:**

Older adults
People with Disabilities
Underserved/ Under-Represented

**SERVICE AREAS:**

Norristown
**HOMES FOR ALL HEALTHY NEIGHBORHOODS PROGRAM**

The Healthy Neighborhoods Program provides grants up to $75,000 to address qualifying home repairs impacting the health and safety of residents to 200 households in communities that have been historically excluded from financial and housing opportunities to create an equitable level of resources to this population.

**PROJECT IMPACT**

The Healthy Neighborhoods Program will open resources to underserved populations to help preserve existing housing stock, reduce health risks among participating households and establish feasibility of a revolving low-interest program that can provide long-term, sustainable capital for residential repair in Montgomery County.

**IMPLEMENTATION PLAN**

- Implementation of planning phase to finalize staffing structure, issue RFP's for community outreach and engagement, and identify preliminary Advisory Team
- Execution of contracts for contracted partners

**FUNDED AMOUNT:**

$500,000

**ORGANIZATION:**

Montgomery County Office of Housing & Community Development / Your Way Home

**ISSUE AREAS:**

Housing

**TARGET POPULATION:**

Low Income

**SERVICE AREAS:**

County-Wide
The Affordable Housing & Garden project will purchase and rehabilitate affordable housing units in the Pottstown borough. In addition to the affordable housing units, the project aims to establish free Wi-Fi cafes providing a safe environment for students, job-seekers, and other individuals who have unreliable access to technology to have improved internet access.

PROJECT IMPACT

This project will provide additional assistance to individuals in need of short-term housing. It will additionally provide public internet access to those with unreliable connections.

IMPLEMENTATION PLAN

- Finalize Construction Drawings
- Submit Plans for Building Permit
- Financial Closing of all funds
ST LUKE KNOLLS - PHASE 2 & 3

Support for the design and study phase of St. Luke Knolls' rural development expansion project which includes 48 additional units to their existing inventory of 40 affordable senior housing units.

PROJECT IMPACT

The project addresses the lack of affordable housing for low-income seniors, which is further exacerbated with the current demand in this rural location. The waitlist is currently more than triple the current unit count of 40 with over 166 individuals awaiting placement. This preludes to the collaboration efforts made between Douglas Township and The Pottstown Regional Planning Commission with the Board of Directors as updates have successfully been made to the township zoning to permit the creation of additional senior housing inventory based on the indicated supply shortages.

IMPLEMENTATION PLAN

- Design phase for full site and submission of architectural plans for municipal approval
- LIHTC application submission if needed and construction phase
SINGLE SYSTEM HOMEOWNER REHAB PROGRAM PROGRAM

Single System Homeowner Rehab Program will provide lower income residents with rehab grants to complete items such as code violations, emergency maintenance to roofs, replacement of single systems, heater and sewer repairs. In addition, administrative capacity will be increased to support outreach with focus on underserved areas for application review and income verification. Other program administrative supports will include, property inspections, preparing scope for project bids, and working with approved contractors on other Montgomery housing rehab programs.

PROJECT IMPACT

The streamlined program will address repairs identified by lower income homeowners that often are unable to complete necessary renovations due to the cost associated with major repairs. This normally leads to additional damage as temporary repairs are often made that do not address the underlying problems. This can further increase the cost of repairs to homeowners and create health and safety concerns in the process. As a result of this project, low-income homeowners will have financial and technical supports to address these issues.
### ACCESS SERVICES RAPID REHOUSING PROGRAM

Access Services provides housing location and rental assistance support for individuals experiencing homelessness, in connection with the Street Outreach team.

### PROJECT IMPACT

The Access Services Street Outreach team has recognized that supporting the most vulnerable and sometimes difficult to engage persons has required a long-term investment in relationship and trust building. For some chronically homeless persons, a successful handoff to another provider for housing can be difficult as the relationship is undergirding the openness to change.

Through these funds, the Housing Locator maintains, actively pursues, and builds relationships with landlords and housing communities in Montgomery County with the intention to enhance openness to supporting vulnerable persons, in partnership with behavioral health, toward the identification of and maintenance of housing. The Housing Locator functions alongside the Street Outreach Team to build relationships with vulnerable persons to support movement into housing. Funds also support rental assistance for impacted individuals.
Davisville Senior Apartments is a new construction, 54 unit development to be built in Willow Grove, Montgomery County. The project is funded by a combination of Pennsylvania Housing Finance Agency’s Low Income Housing Tax Credits, HOME funds from Montgomery County, Housing Trust Funds from Pennsylvania Housing Finance Agency and Federation Housing funds. Project delays led to increased costs for the project related to supply chain, cost increase to materials, weather issues that have impacted construction conditions, all of which have exhausted the project's construction contingency. Funds through this program will enable the project to be completed on time and meet the increase costs.

PROJECT IMPACT

The properties that will make up Davisville Senior Apartments have long been blighted eyesores along the Davisville Road corridor, a major gateway to the downtown district. The proposed Davisville Senior Apartments project would play an important role in the overall revitalization of Davisville Road and bring much needed affordable housing to a location with excellent access to transportation and amenities. Davisville Senior Apartments will be comprised of 54 one-bedroom apartments for seniors 62 years and older who are considered low and moderate income.
THE SALVATION ARMY SHELTER UPGRADE PROJECT

Purchase new mattresses and furniture at short term housing shelter for those experiencing homelessness.

PROJECT IMPACT

The overall goal of the shelter is to remove the individuals or families from the threat of or the immediate crisis of homelessness by providing assistance or shelter and offering them support as they gain the skills necessary to sustain a household on their own. Caseworkers work individually with each client to meet their goals on housing, income support services, various health and future stability plans, as well as making long-term connections. The Salvation Army is replacing all worn, old mattresses used in the seven-room shelter (total of 28 mattresses), promoting cleanliness and well-being in the residents, and making their stay more comfortable, and is purchasing mattress protectors, bunk beds, and dressers. At a time when these families might have lost everything, the Salvation Army seeks to help them feel healthy, comfortable, safe, and welcomed.

IMPLEMENTATION PLAN

- Purchase needed mattresses, bunk beds, bed bug cover protectors, and dressers
The Beds for Kids Program provides tangible health-focused interventions for children between the ages of 2-20 who are living below the poverty threshold and lack resources to obtain beds. They aim to support 100 households in obtaining this home necessity to support a healthy environment.

**PROJECT IMPACT**

OHAAT strives to address reports showing that annually there are 1,000 kids known to be sleeping without beds in Montgomery County by providing the necessities of a functional home environment. This is fulfilled by supplying this population with beds, bedding and tools to encourage healthy bedtime habits. The goals are focused on preventing stress outcomes resulting from poor sleep patterns and breaking the cycle of intergenerational poor health associated with the targeted low income population.

**IMPLEMENTATION PLAN**

- Review referrals from participating social services organizations
- Deliver beds to qualifying households within the a 9-day window of recieving referrals
ADVANCING MONTCO

Tuition assistance and other housing and social services support for unemployed and underemployed students of Montgomery Community College.

PROJECT IMPACT

Students enrolled in the Montgomery County Community College will be afforded the opportunity to receive tuition assistance, housing support, and social and emotional services support. Students enrolled with such support will feel confident and secure knowing that they will no longer have the financial burden of paying for their classes, while also feeling supported by the school and program. The program also removes many of the barriers and requirements that the federal and state grants place on academic programs by allowing any student enrolled in any program no matter how many credits they take for the semester. The college would then see an increase in enrollment from students who otherwise would not have attended college.

IMPLEMENTATION PLAN

- Identify the program implementation strategy and staffing needs.
- Identify equipment and other resources needed to purchase to assist with the implementation and sustainability of the program.
- Identify how the selection process will assure that the intent of the funds serve the impacted and disproportionately impacted individuals.
EXPANDING EDUCATION, TRAINING, AND MENTORING PROGRAM FOR NORRISTOWN AND POTTSTOWN YOUTH

Expand the existing Exploring program to deliver character-building experiences, vocational education, and mentorship to Pottstown and Norristown middle and high school students to help achieve their full potential in both life and work.

PROJECT IMPACT

Program participants will have the opportunity to participate in council-wide career exploration activities. Five program sites will be started in the first year, with an additional five programs started in the second year. Each program site will be designed to accommodate 100 youth. Additionally, an array of vocational speakers will visit the Exploring sites to present about their profession and answer any participant questions. In addition to learning about a variety of careers, participants will learn general business skills such as interviewing, resume writing, public speaking, leadership, and more. The Council will provide paid, trained program specialists to deliver the program. An emphasis will be placed on hiring staff from the communities that are served through these programs.

FUNDED AMOUNT: $630,000

ORGANIZATION: Cradle of Liberty Council, Boy Scouts of America

ISSUE AREAS: Non-profit and Community Support, Economic and Workforce Development, Behavioral Health

TARGET POPULATION: Children and Youth, Underserved/Under-Represented

SERVICE AREAS: Norristown, Pottstown
The project encompasses 2 years of support for training and operations in the creation of a collaborative virtual hub that supports and assists nonprofits in the recovery phase from the pandemic, provides education, tools and strategies to advance racial justice and develops infrastructure and strategies to ensure that more equitable measures are taken within communities.

PROJECT IMPACT

The project directly responds to the need of the social sector for increased collaboration to foster a strong inclusive network of organizations with intentional outreach to marginalized communities, faith groups and grassroots coalitions throughout the county to form authentic relationships that will aide in the advancement in more equitable and just communities.

FUNDED AMOUNT: $340,000

ORGANIZATION: TriCounty Community Network

ISSUE AREAS: Non-profit and Community Support

TARGET POPULATION: Non-Profits

SERVICE AREAS: Norristown Pottstown County-wide
COLLEGE STUDENT BASIC NEEDS PROGRAM (CSBNP)

The College Student Basic Needs Program addresses the basic needs of under-resourced college students by providing access to nutritious foods, affordable housing, and behavioral health needs.

PROJECT IMPACT

The College Student Basic Needs Program (CSBNP) will aide college students across Montgomery County with limited resources gain access to necessities and mitigate such obstacles as the food and housing insecurities that can impair their academic performance and ability to complete their education and secure employment.

IMPLEMENTATION PLAN

- Initiate Project Plan and Software Development for HUB Website
- Implement Food Ordering Program, Housing Scholarship

FUNDED AMOUNT: $250,000

ORGANIZATION: CSBNP: a consortium of seven organizations.

ISSUE AREAS:
Non-profit and Community Support

TARGET POPULATION:
Low Income

SERVICE AREAS:
County-Wide
THE CHARLES L. BLOCKSON EXHIBITION

Provides funding to support the operation of the Charles L. Blockson Exhibition at the Centre Theater in Norristown.

PROJECT IMPACT

The Charles L. Blockson Exhibition will be the first African American museum in Montgomery County, and aims to be one of a few institutions to offer the opportunity for equal access to arts and culture while contributing economic vitality to Norristown. In partnership with Temple University, Elmwood Park Zoo will open The Charles L. Blockson Exhibition, a celebration of his life's work and accomplishments. Project funds partially support renovation costs and operations for this new initiative.

Funded Amount: $216,000

Organization: Elmwood Park Zoo

Issue Areas: Non-profit and Community Support

Target Population: Non-Profits

Service Areas: Norristown County-Wide
YOUTH LEADERSHIP AFTER-SCHOOL AND EARLY CHILDHOOD EDUCATION PROGRAMS

No Longer Bound Development Center (NLBDC) provides youth leadership programs, mentorship and resources for women, and healthcare education to residents in Montgomery County and the surrounding area. Program funds support the establishment of an early childhood education and childcare program for children.

PROJECT IMPACT

NLBDC Inc’s youth leadership program offers ten-week curriculums and lessons for students between the ages of 12 and 17. This program will establish an early childhood education and childcare program for children ages 6 weeks through 11 years. The program’s goals are to establish a new location for No Longer Bound Development Center’s sole use to build a more cohesive organization and program for the community’s youth. Facilitators and staff will connect with students in schools and in the community at the after-school program to help youth focus on developing the tools necessary for them to make positive and healthy decisions. The early childhood education and childcare program will serve as additional support to families in Montgomery County, will prepare them to continue with the youth leadership program, and will provide child care services during the workday.
YOUTH BUILD DIVERSITY AMBASSADOR PROGRAM

Coalition for Racial Equity and Social Justice offering a violence prevention program for youth.

PROJECT IMPACT

The program aims to empower youth in Montgomery County to solidarity, develop leadership skills and advance empathy and justice in the schools and community, leading to a better and more welcoming and healthy society for everyone.

IMPLEMENTATION PLAN

- Identify the program needs; design program
- Project implementation, hiring staff, establish school partners

Funded Amount: $100,000

Organization:
Coalition for Racial Equity and Social Justice

Issue Areas:
Non-profit and Community Support

Target Population:
Children and Youth

Service Areas:
County-wide
PROCEED - SUCCEED/COVID-19

FUNDAMOUNT: $85,000

ORGANIZATION: Centro Cultural Latinos Unidos, Inc.

ISSUE AREAS: Non-profit and Community Support
Community Services and Facilities

PROJECT IMPACT

Due to the COVID-19 Pandemic, many Latinos/Hispanics in the greater Pottstown community were unable to get transportation to and from the testing/vaccination sites. Prior to the pandemic, CCLU would transport clients by renting a van, or using personal vehicles. The overwhelming transportation needs related to COVID-19 vaccination and testing made meeting client transportation needs difficult.

SERVICE AREAS: Pottstown

TARGET POPULATION: Latin(a/o), & Latinx Underserved/ Under-Represented

BUY A NEW VEHICLE TO CONTINUE AND EXPAND PROVISION OF TRANSPORTATION SERVICES FOR HEALTH NEEDS (INCLUDING VACCINATIONS), COURT APPEARANCES, AND COMMUNITY PARTICIPATION.
NEW AIR AND COOLING SYSTEM

CCATE will need their air conditioning / HVAC system to mitigate future COVID-19 outbreaks in order to continue to provide their after school programs and mentorship services to the Latino community in Norristown.

PROJECT IMPACT

The upgrade of the HVAC system will enable the center to provide increased assistance and outreach to underserved youth residents, after-school programs, and other educational programs.

IMPLEMENTATION PLAN

- Identify prospective contractors
- Execute construction plan for upgrade

FUNDED AMOUNT: $75,000

ORGANIZATION: Centro de Cultura, Arte, Trabajo y Educacion (CCATE)

ISSUE AREAS: Non-profit and Community Support

TARGET POPULATION: Latin(a/o), & Latinx

SERVICE AREAS: Norristown
OUTDOORS FOR ALL: IMPROVING TRAIL ACCESSIBILITY

Wissahickon Valley Watershed Association is conducting an accessibility study of the trails to make them more accessible to individuals with physical, mental and developmental disabilities by providing signage throughout the trails.

PROJECT IMPACT

This project can improve access to the trails, create a trail rating system that is clear and provides individuals with disabilities with the information they need to decide if a trail will be safe and comfortable for them, and: to determine steps that they might take in terms of infrastructure, signage, and/or rehabilitation that will make the trails more welcoming to more people.

IMPLEMENTATION PLAN

- Identify consultant contractor for study
- Conduct analysis and discovery study
- Collect and implement findings

Funded Amount: $70,500

Organization: Wissahickon Valley Watershed Association

Issue Areas:
- Non-profit and Community Support

Target Population:
- People with Disabilities

Service Areas:
- County-wide
EMPOWERMENT SERVICES FOR TRANSGENDER INDIVIDUALS

Support for a nonprofit organization offering legal, housing, and other supportive services for transgender individuals.

PROJECT IMPACT

Based on estimates from UCLA and the CDC there are between 8,500 and 17,000 transgender individuals living in Montgomery County. This population is subject to significant disadvantages due to the stigma associated with being transgender. Many transgender people have been harassed by or refused services by social services organizations, food banks, housing programs, the police, attorneys, landlords, medical providers and more. Needed services are thus not sought due to safety concerns. Empowerment programs are designed to bridge this gap by providing access to necessary services including food, housing, medical, and legal assistance through a trusted transgender-led organization.

IMPLEMENTATION PLAN

- Identify program needs
- Execute service program plan
The Advocacy Food and Health program helps families meet their immediate needs for food and health care. This program provides support in addressing issues that come from living in poverty and in accessing culturally appropriate food and health needs.

PROJECT IMPACT

The Advocacy program staff meet with community residents to identify needs and find assistance in the areas of healthcare and food. Additionally, the program includes access to a health specialist who provides advice on nutrition and living a healthier lifestyle. Funding supports a digital sign to advertise the program on the church’s space so potential clients can find services. As well, funds support the purchase of a van to deliver and pick up food.

Funded Amount: $58,900

Organization: LaMott AME Church

Issue Areas: Non-profit and Community Support, Community Services and Facilities, Food Security

Target Population: Low Income, Moderate Income

Service Areas: Cheltenham, Norristown
The Association for the Blind needs to purchase a vehicle to provide transportation for their clients receiving services with sighted guide to individuals who are blind and/or visually impaired.

**PROJECT IMPACT**

This initiative will provide transportation support services to residents in the Montgomery County who are blind and/or visually impaired. MCAB provides transportation services for clients that might attend rehabilitation training and support groups. These clients also receive assistance with essential household chores and daily living tasks. Drivers are specially trained to accompany clients to medical appointments, provide assistance with food shopping, budget assistance, as well as in home support with chores like food labeling and storage. The transportation with sight guide program at MCAB provides the blind and visually impaired individuals access to improved quality of life and to programs and services that promote independent living.

**IMPLEMENTATION PLAN**

- Locate a vehicle for purchase
- purchase vehicle for the program
IMPLEMENTATION OF CASE MANAGEMENT SOFTWARE SYSTEM

Streamlines case management processes with the creation of one central system to standardize data collection, reduce paperwork, aggregate data and aide in report generation to facilitate coordination with other organizations in support of the Latino Community.

PROJECT IMPACT

The project creates uniformity and reduces error-prone record keeping found in paper-based case management data processes that are difficult to coordinate and manage. The centralized approach will allow for better tracking of client information and services offered for optimal detection of client outcomes. This increases the level of customer service attained and reduces inefficiencies detected in the previous systems.

IMPLEMENTATION PLAN

- Review and identify CMS offerings
- Acquire system and equipment
- Subscribe to CMS software and train users

FUNDED AMOUNT: $28,000

ORGANIZATION: Latino Norristown PA

ISSUE AREAS: Non-profit and Community Support

TARGET POPULATION: Latin(a/o), & Latinx Children and Youth

SERVICE AREAS: Norristown Pottstown County-Wide
PREMIUM PAY FOR ESSENTIAL COUNTY WORKERS

Provide additional payments to County employees whose job responsibilities directly addressed the pandemic or whose role was required to have in-person contact with the public in an unstructured manner that put them at heightened personal health risk while ensuring the health, safety and well-being of County residents.

PROJECT IMPACT

County government was exempt for all stay-at-home orders and continued to provide essential services to county residents throughout the entire pandemic; some of those services had to be delivered in-person. Some staff were required to work in-person with the inability to social distance often with no or limited personal protective equipment (PPE), especially in the early days of the pandemic. These employees serve all county residents and community partners to ensure county resources continue to reach underserved populations and those populations at high risk of morbidity and mortality from COVID-19.

Roles receiving premium pay include: Public health and public safety staff, who were integral to the planning and implementation of County-wide testing and vaccine distribution as well as acquiring and distributing PPE to emergency medical services (EMS) and other medical professionals. Coroner staff saw cases increase from 2,687 deaths in 2019 to 4,112 in 2020 and had to establish an offsite overflow morgue. Correctional officers and youth center staff worked in 24/7 facilities with residents who are incarcerated and/or mandated to be present in residential care. Office of Children and Youth (OCY) and Office of Senior Services (OSS) staff had to continue to conduct investigations of abuse and neglect to ensure the safety of our children and seniors in the community throughout the pandemic. Sheriff’s, security, park rangers and custodian employees all performed necessary duties in a variety of settings that put them at heightened risk and in direct, uncontrolled interaction with the public.

In accordance with the premium pay guidelines issued by US Treasury for the use of these funds, County employees eligible for this program will receive an additional hourly rate for actual hours worked, not to exceed a total amount of $25,000.

Funded Amount: $8,134,625

Organization: County of Montgomery

Issue Areas: Premium Pay

Target Population: Essential Workers

Service Areas: County-Wide
MONTGOMERY COUNTY EMS WORKER SALARY RELIEF

The program responds to workforce shortages in Public Safety by providing salary support for EMS workers in the field.

PROJECT IMPACT

The project will support frontline essential workers while also ensuring the continued availability of emergency services and response throughout the County.

IMPLEMENTATION PLAN

- Develop detailed program parameters, distribute plan
- Work with EMS partners to implement training programs and implement funding model

ORGANIZATION:
Montgomery County Department of Public Safety

FUND AMOUNT: $5,000,000

ISSUE AREAS: Public Health and Safety

TARGET POPULATION: Essential Workers

SERVICE AREAS: County-Wide
BETHEL AME CHURCH OF ARDMORE - COMMUNITY LIFE CENTER

Project funds two years of operations and one-time renovation costs for community facility providing COVID-19 response, behavioral / mental health services, emergency food, and assembly space.

PROJECT IMPACT

Project funds will allow Bethel AME Church of Ardmore to upgrade its physical plant and internal infrastructure to support the emerging work that the institution has been engaged in as it has become a central resource for the community. Bethel will continue its frontline response to providing COVID-19 vaccines.

Bethel will install a new elevator lift to ensure persons of all abilities are able to readily access the services in the upper level of the church, provide safe meeting spaces equipped with necessary technology for meeting effectiveness, upgrade the building's kitchen to be used to meet the growing demand for community kitchen usage, health, and nutrition, and renovate space that houses the gardening program.

Additionally, the project will establish a behavioral / mental health center and hire behavioral and mental health specialists.

IMPLEMENTATION PLAN

- Conduct vaccine/booster clinics three times monthly
- Upgrade physical plant, including renovations and elevator work
- Conduct assessment of current food ecosystem (e.g. food pantry, farms/gardens/review of needs presented by community)
FIRE SERVICES SUPPLEMENTAL REVENUE RECOVERY PROJECT

Fire Services Supplemental Revenue Recovery Project will issue need-based grants to provide financial assistance to impacted volunteer fire departments in Montgomery County. The project is intended to replace revenue lost by volunteer and combination fire departments during the pandemic, which restricted their ability to raise supplemental funding through fundraising efforts.

PROJECT IMPACT

This initiative will provide support to volunteer fire departments across Montgomery County. These volunteer fire departments are essential in our community and the grants will help replace lost supplemental revenue, which is used to maintain the department, equipment, and emergency services.

IMPLEMENTATION PLAN

- Develop detailed program parameters, distribute plan
- Coordinate grant funding process for Fire Services partners

ORGANIZATION:
Montgomery County
Department of Public Safety / Recovery Office

FUNDED AMOUNT:
$1,500,000

ISSUE AREAS:
Public Health and Safety

TARGET POPULATION:
Essential Workers

SERVICE AREAS:
County-wide
A collaborative effort between Maternity Care Coalition (MCC), the Montgomery County Office of Public Health (OPH), and the Montgomery County Maternal and Early Childhood Consortium (MECC), with the overall goal of improving maternal and child health outcomes for Black women and infants in Montgomery County, offering an educational program to improve maternity and child health in Black and Latinx women.

PROJECT IMPACT

The overall goal of improving maternal and child health outcomes for Black women and infants in Montgomery County. This powerful community collaborative is comprised of multi-sector stakeholders and lived experience experts committed to reducing racial disparities in infant mortality and achieving transformative systems change. With MCC providing leadership as the project's backbone agency, Montco Mamas is poised to implement the recommendations formulated by the group in 2021 to 1) increase the use of allied health providers in Montgomery County, 2) educate the community about maternal and child health, parenting, and behavioral health support, and 3) increase provider understanding of Black women and Black birthing people’s experiences.

IMPLEMENTATION PLAN

- Identify stakeholders
- Collaborate with stakeholders
- programming
CHILDCARE ACCESS FOR RECOVERY EQUITY (CARE) TO SUPPORT VICTIMS OF DOMESTIC VIOLENCE

Provide access to childcare funding, child placement, trauma-informed training for teachers and mental health supports to alleviate barriers faced by victims of domestic violence who are participating in a recovery process to gain independence and freedom from their abuser.

PROJECT IMPACT

Montgomery County provides childcare support to low-income families, but all too often, due to the nature of their recovery needs, victims of domestic abuse do not meet all the current criteria and therefore are not eligible for subsidized childcare funding at the time of their greatest need. Currently, Montgomery County’s subsidized childcare funding system has developed a set of criteria for supporting families in need of financial assistance by requiring proof of work or training program and is exclusive of those who have other urgent needs for childcare, such as victims of domestic violence who are in recovery.

By providing CARE funding to victims of domestic violence, this project meets immediate needs of victims of domestic violence while working to develop a more equitable system of childcare funding distribution that recognizes the unique needs of those in the recovery process as valid and reasonable qualifiers for receiving childcare funding support. The project includes the development of the Committee to Sustain CARE Funding to identify pathways for integrating a more permanent solution into our local and state systems for funding childcare needs. The project also provides transitional support for the victim to move from CARE funding to subsidized funding by working closely with the Laurel House counselors to monitor the CARE funding agreements, the progress of the victims and the appropriate timing for the victim to move to more traditional sources of childcare funding.

IMPLEMENTATION PLAN

- Establish implementation and sustainment committees
- Document performance metric and recipient eligibility criteria, standard operating procedures
- Provide training to staff, enlist participants, evaluate progress
COVID-19 WASTEWATER SURVEILLANCE

COVID-19 Wastewater Detection Program to facilitate early detection and analysis of COVID-19 presence and trends in Montgomery County leading to rapid decision-making for mitigation strategies.

PROJECT IMPACT

Wastewater surveillance is a well-established mechanism for monitoring virus or other disease in communities and is increasingly being used across the US to monitor for presence and new variants in COVID-19.

The wastewater surveillance program enables the Montgomery County Office of Public Health to capture data about COVID-19 using wastewater through public sewage treatment facilities. This data allows for early warning of changes in virus presence in a community and informs personal and community decision-making to prevent or control the spread of the virus. The program aims to achieve geographic representation across the county, prioritizing communities that have been disproportionately impacted by COVID-19.

The wastewater surveillance program will engage community partners such as residents, municipal, county, non-profit, business and academic leaders throughout the planning, development and implementation of this program to facilitate rapid communication and decision-making, and to facilitate deployment of resources such as testing to communities where COVID-19 may be on the rise.

IMPLEMENTATION PLAN

- Create scope of work and RFP for contracted project manager
- Convene internal and external stakeholders; establish workflow for program, establish community advisory group
- Create standard operating procedures, engage by contract participating wastewater treatment facility utilities
PANDEMIC EMS RELIEF

**Funded Amount:**
$325,000

**Organization:**
Plymouth Community Ambulance Association

**Issue Areas:**
Public Health and Safety

**Target Population:**
General Public

**Service Areas:**
County-Wide

Purchase new ambulance to support emergency medical services (EMS), providing replacement deferred due to increased staffing and support costs during COVID-19 Pandemic.

**Project Impact**
In 2021, Plymouth Community Ambulance Association (PCAA) paramedics and EMT’s were dispatched to 15,400 emergency calls throughout Montgomery County providing medical intervention. Currently PCAA uses 3 primary ambulances to treat and transport COVID-19 patients from home to hospital emergency rooms, putting significant strain on these ambulances. Funds invest in vital equipment and ultimately aid response to emergency calls.

**Implementation Plan**
- Secure bids for new ambulance, purchase ambulance
STRENGTHENING THE CONTINUUM OF CARE FOR MONTGOMERY COUNTY SENIORS

Helping Montgomery County Asian American seniors manage chronic conditions by incorporating primary and home care with food delivery services.

PROJECT IMPACT

The Pandemic imposed restrictions on access to healthcare and social services as limited visitation to facilities increased the usage of telemedicine and other virtual means of communication. For senior populations, including those with language barriers such as the Asian senior population, this method elevated the level of disparities due to the lack of technological skills and access to high-speed internet. These challenges fuel chronic care conditions as seniors opt out of such options. However, this program provides a means to bridge the gap by offering a comprehensive continuum of care to help seniors manage their health, age in place, and thrive in their communities.
GRAND VIEW HEALTH MEDIC151 AMBULANCE SERVICE

Partially (based on Montgomery County catchment proportion) fund ambulance and EMS response equipment acquisition, and increase response capability through increased staffing.

PROJECT IMPACT

The Tower Health Grand View Medic 151 project is a nonprofit hospital-based, emergency ambulance service. The project will help strengthen Emergency Medical Services in Northern Montgomery County that have been overburdened with an increased need for 911 emergency response and routine transports. The ambulance service must purchase one new ambulance and replace four EKG devices that lose connectivity at the end of the year. The project also intends to increase staffing which will provide the capacity to respond to more emergency and transport calls.

IMPLEMENTATION PLAN

• Purchase new ambulance, new equipment, develop staffing plan
• Recruit, hire, and train new EMT / Paramedic staff
• Implement and conduct regular training regimen, provide program evaluation data
FIRST WATCH DATA

Enable data insights and support for the County’s emergency medical services (EMS) infrastructure through the purchase of an integrated software suite of medical quality assurance, data analytics, and real-time crisis notification triggers.

PROJECT IMPACT

Project will enable measure the effectiveness of our current EMS system and direct improvements in service to vulnerable / underserved populations by identifying potential gaps in coverage and rapidly recommending the temporary re-location of scarce EMS resources. As many conditions treated by EMS are highly time-sensitive (Cardiac Arrest, Overdose, Trauma, Stroke, Choking, Drownings, etc), understanding response time metrics and system coverage gaps will help ensure that vulnerable populations maintain adequate services.

FUNDED AMOUNT: $225,258

ORGANIZATION: Montgomery County Department of Public Safety

ISSUE AREAS: Public Health and Safety

TARGET POPULATION: General Public

SERVICE AREAS: County-Wide
MONTGOMERY CHILD ADVOCACY PROJECT’S FORTIFICATION INITIATIVE

Increase the hiring of staff to provide direct legal services to children due to increased incidents of abuse, resulting from the COVID-19 pandemic, isolation, and shrinking services for children.

PROJECT IMPACT

MCAP provided legal services to more children victims of domestic violence in both 2020 and 2021 than in any year in their history, an increase attributed to the impact COVID-19 had on Montgomery County families, including remote school and work, job loss and financial uncertainty, and general societal anxiety. Simultaneously, the typical roster of approximately 130 active MCAP advocates has halved due to volunteers adjusting to their own remote work and school situations. The increase in child abuse cases while available MCAP advocates decreased stretched MCAP resources beyond capacity. Hiring essential personnel to represent abused children in Montgomery County will enable MCAP to respond to this unprecedented demand.

IMPLEMENTATION PLAN

- Establish job descriptions and conduct hiring
- Engage new staff in training programs, facilitate equipment and system use
- Implement representation program, conduct evaluations (ongoing)
Provide direct assistance to seniors utilizing telehealth, including digital access and building health service provider partnerships.

PROJECT IMPACT
Community Hero will connect individuals to physicians / telemedicine by providing digital devices with video capability, instructions on how to use the various devices, and general support. Addressing inequities and eliminating barriers will allow for a new means of accessing health care and ultimately increase health outcomes.

IMPLEMENTATION PLAN
- Create job descriptions, recruit staff, move through hiring
- Assemble database of telehealth systems, establish partnerships with health service providers, engage community for input
- Implement marketing effort, including website, develop program, and engage with clients
BARIATRIC SERVICES UNIT

Providing aide to retrofit currently licensed EMS ambulances with Bariatric Service Unit (BSU) equipment to create higher inventory of transportation needed to accommodate residents whose weight and/or shape exceeds the maximum weight capacity for standard ambulance units.

PROJECT IMPACT

In efforts to increase public safety and responsiveness for all residents to receive transportation to acute care facilities, the project will increase inventory of Bariatric Service Units (BSU) to better accommodate all patients. Out of the 4 bariatric units currently in the area, there is currently only one that is available in Montgomery County. This additional BSU will supplement the bariatric fleet and ensure that residents needing this equipment are serviced in a timely manner.

Funded Amount: $200,000

Organization: Montgomery County Department of Public Safety

Issue Areas: Public Health and Safety

Target Population: Essential Workers

Service Areas: County-wide
DOMESTIC VIOLENCE: SPECIALIZED TREATMENT & PREVENTION PROGRAM

Creating a Domestic Violence Treatment and Prevention program to provide specialized care for defendants charged with, or convicted of domestic violence that lack financial supports to pay for such treatments that are proven to prevent further crime and improve public health and safety.

PROJECT IMPACT

Domestic violence cases increased during the pandemic. As a result, collaborative efforts between the District Attorney and The Public Defender, Adult Probation and Parole, and Creative Health, Inc to facilitate this program that aims to address the heightened incidence of domestic violence. The subsidizing of domestic violence treatment for criminal defendants will remove the monetary barrier associated with the costs of treatment, which has been shown to decrease this violent behavior. This will in turn aide in the reduction violence, prevention of crime and promotion of public health and safety within the county.

IMPLEMENTATION PLAN

- Implement a 26-week program to accommodate up to 75 individuals annually
LEAD SERVICE REPLACEMENT PROJECT

The Pottstown Borough Authority aims to replace the existing lead service water lines in Pottstown for the safety of the general public. Funding supports a portion of the planned work throughout the North section of the Borough of Pottstown based on lead service line investigations which have identified water service lines in critical condition.

PROJECT IMPACT

The Pottstown Borough Authority (Authority) owns and operates the water distribution system that services drinking water to the Pottstown Borough (Borough). Buildings within the Borough constructed prior to 1955 are assumed to contain lead service lines from the water main to the right-of-way and about 4% of water service lines from the right-of-way to the property building foundation contain lead material piping. Though favored for its durability and ductility, lead water service pipes expose and capture lead in drinking water. The EPA has stated that lead exposure has been linked to damage to the human nervous system, learning disabilities, hearing impairment, and impaired formation and function of blood cells. This project will reduce water contamination risks to residents by replacing lead service water lines; SLFRF funds are provided to augment Authority capital funds already allocated.
WISSAHICKON WATERSHED WATER QUALITY FUNDING PROGRAM

Wissahickon Watershed Water Quality Funding Program will fund a series of water quality improvement projects in the Wissahickon Watershed. The projects will significantly restore and protect water quality throughout the Wissahickon Watershed and improve stormwater management for approximately 160,000 residents of Montgomery County. These projects include basin retrofits, streambank stabilization work, and other stormwater best practices.

PROJECT IMPACT

The one-time funding allocation will jumpstart the implementation of the water quality improvement program in Wissahickon Watershed, which affects approximately 160,000 residents of Montgomery County. This initiative will improve the water quality for these communities: Abington Township, Ambler Borough, Cheltenham Township, Lansdale Borough, Lower Gwynedd Township, Montgomery Township, North Wales Borough, Springfield Township, Upper Dublin Township, Upper Gwynedd Township, Whitemarsh Township, and Whitpain Township.

IMPLEMENTATION PLAN

- Implementation of the planning phase to finalize staffing structure, issue RFPs for community outreach and engagement, and identify preliminary Advisory Team
- Collaboration with municipalities to developed processes for design, engineering and installation of projects

FUNDED AMOUNT: $1,500,000

ORGANIZATION: Wissahickon Clean Water Partnership

ISSUE AREAS: Public Utilities and Infrastructure

TARGET POPULATION: General Public

SERVICE AREAS: Abington Township, Cheltenham Township, North Wales Borough
WATER QUALITY IMPROVEMENT PROJECT - ABINGTON TOWNSHIP
HALL ROAD WELL

The Water Quality Improvement Project will treat and decontaminate the drinking water in portions of Abington Township and other five townships to remove perfluoroalkyl and polyfluoroalkyl substances (PFAS). This funding will assist in the installation of a new treatment system that will remove PFAS from the community’s groundwater well source to reach a non-detectable level of 0 parts per trillion. The project will provide the infrastructure needed for safe, clean water while protecting the most vulnerable and historically underrepresented populations including Environmental Justice Areas as defined by the Pennsylvania DEP.

PROJECT IMPACT

The Hall Road Well project will provide the infrastructure needed for safe, clean water for portions of Abington Township and five other Townships while protecting the most vulnerable and historically underrepresented populations.

IMPLEMENTATION PLAN

- 1) Design the Treatment System; 2) Obtain State and Local Permits (E.g., Public Water Supply Permit, Land Development Permit)
- 3) Bid Project, 4) Award Project,
- 5) Construct Project, 6) Operate Treatment System.

FUNDED AMOUNT:
$865,375

ORGANIZATION:
Township of Abington

ISSUE AREAS:
Public Utilities and Infrastructure

TARGET POPULATION:
General Public

SERVICE AREAS:
Abington Township
MONTGOMERY COUNTY STORMWATER MANAGEMENT PLAN

The project is for the creation of a County Stormwater Management Plan. The plan will address stormwater issues throughout the County.

PROJECT IMPACT

The project will address stormwater management to ensure safety and that critical infrastructure is not threatened. Without a proper plan, people and properties remain inordinately vulnerable to the impacts of flooding.

IMPLEMENTATION PLAN

- Formation of stakeholder committee
- Develop goals, summarize conditions, identify problem areas of county, identify drainage areas contributing to each problem area
- Develop science-based action items/strategies. Define stakeholders roles in implementing action items

ORGANIZATION:
Montgomery County Planning Commission

ISSUE AREAS:
Public Utilities and Infrastructure

TARGET POPULATION:
General Public

SERVICE AREAS:
County-Wide

FUNDED AMOUNT:
$450,700

www.montcopa.org/recoveryoffice
APPENDIX A - UPDATED DRAFT RECOVERY PLAN
AUGUST 18, 2022

SUMMARY OF CHANGES, DRAFT TO FINAL PLAN:

1. Provided explanation detailing role of Recovery Office, with narrative project plans for managed initiatives.
2. Provided narrative documenting investment in EMS / Fire-focused projects, including: First Watch data, EMS Salary program, bariatric ambulance, fire service revenue project, and re-allocated projects below.
3. Provided narrative explaining that food policy council project will be a multi-stakeholder initiative run by new county staff, that Recovery Office will assist in establishing the new office, and that the $1.2 million will be used to first staff the office and then to provide funds to implement new initiatives across the County.
4. Removed scoring from Recovery Office projects that was inadvertently left in.
5. Changed title of two projects to better describe the work, correcting mistaken wording:
   - “Small Business Support in Norristown and Pottstown”, from "Business Improvement Districts in Norristown and Pottstown"
   - “EMS System Strategic Planning Study”, from "EMS Consolidation Study"

REALLOCATED FUNDS AS FOLLOWS:

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<thead>
<tr>
<th>Project</th>
<th>Organization</th>
<th>Draft Funded</th>
<th>Revision</th>
<th>Final Funded</th>
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<td>Call Center Initiative</td>
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<td>$420,000</td>
<td>Call center initiative to explore improvement of services to constituents can be fully funded at the revised allocation, and was intended to enhance EMS High-scoring EMS project</td>
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<td>Pandemic EMS Relief</td>
<td>Plymouth Community Ambulance Association</td>
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<td>High-scoring EMS project</td>
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<td>Strengthening Local Emergency Medical Services through Grand View Health's Medic151 Ambulance Service</td>
<td>Grand View Hospital d/b/a Grand View Health</td>
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<td>High-scoring EMS project</td>
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TOTAL: $1,000,000 $0 $1,000,000
### PROJECTS RECOMMENDED FOR FUNDING:

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<th>Applicant Name</th>
<th>Project Title</th>
<th>QCT</th>
<th>Funding Request</th>
<th>Percentile</th>
<th>Score out of 100</th>
<th>Funded At</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pottstown Hospital - Tower Health</td>
<td>Casey Fenoglio</td>
<td>Street Medicine</td>
<td>Pottstown</td>
<td>$1,597,370</td>
<td>100.000%</td>
<td>91.833</td>
<td>$1,757,107</td>
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<tr>
<td>The Lincoln Center for Family and Youth</td>
<td>Meghan Keaveny</td>
<td>Trauma-informed, Evidence-based, In-school Creative Arts Therapy for Students</td>
<td>Both</td>
<td>$1,400,100</td>
<td>95.933%</td>
<td>79.907</td>
<td>$620,000</td>
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<tr>
<td>Montgomery County Dept. of Health and Human Services Office of Mental Health</td>
<td>Erin Seifrit-Townsend</td>
<td>Child &amp; Adolescent Behavioral Health Program Start Up &amp; Technical Assistance -Project</td>
<td>0</td>
<td>$4,400,000</td>
<td>95.694%</td>
<td>79.815</td>
<td>$5,000,000</td>
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<tr>
<td>Generations of Indian Valley</td>
<td>Douglas Eschbach</td>
<td>COVID's Isolating Impact on Rural Older Adults</td>
<td>0</td>
<td>$285,650</td>
<td>94.737%</td>
<td>79.167</td>
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<tr>
<td>Association for Adults with Developmental Disabilities</td>
<td>Larry Rubin</td>
<td>Relationship Education</td>
<td>0</td>
<td>$15,000</td>
<td>94.258%</td>
<td>78.861</td>
<td>$15,000</td>
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<tr>
<td>Montgomery County Emergency Service (MCES)</td>
<td>Tony Salvatore</td>
<td>Psychiatric Ambulance Replacement</td>
<td>0</td>
<td>$265,000</td>
<td>94.019%</td>
<td>78.806</td>
<td>$200,000</td>
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<tr>
<td>Creative Health Services, Inc.</td>
<td>Deb Heffner</td>
<td>Behavioral Health Agency-wide Improvement via Strategic Staff Reengagement and Engagement - a Leveraged Funding Strategy</td>
<td>Pottstown</td>
<td>$8,217,805</td>
<td>86.124%</td>
<td>73.000</td>
<td>$1,500,000</td>
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<tr>
<td>Mission Kids Child Advocacy Center</td>
<td>Jackson Truelsen</td>
<td>Child Advocacy and Training Center for Montgomery County Families</td>
<td>0</td>
<td>$9,826,050</td>
<td>85.167%</td>
<td>72.500</td>
<td>$2,000,000</td>
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<tr>
<td>Pennsylvania Nepalese Guthi Association (PNGA)</td>
<td>Bimal Moktan</td>
<td>Pennsylvania Nepalese Guthi Association (PNGA), Himalayan Center for Community Health Recovery</td>
<td>0</td>
<td>$499,600</td>
<td>83.732%</td>
<td>72.130</td>
<td>$420,000</td>
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<td>The Ferns Peer Respite Council / HopeWorx, Inc.</td>
<td>Kathy Laws</td>
<td>The Ferns Peer Respite</td>
<td>0</td>
<td>$500,000</td>
<td>82.775%</td>
<td>71.989</td>
<td>$500,000</td>
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<td>Montgomery County MH/DD/EI</td>
<td>Anna Trout</td>
<td>Behavioral Health Crisis Response Service Continuum Expansion</td>
<td>0</td>
<td>$7,000,000</td>
<td>75.598%</td>
<td>69.306</td>
<td>$5,000,000</td>
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<tr>
<td>The Welcome Project PA</td>
<td>Josh Blakseley</td>
<td>Mental Health Services &amp; Case Management for LGBT+ individuals &amp; families</td>
<td>0</td>
<td>$170,000</td>
<td>72.967%</td>
<td>68.611</td>
<td>$170,000</td>
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<td>VNA-Community Services, Inc.</td>
<td>Denise Frattara</td>
<td>VNA-Family Health Center - A Multi-Phase Project to Address Primary Health and Behavioral Health Disparities among the Uninsured Residents of Eastern Montgomery County in a Facility that Utilizes COVID-19 Era Health and Safety Design Functions</td>
<td>0</td>
<td>$843,218</td>
<td>71.292%</td>
<td>67.824</td>
<td>$596,780</td>
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### PROJECTS NOT RECOMMENDED FOR FUNDING:

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<th>Organization</th>
<th>Applicant Name</th>
<th>Project Title</th>
<th>QCT</th>
<th>Funding Request</th>
<th>Percentile</th>
<th>Score out of 100</th>
<th>Funded At</th>
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<tr>
<td>Montgomery County Emergency Service</td>
<td>Tony Salvatore</td>
<td>Montgomery County 9BB Call Center</td>
<td>Both</td>
<td>$750,000</td>
<td>94.976%</td>
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<td>Abington School District</td>
<td>Judy Bomze</td>
<td>Mental and Behavioral Health Supports in Abington School District</td>
<td>0</td>
<td>$2,416,874</td>
<td>82.536%</td>
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<td>Mental Health Partnerships</td>
<td>Trish Biedron</td>
<td>CAPS in Montgomery County</td>
<td>0</td>
<td>$300,000</td>
<td>82.297%</td>
<td>71.806</td>
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<td>Hedwig House, Inc.</td>
<td>Kayla Temple</td>
<td>Psychiatric Rehabilitation Education Program (PREP)</td>
<td>0</td>
<td>$2,044,422</td>
<td>81.100%</td>
<td>71.444</td>
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<td>Family Services of Montgomery County</td>
<td>Deborah SOLODAR</td>
<td>Counseling and Supportive Services to Reduce Social Isolation for Seniors</td>
<td>0</td>
<td>$2,036,857</td>
<td>77.990%</td>
<td>70.556</td>
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<td>The Council of Southeast PA</td>
<td>Jennifer King</td>
<td>Family Recovery Support Services</td>
<td>Norristown</td>
<td>$386,783</td>
<td>73.684%</td>
<td>68.750</td>
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<tr>
<td>Merakey Montgomery County</td>
<td>Dianna Sands</td>
<td>Parents and Children Together (PACT): Therapeutic Preschool Program</td>
<td>0</td>
<td>$1,998,780</td>
<td>72.249%</td>
<td>68.194</td>
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<td>Child and Family Focus Inc.</td>
<td>Timothy Dunsmore</td>
<td>School Based Wellness and Counseling</td>
<td>0</td>
<td>$1,486,374</td>
<td>69.617%</td>
<td>66.759</td>
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<td>Montgomery County Department of Public Safety</td>
<td>Alvin Wang</td>
<td>Montgomery County First Responder Wellness Hub</td>
<td>0</td>
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<td>67.943%</td>
<td>65.972</td>
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<td>JFCS of Greater Philadelphia</td>
<td>David Rosenberg</td>
<td>Mental Health Network</td>
<td>0</td>
<td>$2,472,279</td>
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<td>64.944</td>
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<td>Einstein Medical Center Montgomery</td>
<td>Rebecca Tantula</td>
<td>Einstein Montgomery Medication Assistance Program</td>
<td>0</td>
<td>$447,270</td>
<td>62.919%</td>
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<td>Spring Ford Counseling Services</td>
<td>Louise Salvucci</td>
<td>Reintegration and Recovery Project (RRP)</td>
<td>Norristown</td>
<td>$1,053,000</td>
<td>60.287%</td>
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<td>HopeWorx, Inc.</td>
<td>Susan Shannon</td>
<td>HopeWorx Community Campus</td>
<td>0</td>
<td>$10,641,750</td>
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<td>Access Services</td>
<td>Susan Steege</td>
<td>Access Services School-based therapeutic support</td>
<td>0</td>
<td>$1,298,600</td>
<td>58.612%</td>
<td>62.500</td>
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<tr>
<td>The Salvation Army Foster Care &amp; Adoption Program</td>
<td>Sindy Berner</td>
<td>The Salvation Army’s Center for Child Welfare Education</td>
<td>0</td>
<td>$50,000</td>
<td>56.938%</td>
<td>61.587</td>
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<tr>
<td>Merakey Montgomery County</td>
<td>Dianna Sands</td>
<td>Behavioral Health Integration</td>
<td>0</td>
<td>$1,004,579</td>
<td>56.699%</td>
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<tr>
<td>Haven Behavioral Services of Philadelphia, LLC</td>
<td>Eric Russell</td>
<td>Flourtown - Behavioral Health Hospital</td>
<td>Norristown</td>
<td>$7,295,743</td>
<td>54.306%</td>
<td>60.833</td>
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<tr>
<td>Grand View Hospital d/b/a Grand View Health</td>
<td>Ericka Wharton</td>
<td>Mental Health Therapeutic Programs</td>
<td>Norristown</td>
<td>$955,000</td>
<td>49.522%</td>
<td>59.398</td>
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<tr>
<td>Salus University</td>
<td>Bernadette McNulty</td>
<td>Behavioral Health Support for Salus University Montgomery Co. Students Impacted by COVID</td>
<td>Norristown</td>
<td>$470,000</td>
<td>41.148%</td>
<td>55.787</td>
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<tr>
<td>Teach One Feed One</td>
<td>Darnell Hinton</td>
<td>Teach One Feed One Recovery Center</td>
<td>Norristown</td>
<td>$300,000</td>
<td>40.431%</td>
<td>55.324</td>
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<tr>
<td>Greater Harleysville &amp; North Penn Senior Services</td>
<td>Paul Nye</td>
<td>Overcoming Increased Pandemic Induced Mental Health Issues in Older Adults</td>
<td>Norristown</td>
<td>$29,000</td>
<td>39.952%</td>
<td>55.179</td>
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<tr>
<td>Be ReZilient, Healing Through The Arts</td>
<td>Denise Williams</td>
<td>ReZilient House</td>
<td>Pottstown</td>
<td>$5,920,000</td>
<td>37.081%</td>
<td>54.167</td>
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<tr>
<td>Holy Redeemer Dale Zipley Homes for Independent Adults</td>
<td>Monica Simon</td>
<td>Community Integration Programs for Adults with I/DD &amp; Complex Medical and Behavioral Needs</td>
<td>Norristown</td>
<td>$400,703</td>
<td>33.493%</td>
<td>52.361</td>
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<tr>
<td>Power In The Cross (PITC)</td>
<td>Pastor Mario Ford</td>
<td>The Bridge Connections Referral Program</td>
<td>Norristown</td>
<td>$5,000</td>
<td>26.077%</td>
<td>48.704</td>
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<tr>
<td>Einstein Medical Center Montgomery</td>
<td>Rebecca Tantalia</td>
<td>Behavioral Health Safe Holding Area</td>
<td>Norristown</td>
<td>$253,600</td>
<td>19.617%</td>
<td>45.496</td>
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<tr>
<td>Lubavitch of Montgomery County</td>
<td>Shaya Deitsch</td>
<td>Cascades</td>
<td>0</td>
<td>$499,371</td>
<td>6.699%</td>
<td>34.306</td>
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<td>Chabad Lubavitch of Lafayette Hill</td>
<td>Chaya Kotlarsky</td>
<td>Hugs in a Box</td>
<td>0</td>
<td>$811,000</td>
<td>2.153%</td>
<td>26.528</td>
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## ISSUE AREA: Childcare Services

<table>
<thead>
<tr>
<th>Organization</th>
<th>Applicant Name</th>
<th>Project Title</th>
<th>QCT</th>
<th>Funding Request</th>
<th>Percentile</th>
<th>Score out of 100</th>
<th>Funded At</th>
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</thead>
<tbody>
<tr>
<td>Along The Way Inc</td>
<td>Kristina Valdez</td>
<td>The Pathway Project</td>
<td>0</td>
<td>$3,260,000</td>
<td>98.804%</td>
<td>84.639</td>
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<tr>
<td>Play &amp; Learn</td>
<td>Kathy Mosley</td>
<td>CARE Project Funding: $600Childcare Access for Recovery EquityEC to Support Victims of Domestic Violence</td>
<td>Both</td>
<td>$1,748,117</td>
<td>92.584%</td>
<td>76.389</td>
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<td>Cradle of Liberty Council, Boy Scouts of America</td>
<td>Sarah Hermann</td>
<td>Exploring: A career education, training, and mentoring program for Norristown and Pottstown Youth</td>
<td>Both</td>
<td>$2,500,000</td>
<td>91.866%</td>
<td>75.926</td>
<td>$630,000</td>
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<td>No Longer Bound DC</td>
<td>Shawn Carroll</td>
<td>No Longer Bound Development Center Youth Leadership After-School and Early Childhood Education Programs</td>
<td>0</td>
<td>$179,172</td>
<td>87.081%</td>
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<td>ELRC 17</td>
<td>Jeannine Moser</td>
<td>CHILD CARE OPERATION RECOVERY PROJECT</td>
<td>0</td>
<td>$12,500,000</td>
<td>79.904%</td>
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<td>Recovery Office</td>
<td>Recovery Office</td>
<td>Early Childhood Education Workforce Transformation</td>
<td>0</td>
<td>$0</td>
<td>0.000%</td>
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<td>$500,000</td>
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### PROJECTS NOT RECOMMENDED FOR FUNDING:

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<th>Applicant Name</th>
<th>Project Title</th>
<th>QCT</th>
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<th>FUNDED VALUE</th>
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<tr>
<td>Mother Teresa Regional Catholic School</td>
<td>Christine Pagan</td>
<td>New Playground</td>
<td>0</td>
<td>$85,000</td>
<td>$79,352</td>
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<td>Harleysville YMCA Early Childhood Center</td>
<td>Diane Manus</td>
<td>Ready for Success</td>
<td>0</td>
<td>$85,000</td>
<td>79.352</td>
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<tr>
<td>Greater Philadelphia YMCA</td>
<td>Ronaldo Ribeiro</td>
<td>GPY Positive Behavior Supports in Youth Development: Improving Children and Child Care Worker Experience at Early Learning Centers, Before and Afterschool Enrichment (BASE) and CAMP Programs in Montgomery County</td>
<td>0</td>
<td>$1,796,850</td>
<td>69.213</td>
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<td>Abington School District</td>
<td>Toni Butz</td>
<td>Lower Moreland Township School District New High School: Stormwater Improvements and district wide broadband center.</td>
<td>0</td>
<td>$3,234,657</td>
<td>67.870</td>
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<tr>
<td>Lower Moreland Township School District</td>
<td>James Lynch</td>
<td>Lower Moreland Township School District New High School: Stormwater Improvements and district wide broadband center.</td>
<td>0</td>
<td>$3,234,657</td>
<td>67.870</td>
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<tr>
<td>Greater Philadelphia YMCA</td>
<td>Ronaldo Ribeiro</td>
<td>Gilbertsville ELC Playground: Socioemotional Learning &amp; Physical Engagement</td>
<td>0</td>
<td>$60,319</td>
<td>65.602</td>
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<tr>
<td>Riverbend Environmental Education Center</td>
<td>Erin Reilly</td>
<td>Montgomery County Nature Summer Camps</td>
<td>0</td>
<td>$3,310,540</td>
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<td>SMG Clubhouse</td>
<td>Syeda Graham-Logan</td>
<td>Saturday Workshops &amp; Aftercare</td>
<td>0</td>
<td>$276,449</td>
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<td>Heart of God Family Worship Center</td>
<td>Eileen Solomon</td>
<td>Child Care Center</td>
<td>0</td>
<td>$1,633,710</td>
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<td>Brilliant Beginnings</td>
<td>Elaine Rittagwe</td>
<td>Brilliant Beginnings Day School- Child Care Centers</td>
<td>Both</td>
<td>$1,500,000</td>
<td>61.713</td>
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<td>Wonderspring</td>
<td>Lisa Dugan</td>
<td>Operation Save Child Care</td>
<td>0</td>
<td>$493,078</td>
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<td>Chabad of the Main Line</td>
<td>Mendel Cohen</td>
<td>HVAC System Improvement for Preschool at Chabad of the Main</td>
<td>0</td>
<td>$148,000</td>
<td>61.157</td>
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<td>Greater Philadelphia YMCA</td>
<td>Ronaldo Ribeiro</td>
<td>Abington ELC Capital Project: Towards Child Care Equity</td>
<td>0</td>
<td>$135,000</td>
<td>60.880</td>
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<td>St. Teresa of Calcutta Parish and Education Center</td>
<td>Jackie Stiles</td>
<td>St. Teresa of Calcutta Early Learning Center and Child Care Addition</td>
<td>0</td>
<td>$1,689,000</td>
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<td>Federation Early Learning Services</td>
<td>David Reinfield</td>
<td>Equitable early child care and education</td>
<td>0</td>
<td>$841,456</td>
<td>56.111</td>
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<td>Chabad Garden School (Legal Entity: Lubavitch of Montgomery County)</td>
<td>Devorah Deitsch</td>
<td>Childcare Financial Aid for Low to Moderate Income Families</td>
<td>0</td>
<td>$1,416,400</td>
<td>54.306</td>
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<td>Ric and Kym, LLC: DBA The Willow School</td>
<td>Kym Ramsey</td>
<td>The Willow School - Childcare and Education Project</td>
<td>Norristown</td>
<td>$1,686,000</td>
<td>54.278</td>
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<tr>
<td>It Takes A Village Childcare</td>
<td>Cherrieta Lusane</td>
<td>Infant/Preschool/ School Age Childcare Stabilization Project</td>
<td>Norristown</td>
<td>$705,875</td>
<td>54.661</td>
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<tr>
<td>Chipping Hill Micro Farms</td>
<td>Howard Brosius</td>
<td>MCUL Head Start Chipping Hill Micro Farms Program</td>
<td>Norristown</td>
<td>$295,470</td>
<td>49.917</td>
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<td>Beth Sholom Congregation/ Early Learning at Beth Sholom</td>
<td>Andrea Otto</td>
<td>Beth Sholom Atium Project</td>
<td>0</td>
<td>$375,320</td>
<td>49.074</td>
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<tr>
<td>Childworks Inc.</td>
<td>Judi Oyman</td>
<td>CDC Recommended Ventilation System Upgrade for a Preschool Building</td>
<td>0</td>
<td>$8,000</td>
<td>49.028</td>
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<td>Childworks inc.</td>
<td>Judi Oyman</td>
<td>Childworks Outdoor Classroom</td>
<td>0</td>
<td>$30,610</td>
<td>48.694</td>
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<td>Lubavitch of Montgomery County</td>
<td>Sholom Loesserstein</td>
<td>Camp Gan Israel of Montgomery County Day Camp</td>
<td>0</td>
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<td>Kids World Daycare</td>
<td>Nina Aqgimyan</td>
<td>Playground</td>
<td>0</td>
<td>$88,900</td>
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MONTGOMERY COUNTY RECOVERY PLAN AUG 18 2022 | 130
<table>
<thead>
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<th>Organization</th>
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<th>Project Description</th>
<th>Amount</th>
<th>APR</th>
<th>YR</th>
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<tbody>
<tr>
<td>Childworks Inc.</td>
<td>Judi Clyman</td>
<td>Childworks Preschool Scholarships for At-Risk Populations - Including Families Experiencing Financial Hardship and Children with Disabilities</td>
<td>$440,115</td>
<td>5.742%</td>
<td>33.730</td>
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<td>Primary Stepping Stones</td>
<td>Mia Poulson</td>
<td>Arts, Science, &amp; Sensory Play for Childcare</td>
<td>$42,600</td>
<td>4.067%</td>
<td>28.935</td>
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<tr>
<td>Saint Miriam School</td>
<td>Sean Hall</td>
<td>Outdoor Space</td>
<td>$60,000</td>
<td>3.349%</td>
<td>28.102</td>
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<tr>
<td>Seeds of Joy Christian Nursery School</td>
<td>Kelly Campion</td>
<td>Playground Revamp - Seeds of Joy NS</td>
<td>$87,000</td>
<td>2.632%</td>
<td>27.269</td>
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<tr>
<td>Little Lansdale</td>
<td>urain Watkins</td>
<td>Outdoor Classroom</td>
<td>$80,000</td>
<td>1.435%</td>
<td>25.694</td>
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### Projects Recommended for Funding:

<table>
<thead>
<tr>
<th>Organization</th>
<th>Applicant Name</th>
<th>Project Title</th>
<th>QCT</th>
<th>Funding Request</th>
<th>Percentile</th>
<th>Score out of 100</th>
<th>Funded At</th>
</tr>
</thead>
<tbody>
<tr>
<td>Philip Jaisohn Memorial Foundation (Jaisohn Center)</td>
<td>Jung Lee</td>
<td>Voices of Recovery: APA Community Transformation &amp; Wellness</td>
<td>0</td>
<td>$8,900,000</td>
<td>99.043%</td>
<td>86.019</td>
<td>$5,250,000</td>
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<tr>
<td>Expressive Path</td>
<td>Pamela Martin</td>
<td>Community Creators</td>
<td>Norristown</td>
<td>$191,550</td>
<td>94.498%</td>
<td>79.028</td>
<td>$191,550</td>
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<tr>
<td>TriCounty Active Adult Center</td>
<td>Brian Parke</td>
<td>Improving Seniors’ Mental Health</td>
<td>Pottstown</td>
<td>$50,000</td>
<td>92.344%</td>
<td>76.306</td>
<td>$50,000</td>
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<tr>
<td>Penn Asian Senior Services</td>
<td>Clayton Fitch</td>
<td>Strengthening the Continuum of Care for Montgomery County</td>
<td>0</td>
<td>$300,000</td>
<td>89.713%</td>
<td>75.056</td>
<td>$300,000</td>
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<td>Union Library Company of Hattborough</td>
<td>Michael Celce</td>
<td>Library Entrance Vestibule &amp; ADA Ramp Renovation</td>
<td>0</td>
<td>$252,756</td>
<td>86.603%</td>
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<td>$214,842</td>
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<td>Borough of North Wales</td>
<td>Christine Hart</td>
<td>North Wales Borough Community and Non-Profit Center Adaptive Renovation</td>
<td>0</td>
<td>$3,200,000</td>
<td>82.775%</td>
<td>71.898</td>
<td>$1,200,000</td>
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<td>Recovery Office</td>
<td>Recovery Office</td>
<td>coordinate construction of community center in Norristown</td>
<td>Norristown</td>
<td>$0</td>
<td>0.000%</td>
<td>0.000</td>
<td>$7,000,000</td>
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<td>ACLAMO Family Centers</td>
<td>Nelly Jimenez-Arevalo</td>
<td>ACLAMO Expansion</td>
<td>Norristown</td>
<td>$7,728,667</td>
<td>67.225%</td>
<td>65.528</td>
<td>$5,500,000</td>
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<td>YWCA Tri-County Area</td>
<td>Elise Chesson</td>
<td>Collaborative Opportunity Centers for Leadership, Health &amp; Education Equity: A case for place-based investments to improve systemic disparities and revitalize communities.</td>
<td>Pottstown</td>
<td>$28,347,086</td>
<td>66.507%</td>
<td>65.528</td>
<td>$5,500,000</td>
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<td>George Washington Carver Community Center</td>
<td>Ericka Wharton</td>
<td>Engaging and Empowering Our Community through the Pandemic Crisis</td>
<td>Norristown</td>
<td>$3,250,000</td>
<td>55.742%</td>
<td>61.111</td>
<td>$1,750,000</td>
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<td>Bharatiya Temple, Inc.</td>
<td>Nand Todi</td>
<td>Bharatiya Temple Cultural and Learning Center</td>
<td>0</td>
<td>$2,251,000</td>
<td>43.780%</td>
<td>56.343</td>
<td>$2,251,000</td>
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### Projects Not Recommended for Funding:

<table>
<thead>
<tr>
<th>Organization</th>
<th>Applicant Name</th>
<th>Project Title</th>
<th>QCT</th>
<th>Funding Request</th>
<th>Percentile</th>
<th>Score out of 100</th>
<th>Funded At</th>
</tr>
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<tbody>
<tr>
<td>Pottstown Area Health &amp; Wellness Foundation</td>
<td>Chris Wierzbowksi</td>
<td>Pottstown Health and Recreation Multi-plex</td>
<td>0</td>
<td>$26,663,000</td>
<td>90.431%</td>
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<td>Montgomery County Community College</td>
<td>Bridget Haines-Frank</td>
<td>Community Wellness and Recreation Initiative</td>
<td>0</td>
<td>$161,119,675</td>
<td>78.947%</td>
<td>70.833</td>
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<td>HOPE Alliance Inc.</td>
<td>Corinne Landauer</td>
<td>Center for HOPE</td>
<td>Norristown</td>
<td>$10,764,250</td>
<td>75.359%</td>
<td>69.259</td>
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<tr>
<td>Senior Adult Activities Center of Montgomery County</td>
<td>Whitney Lingle</td>
<td>Hope and Healing in the Wake of Covid-19: Capital Funds for a More Equitable and Resilient Future for Montgomery Area Seniors</td>
<td>0</td>
<td>$4,975,600</td>
<td>71.531%</td>
<td>67.870</td>
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<tr>
<td>Drops of Love International</td>
<td>Edna Benavides</td>
<td>Communications Community Center</td>
<td>0</td>
<td>$3,525,363</td>
<td>66.746%</td>
<td>65.556</td>
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<td>Next Generation Learning Academy</td>
<td>Rhonda Williams</td>
<td>ARPA, Sunnybrook Acquisition</td>
<td>0</td>
<td>$4,300,000</td>
<td>65.072%</td>
<td>64.815</td>
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<tr>
<td>Montgomery County Korean Senior Association (MCKSA)</td>
<td>Mila Yoon</td>
<td>Montgomery County Korean Senior Association (MCKSA) Community Center</td>
<td>0</td>
<td>$200,000</td>
<td>51.196%</td>
<td>60.139</td>
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<tr>
<td>Norristown Community Development Corporation</td>
<td>Kappa Alpha Psi Frater</td>
<td>Norristown Community Development Corp. Community Center</td>
<td>Norristown</td>
<td>$500,000</td>
<td>46.172%</td>
<td>57.472</td>
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<tr>
<td>Kingdom Builders Deliverance Ministries</td>
<td>Lance Lawson</td>
<td>Kingdom Builders Deliverance Ministries/DBA: The Kingdom Church and Community Center</td>
<td>Norristown</td>
<td>$2,701,230</td>
<td>45.215%</td>
<td>57.222</td>
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<tr>
<td>Kaiserman Jewish Community Center</td>
<td>Michael Berton</td>
<td>Lost Membership Funds due to COVID-19 Pandemic</td>
<td>0</td>
<td>$603,480</td>
<td>41.388%</td>
<td>55.880</td>
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<td>Lower Merion Township</td>
<td>Paloma Vila</td>
<td>Weatherization Expansion Project</td>
<td>0</td>
<td>$1,750,000</td>
<td>38.995%</td>
<td>54.861</td>
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<tr>
<td>KOREAN AMERICAN ASSOCIATION OF GREATER PHILADELPHIA (KAAGP)</td>
<td>Sharon Hartz</td>
<td>Korean American Community Center</td>
<td>0</td>
<td>$25,650,000</td>
<td>27.727%</td>
<td>47.444</td>
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<td>The Collaborative Village</td>
<td>Linda Milligan</td>
<td>The Collaborative Village</td>
<td>Norristown</td>
<td>$4,825,000</td>
<td>22.010%</td>
<td>47.083</td>
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<tr>
<td>Kaiserman Jewish Community Center</td>
<td>Michael Berton</td>
<td>Kaiserman JCC COVID Mitigation and Capital Requests</td>
<td>Norristown</td>
<td>$1,724,000</td>
<td>20.335%</td>
<td>45.926</td>
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<td>Pottstown Area Economic Development</td>
<td>Peggy Lee-Clark</td>
<td>Iron Globe Entertainment-Catalytic New Development</td>
<td>Pottstown</td>
<td>$500,000</td>
<td>17.464%</td>
<td>44.398</td>
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<td>Power In The Cross (PIC)</td>
<td>Pastor Mario Ford</td>
<td>Inspire Arts Camps</td>
<td>Norristown</td>
<td>$182,000</td>
<td>14.115%</td>
<td>42.000</td>
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<tr>
<td>Community First Development Corporation</td>
<td>Gleen Solomon</td>
<td>Community First Impact Roller Skate Center</td>
<td>Pottstown</td>
<td>$500,000</td>
<td>8.373%</td>
<td>36.066</td>
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<td>Union Library</td>
<td>Michael Celce</td>
<td>Library Bathrooms ADA Renovation</td>
<td>0</td>
<td>$125,025</td>
<td>7.895%</td>
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**Project Summary:**

- **Projects Submitted:** 29
- **Submitted Value:** $161,079,681
- **Projects Funded:** 11
- **Funded Value:** $27,982,392

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**Issue Area:** Community Services and Facilities
## Projects Recommended for Funding:

<table>
<thead>
<tr>
<th>Organization</th>
<th>Applicant Name</th>
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<th>QCT</th>
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<th>Funded At</th>
</tr>
</thead>
<tbody>
<tr>
<td>Resources for Human Development</td>
<td>Molly Porth Cabrera</td>
<td>Resources for Human Development: Bolstering Behavioral Healthcare Services through Staff Recruitment and Retention</td>
<td>0</td>
<td>$958,750</td>
<td>92.823%</td>
<td>76.435%</td>
<td>$475,000</td>
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<tr>
<td>Secret Valley Explorers Railbike Adventures</td>
<td>Nathaniel Guest</td>
<td>SECRET VALLEY EXPLORERS ALLAC ACCESS RAILBIKE INITIATIVE: PEDALING INTO A BETTER FUTURE TOGETHER</td>
<td>Pottstown</td>
<td>$252,600</td>
<td>89.474%</td>
<td>74.861%</td>
<td>$252,600</td>
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<tr>
<td>MontcoWorks - Montgomery County Workforce Development Board</td>
<td>Monica D’Antonio</td>
<td>Boys2Men Mentorship Program</td>
<td>Norristown</td>
<td>$1,695,000</td>
<td>88.038%</td>
<td>74.167%</td>
<td>$678,000</td>
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<tr>
<td>Aspire and Family Services</td>
<td>Caroline Leopold</td>
<td>Aspire for Behavioral Health Access: Workforce Development to Support Children with Autism Spectrum Disorder in Montgomery County</td>
<td>0</td>
<td>$2,669,735</td>
<td>84.928%</td>
<td>72.454%</td>
<td>$1,200,000</td>
</tr>
<tr>
<td>Montgomery County Community College</td>
<td>Bridget Haines-Frank</td>
<td>Advancing Montco</td>
<td>0</td>
<td>$20,531,994</td>
<td>83.493%</td>
<td>72.083%</td>
<td>$1,750,000</td>
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<tr>
<td>Montgomery County Workforce Development Board</td>
<td>Jennifer Butler</td>
<td>Opportunity Youth Outreach</td>
<td>0</td>
<td>$495,000</td>
<td>77.273%</td>
<td>70.324%</td>
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<td>Recovery Office</td>
<td>Recovery Office</td>
<td>MWBE Small Business Assistance</td>
<td>Both</td>
<td>$0</td>
<td>0.000%</td>
<td>0.000%</td>
<td>$2,650,000</td>
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<tr>
<td>Latinos Norristown Pa</td>
<td>Francia Delgado Herrero</td>
<td>Latino Empowerment Start-Up</td>
<td>Norristown</td>
<td>$190,000</td>
<td>40.191%</td>
<td>55.278%</td>
<td>$150,000</td>
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</tbody>
</table>

## Projects Not Recommended for Funding:

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<tr>
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<th>Project Title</th>
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<th>Funding Request</th>
<th>Percentile</th>
<th>Score out of 100</th>
<th>Funded At</th>
</tr>
</thead>
<tbody>
<tr>
<td>Montgomery County</td>
<td>Christina Miller</td>
<td>Enhanced Tuition Benefit Program &amp; Critical Professions</td>
<td>0</td>
<td>$7,500,000</td>
<td>57.416%</td>
<td>61.806%</td>
<td>$7,500,000</td>
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<tr>
<td>Montgomery County Department of Public Safety</td>
<td>Alvin Wang</td>
<td>Paramedic Program Scholarships</td>
<td>0</td>
<td>$370,000</td>
<td>52.392%</td>
<td>60.333%</td>
<td>$370,000</td>
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<tr>
<td>Tanel Homecare &amp; Staffing Agency</td>
<td>Olimata Sow</td>
<td>Recovery and Direct support for a minority-owned business as a result of COVID-19</td>
<td>0</td>
<td>$441,590</td>
<td>50.478%</td>
<td>59.630%</td>
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<td>Venus Supplies and Services</td>
<td>Terry Girifalco</td>
<td>Building A Better Montgomery County</td>
<td>0</td>
<td>$627,714</td>
<td>48.890%</td>
<td>57.917%</td>
<td>$500,000</td>
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<td>Montgomery County Intermediate Unit</td>
<td>Kendall Glouner-Zeams</td>
<td>Montgomery County Internship Initiative (MCII)</td>
<td>Norristown</td>
<td>$400,830</td>
<td>46.411%</td>
<td>57.722%</td>
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<tr>
<td>Honeyland Child Care</td>
<td>Honeyland Child Care</td>
<td>Help the Childcare Staffing Crisis</td>
<td>0</td>
<td>$225,000</td>
<td>42.344%</td>
<td>56.111%</td>
<td>$225,000</td>
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<tr>
<td>Riker Opportunity Institute, Inc.</td>
<td>Dana Riker Jackson</td>
<td>U-ROC Leadership, 4 Gap Year Program</td>
<td>0</td>
<td>$2,130,900</td>
<td>33.971%</td>
<td>52.778%</td>
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<td>Pottstown Area Economic Development</td>
<td>Matt Loper</td>
<td>City Avenue Commercial Corridor Revitalization Project</td>
<td>0</td>
<td>$5,000,000</td>
<td>33.254%</td>
<td>52.269%</td>
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<tr>
<td>Purplegrator</td>
<td>ROBERT BENZT</td>
<td>Montgomery County Workforce Development</td>
<td>0</td>
<td>$150,000</td>
<td>32.057%</td>
<td>51.472%</td>
<td>$150,000</td>
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<tr>
<td>Norristown Chamber of Commerce</td>
<td>Stan Huskey</td>
<td>Norristown Experience Initiative</td>
<td>Norristown</td>
<td>$1,467,440</td>
<td>30.861%</td>
<td>51.019%</td>
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<td>Cradles to Crayons</td>
<td>Michal Smith</td>
<td>Cradles to Crayons Giving Spot Collection Sites</td>
<td>0</td>
<td>$148,590</td>
<td>27.033%</td>
<td>49.167%</td>
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<tr>
<td>Montes Landscaping Inc</td>
<td>Ara Torres</td>
<td>Landscaping Innovating Job Opportunities</td>
<td>Norristown</td>
<td>$500,000</td>
<td>24.163%</td>
<td>48.028%</td>
<td>$400,000</td>
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<td>A.Gemm Consulting</td>
<td>Anne Gemmell</td>
<td>Customization for Montco of the PA Future of Workers Strategic Plan</td>
<td>0</td>
<td>$76,438</td>
<td>20.813%</td>
<td>46.296%</td>
<td>$49,000</td>
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<td>Montgomery County Commerce Department</td>
<td>Dave Zellers</td>
<td>Montgomery County Redevelopment, Investment, Sustainability, and Enhancements Program (Montco RISE)</td>
<td>0</td>
<td>$40,000,000</td>
<td>18.421%</td>
<td>45.000%</td>
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<td>Startup Bucks</td>
<td>Jon Mercer</td>
<td>The Montco Made Startup Fund</td>
<td>0</td>
<td>$310,000</td>
<td>17.943%</td>
<td>44.676%</td>
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<tr>
<td>Funding Source</td>
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<tr>
<td>Montgomery County Community College</td>
<td>Manish Patel</td>
<td>Post-Pandemic Reinventing of a Local Business</td>
<td>Norristown</td>
<td>$85,000</td>
<td>15.311%</td>
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<tr>
<td>Montgomery County Community College</td>
<td>Bridget Haines-Frank</td>
<td>Montgomery County Community College's Montcoworks</td>
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<td>$2,852,276</td>
<td>15.072%</td>
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<td>Construction Apprentice Preparatory Program (CAPP)</td>
<td>Terri Freeland</td>
<td>CAPP 4th Montgomery County Apprentice Program</td>
<td>0</td>
<td>$324,914</td>
<td>14.593%</td>
<td>42.111</td>
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<tr>
<td>Borough of Narberth</td>
<td>Samantha Bryant</td>
<td>Supporting Narberth Small Businesses in a Post-Covid World</td>
<td>0</td>
<td>$305,000</td>
<td>14.354%</td>
<td>42.083</td>
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<tr>
<td>Montgomery County Redevelopment Authority</td>
<td>Rebecca Swanson</td>
<td>Montco PLACES Grant Program</td>
<td>0</td>
<td>$15,000,000</td>
<td>13.636%</td>
<td>41.574</td>
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<tr>
<td>Sanchez Improvements LLC</td>
<td>Luis Sanchez</td>
<td>Funding Injection for Construction Small Business</td>
<td>0</td>
<td>$710,689</td>
<td>10.766%</td>
<td>38.889</td>
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<tr>
<td>Montgomery County Community College</td>
<td>Jon Silverman</td>
<td>Emerald City Manufacturing Power with a Purpose</td>
<td>Norristown</td>
<td>$3,500,000</td>
<td>10.526%</td>
<td>37.963</td>
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<tr>
<td>The Chamber of Commerce for Greater Montgomery County</td>
<td>Parneta Kelly</td>
<td>Power with a Purpose</td>
<td>0</td>
<td>$260,000</td>
<td>9.091%</td>
<td>36.806</td>
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<td>Capability Consulting Group</td>
<td>Dr. Candis Fields-Johns</td>
<td>Community, Business &amp; Career Development Proposal</td>
<td>0</td>
<td>$6,686,000</td>
<td>6.220%</td>
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<td>Moktan Corporation dba Persian Grill II</td>
<td>Bimal Moktan</td>
<td>Recover losses due to pandemic and reopen restaurant</td>
<td>Norristown</td>
<td>$3,217,000</td>
<td>5.981%</td>
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<td>Montes Landscaping</td>
<td>Ana Torres</td>
<td>20 Houses 20 Families 20 Changes</td>
<td>Norristown</td>
<td>$2,000,000</td>
<td>5.263%</td>
<td>32.917</td>
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<td>Valley Forge Tourism and Convention Board</td>
<td>Justine Garbarino</td>
<td>Make it Main Street</td>
<td>0</td>
<td>$1,000,000</td>
<td>5.024%</td>
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<td>Heritage Coach Co, Inc</td>
<td>Jay Lankford</td>
<td>Heritage Coach</td>
<td>Pottstown</td>
<td>$2,950,000</td>
<td>4.306%</td>
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</tr>
<tr>
<td>Montgomery County Commerce Department</td>
<td>Dave Zellers</td>
<td>MontcoForward 2.0</td>
<td>0</td>
<td>$2,500,000</td>
<td>1.914%</td>
<td>26.389</td>
<td></td>
</tr>
</tbody>
</table>
### Projects Recommended for Funding:

<table>
<thead>
<tr>
<th>Organization</th>
<th>Applicant Name</th>
<th>Project Title</th>
<th>QCT</th>
<th>Funding Request</th>
<th>Percentile</th>
<th>Score out of 100</th>
<th>Funded At</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fluxspace Innovations LLC</td>
<td>Ryne Anthony</td>
<td>Transforming Education in Montgomery County</td>
<td>Norristown</td>
<td>$2,045,395</td>
<td>91.866%</td>
<td>75.926%</td>
<td>$2,045,395</td>
</tr>
<tr>
<td>Norristown Area School District</td>
<td>Nan Odenthal</td>
<td>Eisenhower's Courtyard STEM (ADA) Revitalization Project</td>
<td>Norristown</td>
<td>$425,858</td>
<td>81.579%</td>
<td>71.574%</td>
<td>$425,858</td>
</tr>
<tr>
<td>The Strive Initiative Inc</td>
<td>David Charles</td>
<td>Created for Greatness Sustainability Action Plan</td>
<td>Pottstown</td>
<td>$318,415</td>
<td>79.187%</td>
<td>70.880%</td>
<td>$130,000</td>
</tr>
</tbody>
</table>

### Projects Not Recommended for Funding:

<table>
<thead>
<tr>
<th>Organization</th>
<th>Applicant Name</th>
<th>Project Title</th>
<th>QCT</th>
<th>Funding Request</th>
<th>Percentile</th>
<th>Score out of 100</th>
<th>Funded At</th>
</tr>
</thead>
<tbody>
<tr>
<td>Greater Philadelphia YMCA</td>
<td>Ronaldo Ribeiro</td>
<td>GPY Camp Capital Project : Expanding Children's Opportunities for Socioemotional Learning &amp; Growth in Montgomery County</td>
<td>0</td>
<td>$200,000</td>
<td>88.995%</td>
<td>74.583%</td>
<td></td>
</tr>
<tr>
<td>Cradle of Liberty Council, Boy Scouts of America</td>
<td>Sarah Herrmann</td>
<td>Cradle of Liberty Council Scouting Programs Tailored to Meet the Needs of Underserved Communities throughout Montgomery County</td>
<td>Norristown</td>
<td>$6,122,293</td>
<td>88.756%</td>
<td>74.333%</td>
<td></td>
</tr>
<tr>
<td>D'Huy Engineering</td>
<td>Scott Eveslage</td>
<td>Keith Valley Middle School, Hatboro-Horsham School District, Montgomery County, PA</td>
<td>0</td>
<td>$16,847,255</td>
<td>80.861%</td>
<td>71.435%</td>
<td></td>
</tr>
<tr>
<td>Norristown Area School District</td>
<td>Nan Odenthal</td>
<td>Blended Learning in STEM Classrooms with Flexible Seating</td>
<td>Norristown</td>
<td>$474,440</td>
<td>80.144%</td>
<td>71.250%</td>
<td></td>
</tr>
</tbody>
</table>

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MONTGOMERY COUNTY RECOVERY PLAN AUG 18 2022 | 135
## ISSUE AREA: Food Security

### PROJECTS RECOMMENDED FOR FUNDING:

<table>
<thead>
<tr>
<th>Organization</th>
<th>Applicant Name</th>
<th>Project Title</th>
<th>QCT</th>
<th>Funding Request</th>
<th>Percentile</th>
</tr>
</thead>
<tbody>
<tr>
<td>Family Promise Montco PA (formerly Inter-Faith Housing Alliance)</td>
<td>Marsha Eichelberger</td>
<td>Food Pantry Expansion Project</td>
<td>0</td>
<td>$765,228</td>
<td>99.522%</td>
</tr>
<tr>
<td>Pennsylvania Horticultural Society</td>
<td>David Schneck</td>
<td>Increasing Food Security and Community Resilience in Montgomery County</td>
<td>Norristown</td>
<td>$1,562,996</td>
<td>99.282%</td>
</tr>
<tr>
<td>Share Food Program</td>
<td>Mara Natkins</td>
<td>Montgomery County Food Bank Warehouse Acquisition and Renovation Project</td>
<td>0</td>
<td>$8,252,115</td>
<td>93.301%</td>
</tr>
<tr>
<td>LaMott AME Church</td>
<td>John Bowie</td>
<td>LaMott Advocacy Food and Health program, MAHN Responding to COVID Challenges and Expanding Capacity</td>
<td>0</td>
<td>$58,900</td>
<td>90.670%</td>
</tr>
<tr>
<td>MontCo Anti-Hunger Network (MAHN)</td>
<td>Melinda Bartscherer</td>
<td>Our Food, Our Future in Pottstown</td>
<td>Pottstown</td>
<td>$1,910,400</td>
<td>79.426%</td>
</tr>
<tr>
<td>Catholic Social Services Martha’s Choice Marketplace and Community Farm</td>
<td>Patrick Walsh</td>
<td>Team Work Makes the Dream Work: Just and Human Centered Community Led Food Security</td>
<td>Norristown</td>
<td>$1,448,380</td>
<td>66.029%</td>
</tr>
<tr>
<td>Montgomery County Planning Commission</td>
<td>Anne Leavitt-Gruberger</td>
<td>Office of Food Systems and Food Policy Council</td>
<td>0</td>
<td>$307,200</td>
<td>44.737%</td>
</tr>
</tbody>
</table>

### FUNDED VALUE
- **PROJECTS SUBMITTED**: 21
- **SUBMITTED VALUE**: $74,349,467
- **PROJECTS FUNDED**: 8
- **FUNDED VALUE**: $8,394,054

### PROJECTS NOT RECOMMENDED FOR FUNDING:

<table>
<thead>
<tr>
<th>Organization</th>
<th>Applicant Name</th>
<th>Project Title</th>
<th>QCT</th>
<th>Funding Request</th>
<th>Percentile</th>
</tr>
</thead>
<tbody>
<tr>
<td>Philabundance</td>
<td>Samantha Kirk</td>
<td>Philabundance Food Hub/Warehouse</td>
<td>Norristown</td>
<td>$1,763,700</td>
<td>91.148%</td>
</tr>
<tr>
<td>Manna on Main Street</td>
<td>Sheldon Good</td>
<td>Emergency Food Online Ordering and Delivery Center</td>
<td>0</td>
<td>$901,600</td>
<td>88.278%</td>
</tr>
<tr>
<td>Share Food Program, Inc.</td>
<td>Mara Natkins</td>
<td>Montgomery County Mobile Market</td>
<td>0</td>
<td>$261,360</td>
<td>86.364%</td>
</tr>
<tr>
<td>Mom’s Meals</td>
<td>Cindy Celi</td>
<td>Food &amp; Nutrition Care Continuity at Home for At-Risk Montgomery County Residents</td>
<td>0</td>
<td>$3,129,610</td>
<td>77.512%</td>
</tr>
<tr>
<td>Upper Merion Area Community Cupboard (UMACC)</td>
<td>Kathy K noebel</td>
<td>Purchase Patron Supplies for 12 Months of UMACC Operation</td>
<td>0</td>
<td>$204,000</td>
<td>76.555%</td>
</tr>
<tr>
<td>Hattboro Baptist Church</td>
<td>Karen Shubick</td>
<td>Addressing Community Services and Food Insecurity in Hattboro and Surrounding Communities</td>
<td>0</td>
<td>$343,096</td>
<td>75.598%</td>
</tr>
<tr>
<td>Preservation Pottstown d/b/a Mosaic Community Land Trust</td>
<td>Daniel Price</td>
<td>Public Space &amp; Pavilion Building At Mosaic Community Garden</td>
<td>Pottstown</td>
<td>$200,000</td>
<td>71.053%</td>
</tr>
<tr>
<td>SALT Community Development Corp.</td>
<td>Ronald Reeves</td>
<td>Healthy Food Access Project</td>
<td>Pottstown</td>
<td>$573,210</td>
<td>64.593%</td>
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<tr>
<td>Garden of Health Inc. (Garden of Health Food Bank)</td>
<td>Carol Bauer</td>
<td>Hatfield Farm</td>
<td>0</td>
<td>$1,470,833</td>
<td>51.914%</td>
</tr>
<tr>
<td>Keystone Opportunity Center</td>
<td>Marta Kiesling</td>
<td>Immigrant Resource and Empowerment Initiative</td>
<td>Both</td>
<td>$1,396,585</td>
<td>50.718%</td>
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<tr>
<td>Narberth Community Food Bank</td>
<td>Gerene (Gigi) Tevlin-McNarberth Community Services/Narberth Community Food Bank</td>
<td>0</td>
<td>$45,432,478</td>
<td>34.928%</td>
<td>53.287</td>
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<tr>
<td>Main Line Hospitals, Inc. d/b/a Bryn Mawr Rehabilitation Hospital</td>
<td>Coleen Terry</td>
<td>Rooftop Farm at the Women’s Specialty Center</td>
<td>0</td>
<td>$1,000,000</td>
<td>19.856%</td>
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<tr>
<td>Delicious</td>
<td>Malley Chanez Rojas</td>
<td>A Kitchen</td>
<td>0</td>
<td>$93,130</td>
<td>0.478%</td>
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</tbody>
</table>

### FUNDED AT
- **$8,394,054**

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### ISSUE AREA: Government Services

<table>
<thead>
<tr>
<th>Organization</th>
<th>Applicant Name</th>
<th>Project Title</th>
<th>QCT</th>
<th>Funding Request</th>
<th>Percentile</th>
<th>Score out of 100</th>
<th>Funded At</th>
</tr>
</thead>
<tbody>
<tr>
<td>Montgomery County Court of Common Pleas</td>
<td>Michael Kehs</td>
<td>Detention Hearing Officer Program</td>
<td>0</td>
<td>$580,500</td>
<td>85.407%</td>
<td>72.750</td>
<td>$258,000</td>
</tr>
<tr>
<td>Recovery Office</td>
<td>Recovery Office</td>
<td>Call Center Initiative</td>
<td>0</td>
<td>$0</td>
<td>0.000%</td>
<td>0.000</td>
<td>$420,000</td>
</tr>
<tr>
<td>Montgomery County</td>
<td>DEAN DORTONE</td>
<td>Montgomery County Revenue Loss</td>
<td>0</td>
<td>$0</td>
<td>8.134%</td>
<td>35.972</td>
<td>$10,000,000</td>
</tr>
<tr>
<td>Montgomery County</td>
<td>Barbara O'Malley</td>
<td>Support, Recruitment, and Retention Incentives for County Government Employees</td>
<td>0</td>
<td>$9,384,216</td>
<td>3.589%</td>
<td>28.333</td>
<td>$6,925,000</td>
</tr>
</tbody>
</table>

### PROJECTS NOT RECOMMENDED FOR FUNDING:

<table>
<thead>
<tr>
<th>Organization</th>
<th>Applicant Name</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Montgomery County Youth Center</td>
<td>Joseph Viti</td>
<td>Youth Center Outdoor Recreational Park</td>
<td>0</td>
<td>$378,200</td>
<td>84.211%</td>
<td>72.361</td>
<td></td>
</tr>
<tr>
<td>MH/DD/El &amp; Dept. Public Safety</td>
<td>Anna Trout</td>
<td>Montgomery County Mobile Integrated Health Team - Overdose and Mental/Behavioral Health Response Team (MCORT)</td>
<td>0</td>
<td>$499,445</td>
<td>69.856%</td>
<td>66.852</td>
<td></td>
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<tr>
<td>Montgomery County Correctional Facility</td>
<td>Sean McGee</td>
<td>Updating Facility Infrastructure</td>
<td>0</td>
<td>$368,289</td>
<td>50.000%</td>
<td>59.444</td>
<td></td>
</tr>
<tr>
<td>Montgomery County Court of Common Pleas</td>
<td>Michael Kehs</td>
<td>Court Certified Interpreter Program</td>
<td>0</td>
<td>$276,000</td>
<td>48.086%</td>
<td>58.936</td>
<td></td>
</tr>
<tr>
<td>Montgomery County Government</td>
<td>Donna L Richemond</td>
<td>Montgomery County Advancing Equity Project</td>
<td>0</td>
<td>$399,400</td>
<td>38.517%</td>
<td>54.556</td>
<td></td>
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<tr>
<td>Montgomery County Court of Common Pleas</td>
<td>Michael Kehs</td>
<td>Guardian Ad Litem Appointments in Low Income Child Custody</td>
<td>0</td>
<td>$188,100</td>
<td>31.100%</td>
<td>51.111</td>
<td></td>
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</tbody>
</table>
### PROJECTS RECOMMENDED FOR FUNDING:

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</thead>
<tbody>
<tr>
<td>Your Way Home Montgomery County</td>
<td>Kayleigh Silver</td>
<td>Your Way Home Homeless Prevention: ERUC &amp; EPIC</td>
<td>0</td>
<td>$49,500,000</td>
<td>99.761%</td>
<td>88.894</td>
<td>$4,000,000</td>
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<tr>
<td>The Salvation Army</td>
<td>Diane Bilas</td>
<td>The Salvation Army Shelter Upgrade Project</td>
<td>Norristown</td>
<td>$28,300</td>
<td>98.086%</td>
<td>82.917</td>
<td>$28,300</td>
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<tr>
<td>Lower Merion Township</td>
<td>Charlie Doyle</td>
<td>Ardmore House Expansion</td>
<td>0</td>
<td>$4,000,000</td>
<td>95.933%</td>
<td>79.907</td>
<td>$3,000,000</td>
</tr>
<tr>
<td>Pottstown Beacon of Hope (pending name change approval)</td>
<td>Thomas Nairhos</td>
<td>Pottstown Beacon of Hope Year-Round Emergency Transitional Shelter</td>
<td>0</td>
<td>$2,208,907</td>
<td>95.455%</td>
<td>79.630</td>
<td>$1,300,000</td>
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<tr>
<td>Partnership between Alliance Housing Development and Elon Affordable Housing</td>
<td>Rick Slagle</td>
<td>Laudenalger School Apartments Phase 1</td>
<td>0</td>
<td>$500,000</td>
<td>91.388%</td>
<td>75.463</td>
<td>$500,000</td>
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<tr>
<td>Resources for Human Development</td>
<td>Alisha Nesh</td>
<td>Resources for Human Development Short Term Housing Program</td>
<td>0</td>
<td>$5,500,000</td>
<td>90.909%</td>
<td>75.370</td>
<td>$5,500,000</td>
</tr>
<tr>
<td>Upper Merion Area Housing Association/Valley Forge Presbyterian Church</td>
<td>Alexandria Moorhead</td>
<td>Town Center Residential Project</td>
<td>0</td>
<td>$900,000</td>
<td>90.191%</td>
<td>75.185</td>
<td>$650,000</td>
</tr>
<tr>
<td>Access Services</td>
<td>Debra Curtin</td>
<td>Access Services Rapid Rehousing Program</td>
<td>0</td>
<td>$321,194</td>
<td>87.560%</td>
<td>73.750</td>
<td>$145,000</td>
</tr>
<tr>
<td>Federation Housing, Inc.</td>
<td>Shoshana Bannett</td>
<td>Daviassoci Senior Apartments</td>
<td>0</td>
<td>$11,643</td>
<td>87.321%</td>
<td>73.611</td>
<td>$11,643</td>
</tr>
<tr>
<td>Montgomery County OIC</td>
<td>Denise Ashe</td>
<td>Sullivan House</td>
<td>0</td>
<td>$2,000,000</td>
<td>85.646%</td>
<td>72.778</td>
<td>$1,000,000</td>
</tr>
<tr>
<td>Habitat for Humanity Montgomery and Delaware Counties</td>
<td>Rebecca Cain</td>
<td>Willow Street Commons</td>
<td>0</td>
<td>$1,000,000</td>
<td>83.254%</td>
<td>71.991</td>
<td>$500,000</td>
</tr>
<tr>
<td>St Luke Knolls, Inc.</td>
<td>Judith Memberg</td>
<td>St Luke Knolls - Phase 2 &amp; 3</td>
<td>0</td>
<td>$13,000,000</td>
<td>79.665%</td>
<td>71.028</td>
<td>$300,000</td>
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<tr>
<td>Montgomery County Housing Authority</td>
<td>Joel Johnson</td>
<td>Affordable Housing Preservation Initiative</td>
<td>0</td>
<td>$31,007,533</td>
<td>76.077%</td>
<td>69.444</td>
<td>$5,000,000</td>
</tr>
<tr>
<td>Montgomery County Office of Housing &amp; Community Development/Your Way Home</td>
<td>Kayleigh Silver</td>
<td>Homes For All &amp;C+ Healthy Neighborhoods Program</td>
<td>0</td>
<td>$11,800,000</td>
<td>74.641%</td>
<td>69.087</td>
<td>$5,000,000</td>
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<tr>
<td>Genesis Housing Corporation</td>
<td>Judith Memberg</td>
<td>Montgomery County Single System Homeowner Rehab Program Program</td>
<td>Both</td>
<td>$500,000</td>
<td>62.201%</td>
<td>64.028</td>
<td>$300,000</td>
</tr>
<tr>
<td>Montgomery County Office of Housing &amp; Community Development/Your Way Home</td>
<td>Kayleigh Silver</td>
<td>Montgomery County First Time Homebuyers Program Expansion</td>
<td>0</td>
<td>$1,200,000</td>
<td>60.526%</td>
<td>63.333</td>
<td>$1,000,000</td>
</tr>
<tr>
<td>The Church of The Lord Jesus Christ of the Apostolic Faith</td>
<td>Theadoria Washington</td>
<td>Glorious Garden &amp; Affordable Housing</td>
<td>Pottstown</td>
<td>$2,584,780</td>
<td>60.048%</td>
<td>63.194</td>
<td>$500,000</td>
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<tr>
<td>Waiters-Cornerstone Development LLC</td>
<td>Kimberly Krauter</td>
<td>Cornerstone at Pennstaton Station</td>
<td>0</td>
<td>$1,100,000</td>
<td>49.761%</td>
<td>59.425</td>
<td>$650,000</td>
</tr>
<tr>
<td>Montgomery County Office of Housing &amp; Community Development/Your Way Home</td>
<td>Kayleigh Silver</td>
<td>Homes For All - Housing Opportunities Fund</td>
<td>0</td>
<td>$20,670,023</td>
<td>47.847%</td>
<td>58.843</td>
<td>$5,500,000</td>
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<tr>
<td>Willow Grove Community Development Corporation</td>
<td>Jerome Mitchell</td>
<td>Bridging the GAP In Upper Moreland and East Montco</td>
<td>0</td>
<td>$1,880,000</td>
<td>45.455%</td>
<td>57.269</td>
<td>$1,880,000</td>
</tr>
</tbody>
</table>

### PROJECTS NOT RECOMMENDED FOR FUNDING:

<table>
<thead>
<tr>
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<th>Applicant Name</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Habitat for Humanity Montgomery and Delaware Counties</td>
<td>Rebecca Cain</td>
<td>Habitat for Humanity MDC - Hatfield II Subdivision</td>
<td>0</td>
<td>$3,200,000</td>
<td>93.541%</td>
<td>77.361</td>
<td>$2,000,000</td>
</tr>
<tr>
<td>PCRC-Pottstown Cluster of Religious Communities</td>
<td>Jacqui Good</td>
<td>Eviction Prevention Expansion</td>
<td>0</td>
<td>$28,970,538</td>
<td>84.689%</td>
<td>72.407</td>
<td>$2,000,000</td>
</tr>
<tr>
<td>Norristown Hospitality Center</td>
<td>Sunanda Charles</td>
<td>Coordinated Entry - Outreach and 24 hr Crisis Line</td>
<td>Norristown</td>
<td>$1,658,250</td>
<td>83.971%</td>
<td>72.315</td>
<td>$1,658,250</td>
</tr>
<tr>
<td>Rahab's Hope</td>
<td>Preshus Williams</td>
<td>Home Stability Program</td>
<td>0</td>
<td>$1,906,112</td>
<td>77.751%</td>
<td>70.463</td>
<td>$1,906,112</td>
</tr>
<tr>
<td>Elon Affordable Housing LLC</td>
<td>Francis Vargas</td>
<td>Montgomery Park Senior Housing Phase III</td>
<td>Norristown</td>
<td>$750,000</td>
<td>74.402%</td>
<td>69.028</td>
<td>$750,000</td>
</tr>
<tr>
<td>Pleasant Grove Associates</td>
<td>Matthew Allhiser</td>
<td>Common Area Improvements for the Benefit of The Residents</td>
<td>0</td>
<td>$12,500</td>
<td>74.163%</td>
<td>68.944</td>
<td>$12,500</td>
</tr>
<tr>
<td>Montgomery County Office of Housing &amp; Community Development/Your Way Home</td>
<td>Kayleigh Silver</td>
<td>Your Way Home Mortgage Outreach Relief Program</td>
<td>Both</td>
<td>$602,000</td>
<td>67.703%</td>
<td>65.926</td>
<td>$602,000</td>
</tr>
<tr>
<td>HDC MidAtlantic</td>
<td>Tammie Fitzpatrick</td>
<td>Norwood Apartments</td>
<td>Norristown</td>
<td>$1,000,000</td>
<td>53.110%</td>
<td>50.463</td>
<td>$1,000,000</td>
</tr>
<tr>
<td>Genesis Housing Corporation</td>
<td>Judith Memberg</td>
<td>Pottstown Facade Improvement Project</td>
<td>Pottstown</td>
<td>$300,000</td>
<td>38.995%</td>
<td>54.861</td>
<td>$300,000</td>
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<td>Advanced Living Community Development Corp</td>
<td>Randy James</td>
<td>Line Street Longevity</td>
<td>0</td>
<td>$75,344</td>
<td>36.603%</td>
<td>54.028</td>
<td>$75,344</td>
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<td>The Norristown Company</td>
<td>ALI SHERBINY</td>
<td>United Reconciliation Plan</td>
<td>Norristown</td>
<td>$33,844,000</td>
<td>35.167%</td>
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<td>Elm Street Hatboro Corporation</td>
<td>Alexander Myers</td>
<td>Hatboro Tool Library</td>
<td>0</td>
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<td>30.144%</td>
<td>50.833</td>
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<td>OADCOM</td>
<td>Sandy Sharma</td>
<td>Rental and Utility Assistance</td>
<td>0</td>
<td>$20,000,000</td>
<td>22.249%</td>
<td>47.083</td>
<td>$20,000,000</td>
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<td>Lower Merion Township</td>
<td>Charlie Doyle</td>
<td>Cynwyd Heritage Trail Phase II</td>
<td>0</td>
<td>$500,000</td>
<td>22.249%</td>
<td>46.898</td>
<td>$500,000</td>
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<td>Molino’s Children scholarship</td>
<td>Ryan Molino</td>
<td>Mortgage Help</td>
<td>0</td>
<td>$20,000,000</td>
<td>0.239%</td>
<td>17.778</td>
<td>$20,000,000</td>
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[www.montcopa.org/recoveryoffice](www.montcopa.org/recoveryoffice)
### Projects Recommended for Funding:

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<th>Organization</th>
<th>Applicant Name</th>
<th>Project Title</th>
<th>QCT</th>
<th>Funding Request</th>
<th>Percentile</th>
<th>Score out of 100</th>
<th>Funded At</th>
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<td></td>
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<td>0</td>
<td>$512,000</td>
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<td>North East</td>
<td>$3,823,300</td>
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<td>C3</td>
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<td>0</td>
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<td>Pottstown</td>
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### Projects Not Recommended for Funding:

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<th>Applicant Name</th>
<th>Project Title</th>
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<th>Percentile</th>
<th>Score out of 100</th>
<th>Funded At</th>
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<td>Green Line Opportunities</td>
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<td></td>
<td>Rossy Caldeir</td>
<td>Latines Call Center</td>
<td>North East</td>
<td>$3,596,644</td>
<td>91.627%</td>
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<td>Jennifer Conti</td>
<td>Zoos and Tourism: Conservation, Education, Attraction</td>
<td>North East</td>
<td>$8,000,000</td>
<td>78.708%</td>
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<td>$70,741</td>
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<td></td>
<td>Nathaniel Guest</td>
<td>Colebrookdale Railroad Resiliency: A PROPOSAL FOR STRATEGIC INTERVENTION FUNDING</td>
<td>Pottstown</td>
<td>$1,500,000</td>
<td>78.469%</td>
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<td>Emily DuBartel</td>
<td>Improving Health Equity through Inter-Organizational Coordination</td>
<td>Pottstown</td>
<td>$771,287</td>
<td>77.033%</td>
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<td>Jennifer Wood</td>
<td>2022 Funding</td>
<td>0</td>
<td>$50,000</td>
<td>72.488%</td>
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<td>Lydia Messinger</td>
<td>RSVP Data Strategy Project to Improve Education Related Support Services (Tutoring, Youth Literacy Programs, STEM Program)</td>
<td>0</td>
<td>$100,000</td>
<td>69.378%</td>
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<td>Lisa Clancy</td>
<td>Raising Starting Wage for Frontline Staff</td>
<td>0</td>
<td>$62,500</td>
<td>69.139%</td>
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<td></td>
<td>Zack Biro</td>
<td>Mitzvah Circle Facility Acquisition</td>
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<td>68.182%</td>
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<tr>
<td></td>
<td>Jacqueline Priest</td>
<td>endeve MINISTRIES</td>
<td>Pottstown</td>
<td>$490,999</td>
<td>66.268%</td>
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<td>Muneera Walker</td>
<td>Community Enrichment Project, Innovative Inclusion</td>
<td>0</td>
<td>$603,927</td>
<td>63.876%</td>
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<td></td>
<td>Robert Matthews</td>
<td>Pottstown Athletic Club</td>
<td>Pottstown</td>
<td>$450,000</td>
<td>63.158%</td>
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<td>Tony Salvatore</td>
<td>Psychiatric Hospital Physical Plant Improvement</td>
<td>North East</td>
<td>$227,000</td>
<td>59.569%</td>
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<td>Lynn Williams</td>
<td>Expansion of 24/7 Crisis to Hotline Response, Counseling and Advocacy</td>
<td>0</td>
<td>$323,588</td>
<td>58.134%</td>
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<td>Oulima Sow</td>
<td>T.H.E. Initiative, a nonprofit that provides Training, Housing and Education</td>
<td>0</td>
<td>$503,500</td>
<td>57.895%</td>
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<td></td>
<td>Tamika Molachi</td>
<td>Case By Case Inc</td>
<td>Pottstown</td>
<td>$750,000</td>
<td>55.024%</td>
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<td></td>
<td>Christine Pagan</td>
<td>HVAC Improvements</td>
<td>0</td>
<td>$225,000</td>
<td>53.828%</td>
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<td>Wings of Victory Outreach Corporation</td>
<td>Gina Griffin</td>
<td>Transforming Lives through Housing &amp; Workforce Development</td>
<td>Pottstown</td>
<td>$543,210</td>
<td>52.153%</td>
<td>60.324</td>
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<td>RSVP Volunteers</td>
<td>Lydia Messinger</td>
<td>Expansion of RSVP’s Digital Technology Training for Vulnerable Individuals, to serve Montgomery County (Digital Skills, Equity and Inclusion)</td>
<td>0</td>
<td>$280,473</td>
<td>50.957%</td>
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<td>ELRC 17</td>
<td>Jeanine Moser</td>
<td>ELRC SCANNING EQUIPMENT</td>
<td>0</td>
<td>$21,400</td>
<td>49.282%</td>
<td>59.385</td>
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<tr>
<td>I Choose To Win</td>
<td>Melonie Butler</td>
<td>I CHOOSE TO WIN PROJECT FUNDING</td>
<td>0</td>
<td>$1,100,348</td>
<td>48.565%</td>
<td>59.167</td>
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<td>The Partnership TMA of Montgomery County</td>
<td>Jacqui Baxter-Rollins</td>
<td>Bicycling: Healthy Transportation for All</td>
<td>0</td>
<td>$71,771</td>
<td>47.608%</td>
<td>58.333</td>
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<td>The Arc Alliance</td>
<td>Amy Silver</td>
<td>Technology Upgrades to continue serving supports individuals with intellectual, developmental, and other disabilities.</td>
<td>0</td>
<td>$98,900</td>
<td>44.498%</td>
<td>56.833</td>
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<td>Miracle Field of Horsham, PA</td>
<td>William Slaymaker</td>
<td>Miracle Field of Horsham</td>
<td>0</td>
<td>$500,000</td>
<td>44.019%</td>
<td>56.389</td>
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<td>Latinos Norristown PA</td>
<td>Francia Delgado Hermosillo</td>
<td>Parents Diversity Acknowledge</td>
<td>Norristown</td>
<td>$152,000</td>
<td>39.713%</td>
<td>54.954</td>
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<td>Einstein Medical Center Montgomery</td>
<td>Rebecca Tantaia</td>
<td>Behavioral Health Emergency Department</td>
<td>0</td>
<td>$377,437</td>
<td>38.756%</td>
<td>54.676</td>
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<td>Montgomery County Planning Commission</td>
<td>Anne Leaith-Gruenberg</td>
<td>Montco 2050 - Outreach and Public Participation</td>
<td>0</td>
<td>$200,000</td>
<td>37.560%</td>
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<td>Latinos Norristown PA</td>
<td>Rossy Calderon</td>
<td>Room remodeling/expansion</td>
<td>Norristown</td>
<td>$12,000</td>
<td>36.842%</td>
<td>54.074</td>
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<td>Greater Philadelphia YMCA</td>
<td>Ronaldo Ribeiro</td>
<td>GPY Cybersecurity Initiatives: Managing Security Operations Center per Endpoint, Risk Assessment, and Penetration Testing for 600 endpoints and 3,000 staff associates</td>
<td>0</td>
<td>$212,541</td>
<td>36.364%</td>
<td>53.917</td>
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<td>Wissahickon School District</td>
<td>Wade Coleman</td>
<td>Wissahickon School District High School Multi-Purpose Synthetic Turf Field</td>
<td>Norristown</td>
<td>$2,850,000</td>
<td>35.407%</td>
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<td>Montgomery County Planning Commission</td>
<td>Ellen Miramontes</td>
<td>Haws Avenue and Chain Street Trailhead Improvements</td>
<td>Norristown</td>
<td>$690,000</td>
<td>34.689%</td>
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<td>Yvonne Lawson</td>
<td>TRANSFORMING MINDS FAMILY NETWORK</td>
<td>0</td>
<td>$3,975,775</td>
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<td>52.778</td>
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<td>Montgomery County Open Space Grant Program</td>
<td>0</td>
<td>$4,000,000</td>
<td>33.971%</td>
<td>52.778</td>
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<td>Colonial School District</td>
<td>James Lynch</td>
<td>Colonial Middle School Emergency Response and Recreation Project</td>
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<td>$3,820,000</td>
<td>33.014%</td>
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<td>Saint Francis of Assisi</td>
<td>Virginia Bueno</td>
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<td>32.297%</td>
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<td>Latinos Norristown PA 46+ Unidos Para Servir Norristown</td>
<td>Eider Fernandez Carman</td>
<td>New Dimension Soccer Program</td>
<td>Norristown</td>
<td>$83,840</td>
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<td>Montgomery County</td>
<td>Jimmy DiPlacido</td>
<td>Learning Space</td>
<td>0</td>
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<td>30.383%</td>
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<td>Nathaniel Guest</td>
<td>Steel River Station Resiliency Project</td>
<td>Pottstown</td>
<td>$5,485,209</td>
<td>29.665%</td>
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<tr>
<td>Walnut Street Community SDA Church</td>
<td>Yvonne Kuimbu</td>
<td>Community Health Service</td>
<td>Pottstown</td>
<td>$1,308,070</td>
<td>27.990%</td>
<td>49.583</td>
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<tr>
<td>Montgomery County OIC</td>
<td>Denise Ash</td>
<td>Improving an Historical Landmark</td>
<td>Norristown</td>
<td>$1,000,000</td>
<td>27.273%</td>
<td>49.361</td>
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<td>Ambler Theater, Inc.</td>
<td>Lauren Norini</td>
<td>Ambler Theater Brick Masonry Repair</td>
<td>0</td>
<td>$400,256</td>
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<td>Einstein Medical Center Montgomery</td>
<td>Rebecca Tantaia</td>
<td>Premium Pay for Essential Workers</td>
<td>0</td>
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<td>48.287</td>
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<td>Karen Douglas</td>
<td>Community Children and Families Project</td>
<td>Pottstown</td>
<td>$168,266</td>
<td>23.923%</td>
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<td>A&amp;S MULTI SERVICES LLC</td>
<td>Any Gabriela Ramirez</td>
<td>I CHOOSE TO WIN PROJECT FUNDING</td>
<td>Norristown</td>
<td>$653,537</td>
<td>23.684%</td>
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<td>Montgomery County Library and Information Network Consortium</td>
<td>Michelle Kelhoe</td>
<td>Improve Library Services for Montgomery County Residents</td>
<td>0</td>
<td>$309,650</td>
<td>23.445%</td>
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<tr>
<td>Latino Norristown PA</td>
<td>Rossy Calderon</td>
<td>Business, Culture &amp; Identity</td>
<td>Norristown</td>
<td>$92,456</td>
<td>23.206%</td>
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<td>Kingdom Life Church Inc.</td>
<td>Justin Valentine</td>
<td>Renaissance Project</td>
<td>Pottstown</td>
<td>$150,000</td>
<td>22.488%</td>
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<td>Borough of Pottstown</td>
<td>Michael Lenhart</td>
<td>Schuykill River Trail Pedestrian Bridge at Manatawney Creek</td>
<td>Pottstown</td>
<td>$139,570</td>
<td>21.053%</td>
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<td>Montgomery County - Norristown Library</td>
<td>Tracey Reed</td>
<td>Montgomery County - Norristown Public Library Bookmobile Replacement</td>
<td>Norristown</td>
<td>$1,000,000</td>
<td>20.096%</td>
<td>45.833</td>
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<td>Montgomery County, PA</td>
<td>Tom Bonner</td>
<td>Montgomery County Disparity Study</td>
<td>Both</td>
<td>$175,000</td>
<td>18.660%</td>
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<td>Lower Govendd Township</td>
<td>Coleen Terry</td>
<td>Ingersoll Park Water and Sewer Infrastructure</td>
<td>0</td>
<td>$335,880</td>
<td>17.225%</td>
<td>44.389</td>
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<td>S&amp;A Unlimited Ventures</td>
<td>Santiago Olovers Vida</td>
<td>Sports Community</td>
<td>Pottstown</td>
<td>$950,000</td>
<td>16.746%</td>
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<td>Denise Ash</td>
<td>Historical</td>
<td>Norristown</td>
<td>$1,000,000</td>
<td>16.507%</td>
<td>43.933</td>
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<td>Cheltenham Township</td>
<td>Alyson Elliott</td>
<td>Replacement of Cheltenham Township Pools</td>
<td>0</td>
<td>$16,500,000</td>
<td>15.789%</td>
<td>42.972</td>
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<td>Hearts Of Humanity Community Development Corporation</td>
<td>Shona Levy</td>
<td>Edgewood Cemetery Garden Development</td>
<td>Pottstown</td>
<td>$246,135</td>
<td>13.876%</td>
<td>41.852</td>
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<tr>
<td>Montgomery County</td>
<td>David Long</td>
<td>CycloMedia Street Level Imagery and LIDAR</td>
<td>0</td>
<td>$3,300,000</td>
<td>12.919%</td>
<td>41.019</td>
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<tr>
<td>Einstein Medical Center Montgomery</td>
<td>Rebecca Tantaia</td>
<td>Creation of Additional Airborne Isolation (ALL) Rooms in the Intensive Care Unit</td>
<td>0</td>
<td>$187,149</td>
<td>12.679%</td>
<td>40.926</td>
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<tr>
<td>Power In The Cross (PTC)</td>
<td>Pastor Mario Ford</td>
<td>Digital Access Lab</td>
<td>Norristown</td>
<td>$24,000</td>
<td>11.483%</td>
<td>40.139</td>
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<tr>
<td>TBD</td>
<td>Jimmy Chong</td>
<td>Breaking Down Barriers Through Sport 46+ (BDBTS)</td>
<td>0</td>
<td>$100,000</td>
<td>9.330%</td>
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<td>Philadelphia Skating Club and Humane Society</td>
<td>Charles Boruchowitz</td>
<td>PSCH Capital Project-Rink Upgrade</td>
<td>0</td>
<td>$1,650,000</td>
<td>1.675%</td>
<td>25.694</td>
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<td>Pretial Services</td>
<td>Douglas Coppin</td>
<td>Data Integration Project/Dashboard</td>
<td>0</td>
<td>$300,000</td>
<td>0.718%</td>
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## Projects Recommended for Funding:

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<tr>
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<th>Percentile</th>
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</tr>
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<tbody>
<tr>
<td>County of Montgomery</td>
<td>Barbara O'Malley</td>
<td>Premium Pay for Essential County Workers</td>
<td>0</td>
<td>$10,009,350</td>
<td>25.359%</td>
<td>48.611</td>
<td>$8,134,625</td>
</tr>
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<td>County of Montgomery</td>
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##Projects Not Recommended for Funding:

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<th>Project Title</th>
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<th>Funding Request</th>
<th>Percentile</th>
<th>Score out of 100</th>
<th>Funded At</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pennypack Farm Education Center for Sustainable Food Systems</td>
<td>Julie McCabe</td>
<td>Premium Pay for Agricultural Essential Workers</td>
<td>0</td>
<td>$181,520</td>
<td>86.842%</td>
<td>73.111</td>
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<tr>
<td>The Salvation Army</td>
<td>Wendy Egolf</td>
<td>Lessig: Booth Family Residence Pay Increase Project</td>
<td></td>
<td>$22,649</td>
<td>81.181%</td>
<td>71.607</td>
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<tr>
<td>KenCrest</td>
<td>John Vidumsky</td>
<td>Premium Pay, Direct Care Staff for People with Disabilities</td>
<td>0</td>
<td>$3,163,549</td>
<td>62.440%</td>
<td>64.083</td>
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<tr>
<td>Indian Creek Foundation</td>
<td>Brett Wells</td>
<td>Bridging the Gap: Equitable Pay for Direct Care Workers</td>
<td>0</td>
<td>$1,235,000</td>
<td>59.809%</td>
<td>63.056</td>
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<tr>
<td>Volunteer Medical Service Corps of Lansdale</td>
<td>Shane Wheeler</td>
<td>EMS Integrity Premium and Pandemic Pay</td>
<td>0</td>
<td>$3,009,799</td>
<td>55.502%</td>
<td>61.111</td>
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<tr>
<td>Main Line Reform Temple</td>
<td>Amy Krulik</td>
<td>Protecting Our Children's Future Through Premium Pay for Early Childhood Educators</td>
<td>0</td>
<td>$304,315</td>
<td>55.263%</td>
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<tr>
<td>Chabad Garden School</td>
<td>Devorah Deitsch</td>
<td>Pay Increase for Childcare Staff</td>
<td>0</td>
<td>$640,774</td>
<td>51.675%</td>
<td>60.222</td>
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<tr>
<td>Laurel House</td>
<td>Beth Sturman</td>
<td>Premium Pay for Essential Workers</td>
<td>0</td>
<td>$665,019</td>
<td>43.062%</td>
<td>56.250</td>
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<tr>
<td>Montgomery County Emergency Service</td>
<td>Tony Salvatore</td>
<td>MCES Staff Retention Bonus Project</td>
<td>0</td>
<td>$598,000</td>
<td>33.732%</td>
<td>52.685</td>
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<td>ELRC 17</td>
<td>Jeannine Moser</td>
<td>PREMIUM PAY FOR CHILD CARE WORKERS</td>
<td>0</td>
<td>$32,000,000</td>
<td>29.187%</td>
<td>50.000</td>
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<tr>
<td>Rose Garden Prep LLC</td>
<td>Gia Scott-Harris</td>
<td>Childcare Champions</td>
<td>Pottstown</td>
<td>$400,000</td>
<td>16.268%</td>
<td>43.611</td>
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<tr>
<td>Greater Philadelphia YMCA</td>
<td>Ronaldo Ribeiro</td>
<td>Towards Health Equity: Child Care &amp; BASE Premium Pay</td>
<td>0</td>
<td>$3,010,396</td>
<td>7.656%</td>
<td>35.417</td>
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### Projects Recommended for Funding:

<table>
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<tr>
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<th>Funding Request</th>
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<th>Score out of 100</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Grand View Hospital d/b/a Grand View Health</td>
<td>David Alderfer</td>
<td>Strengthening Local Emergency Medical Services through Grand View Health’s Medic151 Ambulance Service</td>
<td>0</td>
<td>$255,000</td>
<td>98.325%</td>
<td>83.843</td>
<td>$255,000</td>
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<tr>
<td>Greater Philadelphia YMCA</td>
<td>Ronaldo Ribeiro</td>
<td>COVID-19 Early Warning and Action Through Wastewater</td>
<td>Both</td>
<td>$619,520</td>
<td>97.847%</td>
<td>82.083</td>
<td>$300,000</td>
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<tr>
<td>Montgomery County HHS Office of Public Health</td>
<td>Janet Panning</td>
<td>GPy Gun Violence Prevention Program &amp; “Pottstown &amp; Norristown</td>
<td>0</td>
<td>$1,403,744</td>
<td>96.890%</td>
<td>80.833</td>
<td>$616,278</td>
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<tr>
<td>The Bethel AME Church of Ardmore</td>
<td>Rev. Carolyn C. Cavani</td>
<td>Bethel AME Church of Ardmore - Community Life Center</td>
<td>0</td>
<td>$2,897,500</td>
<td>96.651%</td>
<td>80.185</td>
<td>$1,500,000</td>
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<tr>
<td>Community Hero Action Group</td>
<td>NICOLE MCGRUDER</td>
<td>Bridging the Digital Divide to Equitable Health Outcomes Project</td>
<td>0</td>
<td>$639,406</td>
<td>96.411%</td>
<td>80.139</td>
<td>$200,000</td>
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<tr>
<td>Plymouth Community Ambulance Association</td>
<td>Thomas Trzaska</td>
<td>Pandemic EMS Relief</td>
<td>Both</td>
<td>$525,000</td>
<td>93.780%</td>
<td>77.407</td>
<td>$325,000</td>
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<tr>
<td>Montgomery County Department of Public Safety</td>
<td>Alvin Wang</td>
<td>Montgomery County EMS Workforce Relief</td>
<td>0</td>
<td>$12,648,000</td>
<td>80.383%</td>
<td>71.417</td>
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<tr>
<td>Recovery Office</td>
<td>Recovery Office</td>
<td>EMS System Strategic Planning Study</td>
<td>0</td>
<td>$0</td>
<td>0.000%</td>
<td>0.000</td>
<td>$0</td>
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<tr>
<td>Montgomery County Department of Public Safety</td>
<td>Edward Martin</td>
<td>Bariatric Services Unit</td>
<td>0</td>
<td>$565,400</td>
<td>73.206%</td>
<td>68.657</td>
<td>$200,000</td>
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<tr>
<td>Maternity Care Coalition</td>
<td>Kathleen Breeches</td>
<td>Monzo Mamas 4C’s Hope for All, Life for All</td>
<td>0</td>
<td>$2,545,000</td>
<td>70.574%</td>
<td>67.130</td>
<td>$1,300,000</td>
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<tr>
<td>Montgomery County Department of Public Safety</td>
<td>Jason Wilson</td>
<td>Fire Services Supplemental Revenue Recovery Project</td>
<td>0</td>
<td>$2,275,000</td>
<td>53.589%</td>
<td>60.556</td>
<td>$1,500,000</td>
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<tr>
<td>Montgomery County Department of Public Safety</td>
<td>Alvin Wang</td>
<td>First Watch Data</td>
<td>0</td>
<td>$383,000</td>
<td>77.407%</td>
<td>60.556</td>
<td>$225,258</td>
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### Projects Not Recommended for Funding:

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<th>Organization</th>
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<th>Funding Request</th>
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<th>Score out of 100</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Union Fire Association</td>
<td>Harold Jarin</td>
<td>Union Fire Association - Engine Bay Renovations</td>
<td>0</td>
<td>$560,000</td>
<td>88.995%</td>
<td>74.583</td>
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<tr>
<td>Once Upon A Premie, Inc</td>
<td>Jennie Johns</td>
<td>Once Upon A Premie Academy Montgomery County: Leading Health and Racial Equity Training and Parent Empowerment Solutions for Black Premie Families</td>
<td>Both</td>
<td>$3,000,000</td>
<td>80.383%</td>
<td>71.417</td>
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<tr>
<td>Upper Providence Township Fire Department &amp; Emergency Services</td>
<td>Chris Haller</td>
<td>Upper Providence Township Emergency Services Facility</td>
<td>0</td>
<td>$5,298,707</td>
<td>77.990%</td>
<td>70.556</td>
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<tr>
<td>Holy Redeemer Health System</td>
<td>Monica Simon</td>
<td>Emergency Response Critical Equipment Needs</td>
<td>0</td>
<td>$421,239</td>
<td>73.445%</td>
<td>68.704</td>
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<tr>
<td>0 Anna Trout</td>
<td>Veterans Response Team Enhancement Project</td>
<td>0</td>
<td>$6,000</td>
<td>68.660%</td>
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<tr>
<td>0 Shannon Ross</td>
<td>Security of Safe and Adequate Transportation and Extension of Service for The Worcester Volunteer Fire Department</td>
<td>0</td>
<td>$124,000</td>
<td>61.483%</td>
<td>63.750</td>
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<tr>
<td>The Center for Loss &amp; Bereavement</td>
<td>Donna Piergallini</td>
<td>The Center for Loss and Bereavement Community Grief Resource Center</td>
<td>0</td>
<td>$1,500,000</td>
<td>60.766%</td>
<td>63.750</td>
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<tr>
<td>Second Alarms Association and Rescue Squad of Montgomery County</td>
<td>Ken Davidson</td>
<td>Creation of regional EMS Authority</td>
<td>0</td>
<td>$135,500</td>
<td>59.330%</td>
<td>62.917</td>
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<tr>
<td>Laurel House</td>
<td>Beth Sturman</td>
<td>Supporting Survivors of Domestic Violence in the Community</td>
<td>0</td>
<td>$302,626</td>
<td>56.459%</td>
<td>61.435</td>
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<td>Township of Lower Merion</td>
<td>Lori Jennings</td>
<td>Dental Health Services</td>
<td>0</td>
<td>$87,500</td>
<td>53.110%</td>
<td>60.694</td>
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<tr>
<td>Einstein Medical Center Montgomery</td>
<td>Rebecca Tantala</td>
<td>EMOM COVID-19 Testing Site</td>
<td>0</td>
<td>$105,387</td>
<td>53.110%</td>
<td>60.694</td>
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<tr>
<td>KenCrest Services</td>
<td>John Vidumsky</td>
<td>Ongoing COVID Mitigation for People with Intellectual Disabilities</td>
<td>0</td>
<td>$465,000</td>
<td>50.239%</td>
<td>59.330</td>
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<tr>
<td>Variety, the Children’s Charity of the Delaware Valley</td>
<td>Coleen Terry</td>
<td>Variety Campus Master Plan Implementation - VarietyWorks HQ and Classroom/Cabin</td>
<td>0</td>
<td>$1,500,000</td>
<td>50.239%</td>
<td>59.330</td>
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<td>Volunteer Medical Service Corps of Lansdale</td>
<td>Shane Wheeler</td>
<td>Emergency Medical Service Personnel Wellness</td>
<td>0</td>
<td>$101,356</td>
<td>44.258%</td>
<td>56.574</td>
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<tr>
<td>Harleysville Area Emergency Medical Service, Inc.</td>
<td>Duane Spencer</td>
<td>Establishing a Regional Emergency Medical Service and Community Outreach program to support diverse community needs in response to the COVID-19 pandemic.</td>
<td>0</td>
<td>$3,931,630</td>
<td>43.062%</td>
<td>56.250</td>
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<tr>
<td>Today is a Good Day</td>
<td>Martha Sharkey</td>
<td>Montgomery County NICU Families Comprehensive Hospital Partnership</td>
<td>0</td>
<td>$1,551,962</td>
<td>40.909%</td>
<td>55.639</td>
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<tr>
<td>Organization</td>
<td>Name</td>
<td>Project Description</td>
<td>Amount</td>
<td>Percentage</td>
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<tr>
<td>Montgomery County Office of Public Health</td>
<td>Megan Young</td>
<td>Emerging Pathogens and High Consequence Infectious Disease Preparedness and Response Plan</td>
<td>$400,000</td>
<td>38.995%</td>
<td>54.861</td>
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<tr>
<td>PowerUp Foundation Heart to Heart Health and Wellness Program</td>
<td>Linda Fields</td>
<td>PowerUp Foundation Heart to Heart Health &amp; Wellness Program Both</td>
<td>$5,000,000</td>
<td>35.407%</td>
<td>53.333</td>
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<td>KenCrest Services</td>
<td>John Vidumsky</td>
<td>COVID Mitigation for People with Intellectual Disabilities, FY22</td>
<td>$4,477,828</td>
<td>31.579%</td>
<td>51.204</td>
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<tr>
<td>North Penn Mosque</td>
<td>Shamsul Huda</td>
<td>Recover losses due to pandemic and upgrade and modernize mosque to safeguard members and visitors</td>
<td>$1,710,300</td>
<td>30.622%</td>
<td>51.000</td>
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<tr>
<td>PowerUp Foundation Heart to Heart Health and Wellness Program</td>
<td>Linda Fields</td>
<td>PowerUp Foundation Heart to Heart Health &amp; Wellness Program Both</td>
<td>$5,000,000</td>
<td>35.407%</td>
<td>53.333</td>
<td></td>
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<tr>
<td>The Birth Center</td>
<td>Kate McHugh</td>
<td>Lifecycle WomanCare: Birth Center in Montgomery County Norristown</td>
<td>$1,158,461</td>
<td>26.794%</td>
<td>49.139</td>
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<tr>
<td>Huntington Valley Library</td>
<td>Pam Dull</td>
<td>Install one Privacy Pod in the library</td>
<td>$22,500</td>
<td>24.402%</td>
<td>48.148</td>
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<tr>
<td>Montgomery County Dept of Public Safety</td>
<td>Jason Wilson</td>
<td>Municipal Emergency Management Agency Support Project</td>
<td>$3,500,000</td>
<td>22.967%</td>
<td>47.480</td>
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<tr>
<td>Center for Advocacy for the Rights and Interests of Elders (CARIE)</td>
<td>Elizabeth Piazza</td>
<td>Montgomery County Long-Term Care Consumer Advocacy Network (LTC CAN)</td>
<td>$944,400</td>
<td>19.139%</td>
<td>45.278</td>
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<tr>
<td>Cradle of Liberty Council, Boy Scouts of America</td>
<td>Sarah Herrmann</td>
<td>Camp Garrison Expansion Project</td>
<td>$3,000,000</td>
<td>17.464%</td>
<td>44.398</td>
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<td></td>
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<tr>
<td>Harmonville Fire Company</td>
<td>Daniel Staufenberg</td>
<td>Harmonville Fire Company Station Rebuild</td>
<td>$4,500,000</td>
<td>11.244%</td>
<td>39.782</td>
<td></td>
<td></td>
</tr>
<tr>
<td>MC Department of Public Safety</td>
<td>Michelle Jackson</td>
<td>Reconfiguration and expansion of the Operations Center</td>
<td>$15,000,000</td>
<td>11.005%</td>
<td>39.639</td>
<td></td>
<td></td>
</tr>
<tr>
<td>ChineseCommunity.org</td>
<td>Yuebing Hong</td>
<td>Chinese Community Information Platform</td>
<td>$1,830,000</td>
<td>9.809%</td>
<td>37.611</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lubavitch of Abington Inc</td>
<td>Zushe Gurevitz</td>
<td>HVAC</td>
<td>$75,000</td>
<td>3.828%</td>
<td>28.556</td>
<td></td>
<td></td>
</tr>
<tr>
<td>A&amp;B Restaurant Associates</td>
<td>Bimal Moktan</td>
<td>Recover losses due to pandemic and renovate and revise existing facilities due to the pandemic</td>
<td>$959,258</td>
<td>0.957%</td>
<td>23.426</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
## Projects Recommended for Funding:

<table>
<thead>
<tr>
<th>Organization</th>
<th>Applicant Name</th>
<th>Project Title</th>
<th>QCT</th>
<th>Funding Request</th>
<th>Percentile</th>
<th>Score out of 100</th>
<th>Funded At</th>
</tr>
</thead>
<tbody>
<tr>
<td>Montgomery County Planning Commission</td>
<td>Drew Shaw</td>
<td>Montgomery County Stormwater Management Plan</td>
<td>0</td>
<td>$450,700</td>
<td>76.794%</td>
<td>70.000</td>
<td>$450,700</td>
</tr>
<tr>
<td>Wissahickon Clean Water Partnership</td>
<td>Drew Shaw</td>
<td>Wissahickon Watershed Water Water Quality Funding Program</td>
<td>0</td>
<td>$11,467,000</td>
<td>59.091%</td>
<td>62.917</td>
<td>$1,500,000</td>
</tr>
<tr>
<td>Township of Abington</td>
<td>Ashley McIlvaine</td>
<td>Water Quality Improvement Project - Abington Township Hall Road Well</td>
<td>0</td>
<td>$5,481,000</td>
<td>57.856%</td>
<td>61.806</td>
<td>$65,375</td>
</tr>
<tr>
<td>Pottstown Borough Authority</td>
<td>Michael Vital</td>
<td>Lead Service Replacement Project</td>
<td>Pottstown</td>
<td>$6,030,000</td>
<td>19.378%</td>
<td>45.417</td>
<td>$2,750,000</td>
</tr>
</tbody>
</table>

## Projects Not Recommended for Funding:

<table>
<thead>
<tr>
<th>Organization</th>
<th>Applicant Name</th>
<th>Project Title</th>
<th>QCT</th>
<th>Funding Request</th>
<th>Percentile</th>
<th>Score out of 100</th>
<th>Funded At</th>
</tr>
</thead>
<tbody>
<tr>
<td>Montgomery County HHS Office of Public Health</td>
<td>Janet Panning</td>
<td>Lead-Safe Montgomery County</td>
<td>Both</td>
<td>$1,068,000</td>
<td>52.632%</td>
<td>60.417</td>
<td></td>
</tr>
<tr>
<td>PSEP, dba ReStream Energy Partners</td>
<td>Jay Lankford</td>
<td>PSEP dba ReStream Energy Partners</td>
<td>Pottstown</td>
<td>$30,000,000</td>
<td>42.105%</td>
<td>56.019</td>
<td></td>
</tr>
<tr>
<td>Lower Frederick Township</td>
<td>CAROL SCHUEHLER</td>
<td>Fulmer Road Sanitary Sewer System Extension</td>
<td>0</td>
<td>$532,268</td>
<td>37.321%</td>
<td>54.167</td>
<td></td>
</tr>
<tr>
<td>Montgomery County Planning Commission</td>
<td>Drew Shaw</td>
<td>Municipal MS4-PRP Stormwater Project Grant Program</td>
<td>0</td>
<td>$11,000,000</td>
<td>36.124%</td>
<td>53.843</td>
<td></td>
</tr>
<tr>
<td>Pennypack Ecological Restoration Trust</td>
<td>Chris Mendel</td>
<td>Farmstead Park Green Stormwater Infrastructure Phase 1</td>
<td>0</td>
<td>$117,405</td>
<td>31.818%</td>
<td>51.250</td>
<td></td>
</tr>
<tr>
<td>Borough of Pottstown</td>
<td>Kourtney High</td>
<td>Stormwater Arch Rehabilitation</td>
<td>Pottstown</td>
<td>$8,000,000</td>
<td>27.512%</td>
<td>48.444</td>
<td></td>
</tr>
<tr>
<td>Gwynedd Mercy University</td>
<td>Josey Banner</td>
<td>Managing Environmental Resources and Community Yield (MERCY)</td>
<td>0</td>
<td>$1,224,617</td>
<td>25.120%</td>
<td>48.565</td>
<td></td>
</tr>
<tr>
<td>Tookany/Tacony-Frankford Watershed Partnership</td>
<td>Susan Harris</td>
<td>Tookany Watershed Clean Water Projects</td>
<td>0</td>
<td>$882,500</td>
<td>16.986%</td>
<td>44.259</td>
<td></td>
</tr>
<tr>
<td>Upper Gwynedd Township</td>
<td>Dominick Falcon</td>
<td>Oakland &amp; Meadowbrook Drainage Improvements</td>
<td>0</td>
<td>$3,138,160</td>
<td>16.029%</td>
<td>43.167</td>
<td></td>
</tr>
<tr>
<td>Cheltenham Township</td>
<td>Alyson Elliott</td>
<td>Leeches Run Culvert</td>
<td>0</td>
<td>$2,455,000</td>
<td>13.158%</td>
<td>41.111</td>
<td></td>
</tr>
<tr>
<td>Cheltenham Township</td>
<td>Alyson Elliott</td>
<td>Rock Lane Floodplain Management Project</td>
<td>0</td>
<td>$1,750,000</td>
<td>11.483%</td>
<td>40.139</td>
<td></td>
</tr>
<tr>
<td>Borough of Hatboro</td>
<td>Deena DeRenzi</td>
<td>Hatboro Little League Complex Swale Improvements</td>
<td>0</td>
<td>$642,006</td>
<td>8.612%</td>
<td>36.111</td>
<td></td>
</tr>
<tr>
<td>Wissahickon Clean Water Partnership</td>
<td>Brandon Ford</td>
<td>Wissahickon Clean Water Partnership Implementation (2023-2026)</td>
<td>0</td>
<td>$1,671,676</td>
<td>7.177%</td>
<td>35.083</td>
<td></td>
</tr>
<tr>
<td>Upper Dublin Township</td>
<td>Kimberly LaBrake</td>
<td>Reconstruction of Upper Dublin Township Municipal Campus</td>
<td>0</td>
<td>$15,187,658</td>
<td>5.263%</td>
<td>32.917</td>
<td></td>
</tr>
<tr>
<td>Lansdale Borough</td>
<td>Chris Kunkel</td>
<td>Wissahickon Creek</td>
<td>0</td>
<td>$4,000,000</td>
<td>4.785%</td>
<td>30.806</td>
<td></td>
</tr>
<tr>
<td>Douglass Township, Montgomery County</td>
<td>Cynthia ODonnell</td>
<td>Stormwater Management - Merkel Road/Fairfield Circle/Diehl Drive</td>
<td>0</td>
<td>$65,000</td>
<td>4.545%</td>
<td>30.509</td>
<td></td>
</tr>
</tbody>
</table>
PROJECTS RECOMMENDED FOR FUNDING:

ISSUE AREA: Arts and Culture

<table>
<thead>
<tr>
<th>Organization</th>
<th>Applicant Name</th>
<th>Project Title</th>
<th>QCT</th>
<th>Funding Request</th>
<th>Percentile</th>
<th>Score out of 100</th>
</tr>
</thead>
<tbody>
<tr>
<td>Arts and Culture</td>
<td>QCT</td>
<td>7</td>
<td>$20,875,950</td>
<td>0</td>
<td>$20,875,950</td>
<td>100</td>
</tr>
</tbody>
</table>

PROJECTS NOT RECOMMENDED FOR FUNDING:

<table>
<thead>
<tr>
<th>Organization</th>
<th>Applicant Name</th>
<th>Project Title</th>
<th>QCT</th>
<th>Funding Request</th>
<th>Percentile</th>
<th>Score out of 100</th>
</tr>
</thead>
<tbody>
<tr>
<td>Expressive Path Inc.</td>
<td>Pamela Martin</td>
<td>Creative Arts Xpress</td>
<td>0</td>
<td>$133,750</td>
<td>67.464%</td>
<td>65.833</td>
</tr>
<tr>
<td>Keystone Hospice</td>
<td>Robin Rozen</td>
<td>Keystone House Expansion Project</td>
<td>0</td>
<td>$17,500,000</td>
<td>58.373%</td>
<td>62.454</td>
</tr>
<tr>
<td>Montgomery County Commerce Department</td>
<td>Dave Zellers</td>
<td>Montco ACE (Arts, Culture, and Enrichment) Grant Program</td>
<td>0</td>
<td>$2,000,000</td>
<td>21.770%</td>
<td>47.000</td>
</tr>
<tr>
<td>Greater Norristown Art League</td>
<td>Frances Barone</td>
<td>GNAL Facility Improvement Project</td>
<td>Norristown</td>
<td>$62,000</td>
<td>14.833%</td>
<td>42.222</td>
</tr>
<tr>
<td>Boston Legacy Foundation</td>
<td>George Whitehair</td>
<td>Boston Legacy Museum &amp; Genealogy &amp; Veterans Center</td>
<td>0</td>
<td>$500,200</td>
<td>8.852%</td>
<td>36.250</td>
</tr>
<tr>
<td>Rivet Entertainment, LLC dba Rivet Canteen &amp; Assembly</td>
<td>Daniel Glennon</td>
<td>Rivet Entertainment, LLC dba Rivet Canteen and Assembly</td>
<td>Pottstown</td>
<td>$475,000</td>
<td>6.938%</td>
<td>35.000</td>
</tr>
</tbody>
</table>
PROJECTS RECOMMENDED FOR FUNDING:

<table>
<thead>
<tr>
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<th>Applicant Name</th>
<th>Project Title</th>
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<th>Funding Request</th>
<th>Percentile</th>
<th>Score out of 100</th>
<th>Funded At</th>
</tr>
</thead>
<tbody>
<tr>
<td>Recovery Office</td>
<td>Recovery Office</td>
<td>Recovery Project Management Contingency</td>
<td>0</td>
<td>$0</td>
<td>0.000%</td>
<td>0.000</td>
<td>$2,352,911</td>
</tr>
</tbody>
</table>
The Recovery Office provided the opportunity for the public to provide comment on the Draft Recovery Plan via an online submission for and through town hall sessions. Below, a summary and consolidation of similar comments with responses is provided.

<table>
<thead>
<tr>
<th>Category of Comment</th>
<th>Comments received</th>
<th>Response</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding process,</td>
<td>• The Recovery Office received comments in support of the process used to solicit proposals and the Plan in general. Other comments stated that the process overall was transparent and there was appreciation for the level of communication provided. Additional comments were in support of the opportunities for community engagement throughout and the town hall sessions. Finally, there was support for providing free technical assistance to applicants.</td>
<td>• The County and Recovery Office are pleased that there was support for the process and the final Plan, and is looking to see how components of this process can be applied to other grant funding opportunities. The community's engagement in town hall sessions and in setting priorities for funding demonstrate that there is a desire in the community to be more involved in the county’s funding processes and the County is interested in providing these opportunities in more ways moving forward.</td>
</tr>
<tr>
<td>scoring, community</td>
<td>• The Recovery Office also received questions regarding the scoring process, where commentators were confused by how scoring factored into decisions to fund or not fund, and whether scores correlated to actual funding amounts. As well, there was a suggestion that the scoring should not have been made public.</td>
<td>• The Recovery Office recognizes that there was confusion regarding how project scores, which were announced first, factored into a decision to fund projects. While the Recovery Office stated that scores were not the only component of funding decisions, we recognize that, for some applicants, not enough information was provided regarding how all project allocations were determined. In the future, if a scoring rubric is used in this manner, the County would look to change the communication process to make this clearer. More information on scores can be found in our FAQs here.</td>
</tr>
<tr>
<td>engagement</td>
<td></td>
<td>• The Recovery Office recognizes that the time to apply (60 days) was not long enough for some groups to submit applications and, as future funding becomes available, would look to lengthen this timeframe. As well, the Office will continue to outreach with more community groups so more organizations are aware of the opportunity sooner. Several groups have requested a more regular schedule of town hall events to share future funding opportunities, and the Recovery Office is looking into implementing this suggestion.</td>
</tr>
</tbody>
</table>
Feedback also noted that more could have been done to make the funding opportunity known to new organizations and/or provide more time to apply once the funding announcement was made.

**Project comments - County and Recovery Office allocations**

- There was confusion regarding the allocations listed for the Recovery Office, such as whether “contingency” was for Recovery Office staffing, as well as how the Recovery Office planned to implement the projects that it had funded (i.e. the Call Center Initiative, Childcare Worker Transformation Initiative).
- Feedback expressed dissatisfaction with the County’s allocations for premium pay and employee retention, and requested clarification on these items, as well as the decision to fund these projects when they were lower scoring projects.
- There was also support for the County’s premium pay program and for the retention program.
- Additional information on the projects identified as “Recovery Office” projects is included in the final plan document.
- The Contingency line item is funding that is allocated to specific projects that may be subject to cost overruns, such as construction projects. This funding is being held so that if funded projects have cost overruns, there is funding available to support those increased costs. If this funding is not needed, it will be reallocated to other project submissions. The Contingency is not funding Recovery Office staff or operations.
- The other projects listed as “Recovery Office” projects are projects that respond to groups of ideas and/or projects submitted. As noted in early town halls, the Recovery Office has recognized that there might be a need to consolidate similar projects if there was significant overlap between projects, or if a project lead couldn’t be determined immediately. In these instances, the Recovery Office received numerous submissions from similar projects or from similar ideas. For these projects, the Recovery Office is recommending that funding be set aside to address the issue area, but in a more comprehensive manner than individual project submissions had suggested. In all cases, the Recovery Office does not plan to actually run the projects itself. Rather, the Recovery Office will work closely with interested stakeholders (including applicants but also others in the community) to develop a project plan and to determine a structure for completing the project (for example, contracting with a local lead or hiring a consultant to manage the project). More information is being developed for each initiative specifically and will be distributed in the coming weeks.
- Montgomery County’s premium pay application is proposed to cover County employees whose job responsibilities were to directly address the pandemic or whose role was required to have in-person contact
with the public in an unstructured manner that put them at heightened personal health risk while ensuring ensure the health, safety and well-being of County residents. County government was exempt for all stay-at-home orders and continued to provide essential services to county residents throughout the entire pandemic; some of those services had to be delivered in-person. Some staff were required to work in-person with the inability to social distance and in the early days of the pandemic, with no or limited personal protective equipment. These employees serve all county residents and support our community partners to ensure they are reaching underserved populations and those populations at high risk of morbidity and mortality from COVID. The roles include our public health staff and public safety staff, who were instrumental in the planning and implementation of Countywide testing and vaccine distribution as well as acquiring and supplying PPE (personal protective equipment) to EMS and other medical professionals. Coroner’s staff, whose cases increased from 2,687 deaths in 2019 to 4,112 in 2020 and had to establish an offsite, overflow morgue, will also be receiving premium pay. Correctional officers and youth center staff worked in a facility 24/7 with residents who are incarcerated and/or mandated to be present in residential care and Children and Youth and Senior Services staff that had to continue to conduct investigations of abuse and neglect to ensure the safety of our children and seniors in the community throughout the pandemic will receive these funds. Sheriff’s, security, park rangers and custodian employees all performed necessary duties in a variety of settings that put them at heightened risk and in direct, uncontrolled interaction with the public in non-building settings. In accordance with the premium pay guidelines issued by Treasury for the use of these funds, County employees eligible for this program will receive an additional hourly rate for actual hours worked, not to exceed a total amount of $25,000.

<p>| Economic Development | • Feedback on the listing for “Business Improvement Districts” pointed out that this terminology is for a specific kind of legal structure, and so there was confusion as to whether the funding is only being made | • The Recovery Office recognizes that the term “Business Improvement District” was used incorrectly here and is changing the name of the project to reflect our updated understanding. The intention of the funding is to spur small business investment within Norristown and Pottstown in keeping with the needs and plans of each individual community. Any investments made into supporting small business development would be done in partnership with local |</p>
<table>
<thead>
<tr>
<th>Housing</th>
<th>• Additional comment requested more information on how this project would be implemented and specifically if local partners would be utilized.</th>
</tr>
</thead>
</table>
| Mental health | • Significant support was received for the level of funding provided for housing and homeless services.  
• Comment also encouraged the County to continue to prioritize investment into affordable housing through other sources. |
| Childcare | • Support was received for investments being made into child care operations and for addressing the childcare worker crisis. |
| Emergency Services | • Increased funding for emergency services/ fire services was requested  
• The Recovery Office is recommending funding awards for two additional EMS projects in response to these comments received. The Final Plan includes funding for the Plymouth Community Ambulance Association’s Pandemic EMS Relief project ($325,000) and Grandview Hospital’s Strengthening Local Emergency Medical Services project ($255,000). Correspondingly, a total of $580,000 was reduced from the Recovery Office emergency Call Center Initiative project. |
| Municipal coordination | • Feedback questioned how the County is aligning its proposed investments into municipalities with the allocations they received directly.  
• The County is confirming with any applicable entity (School District, Municipality, etc) any already-allocated ARPA funds and is coordinating to eliminate “double funding.” |
<p>| Type of organization funded | • Feedback suggested that smaller organizations should consolidate services so that there is less competition for grants and so that funds can be invested in more significant ways.&lt;br&gt;• Other comments commended the inclusion of small organizations in the funding plan.&lt;br&gt;• A request for more information on the number of organizations funded that were (1) first time recipients of County funding, and (2) led by persons identifying as Black/African American, Asian American/Pacific Islander, Latino/Hispanic, or otherwise identifying as a person of color. | • During town hall sessions prior to releasing the RFP, community feedback stressed a strong preference for providing funding to groups with less historic access to government funds, such as those led by people of color, small grassroots groups, and immigrant groups. The funding process included several measures that responded to this feedback: providing free technical assistance in multiple languages, a scoring rubric which prioritized projects led by and engaging impacted communities, and a final project review process that included considerations for funding groups with diverse budget sizes. As a result, the following data is currently available on funded applicants:&lt;br&gt;  o 12 out of 110 funded projects are for organizations with a budget under $200,000; 22 out of 100 funded projects are for organizations with budgets between $200-500,000  o 35 organizations out of 110 funded had not received a county contract prior to this award  o Additional information on organizations led specifically by people of color and other priority populations is being collected moving forward |&lt;br&gt;&lt;br&gt;Other project areas to fund | • Additional comments included support for funding a variety of other types of services/industries: trails/parks/green spaces, police/municipalities/school districts, senior centers, transportations/roads/infrastructure. | • These priorities for funding are being recorded and kept for future funding opportunities |&lt;br&gt;&lt;br&gt;Support for specific project proposals | • Individual project proposals also received support, including projects that were recommended for funding, were recommended for funding at partial amounts, and those that were not recommended for funded. | • The Recovery Office has encouraged any individual applicant to reach out and schedule an individual meeting, if they would like to discuss their proposal and the funding determination. |</p>
<table>
<thead>
<tr>
<th>Section</th>
<th>Criteria</th>
<th>Definition</th>
<th>Not Present (0 Points)</th>
<th>Adequate (1 Point)</th>
<th>Good (2 Points)</th>
<th>Great (3 Points)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Community Need</td>
<td>The work and goals of the project respond directly to a clear community need.</td>
<td>Submission does not provide enough information to show community need and/or how the project responds to that need.</td>
<td>Submission provides some information to show the need in the community and how the project will respond to that need.</td>
<td>Submission provides a sufficient amount of information to show the need in the community and how the project will respond to that need.</td>
<td>Submission provides significant information to show the need in the community and how the project will respond to that need.</td>
<td></td>
</tr>
<tr>
<td>Response to Impacts of the COVID-19 Pandemic</td>
<td>The project responds to impacts of the COVID-19 pandemic and/or to community issues made more severe by the pandemic.</td>
<td>Submission does not show how the project responds to impacts of the pandemic or to issues made more severe by the pandemic.</td>
<td>Submission provides some information to show how the project responds to the impacts of the pandemic and/or to community issues made more severe by the pandemic.</td>
<td>Submission provides sufficient information to show how the project responds to the impacts of the pandemic and/or to community issues made more severe by the pandemic.</td>
<td>Submission provides significant information to show how the project responds to the impacts of the pandemic and/or to community issues made more severe by the pandemic.</td>
<td></td>
</tr>
<tr>
<td>Operational Sustainability</td>
<td>The submission includes a plan for how the project will be maintained after Pandemic Recovery Funds are expended.</td>
<td>The submission does not address how the project will be sustained after Pandemic Recovery Funding (PRF).</td>
<td>The submission provides minimal information on how the project will be maintained post-PRF, or relies on significant unsecured funding for long-term sustainability.</td>
<td>The submission provides sufficient information on how the project will be maintained post-PRF, and may rely on minor unsecured funding for long-term sustainability.</td>
<td>The submission provides significant information on how the project will be maintained post-PRF that may include secured funding commitments, or the project does not need funding past the PRF project period.</td>
<td></td>
</tr>
<tr>
<td>Project Feasibility and Implementation</td>
<td>The project plan (goal, activities, and milestones) is clear and feasible to implement in the timetable submitted.</td>
<td>The submission does not provide a project plan and/or does not provide enough information to evaluate its feasibility, or the project plan is not feasible to be completed in the timetable submitted.</td>
<td>The submission provides some information on the project plan and enough information to evaluate the project feasibility. The project plan is likely feasible to be completed in the timetable submitted.</td>
<td>The submission provides sufficient detail on the project plan. The project plan is feasible to be completed in the timetable submitted.</td>
<td>The submission provides significant detail on the project plan. The project plan is feasible to be completed in the timetable submitted.</td>
<td></td>
</tr>
<tr>
<td>Project Viability (20%)</td>
<td>The budget includes reasonable costs, based on industry standards and/or supporting documentation that justifies the proposed costs.</td>
<td>The proposed costs are not reasonable according to industry standards and no supporting documentation is provided to justify costs.</td>
<td>The proposed costs are somewhat reasonable according to industry standards and/or supporting documentation is provided to justify some costs.</td>
<td>The proposed costs are mostly reasonable according to industry standards and/or supporting documentation is provided to justify most costs.</td>
<td>The proposed costs are reasonable according to industry standards and/or supporting documentation is provided to justify all costs.</td>
<td></td>
</tr>
<tr>
<td>Monitoring Progress and Measuring Impact</td>
<td>The project has a clear plan for monitoring progress throughout the project period, addressing setbacks, and for measuring overall impact.</td>
<td>The submission does not provide a plan for monitoring progress throughout the project period, for addressing setbacks, and/or for measuring overall impact.</td>
<td>The submission includes some information on how progress will be monitored throughout the project period, how setbacks will be addressed, and how overall impact will be measured.</td>
<td>The submission includes sufficient information on how progress will be monitored throughout the project, how setbacks will be addressed, and how overall impact will be measured.</td>
<td>The submission includes significant information on how progress will be measured throughout the project period, how setbacks will be addressed, and how overall impact will be measured.</td>
<td></td>
</tr>
<tr>
<td>Section</td>
<td>Criteria</td>
<td>Definition</td>
<td>Not Present (0 Points)</td>
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<td>Good (2 Points)</td>
<td>Great (3 Points)</td>
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</tr>
<tr>
<td>Focus on Impacted or Underserved Communities</td>
<td>Project is specifically targeted to address the needs of historically underserved groups or groups impacted by the pandemic. Submission clearly explains how this group will be targeted by the project and how the project will address the group’s unique needs.</td>
<td>Project is not targeted to meet the needs of a historically underserved group or group impacted by the pandemic, and/or the submission does not explain how the group will be targeted, and/or the submission does not address how the project will address the group’s unique needs.</td>
<td>Project is specifically targeted to address the needs of a historically underserved group and/or a group impacted by the pandemic. The submission provides some detail on how this group will be targeted by the project and how the project will address the group’s unique needs.</td>
<td>Project is specifically targeted to address the needs of a historically underserved group and/or a group impacted by the pandemic. The submission provides sufficient detail on how this group will be targeted by the project and how the project will address the group’s unique needs.</td>
<td>Project is specifically targeted to address the needs of a historically underserved group and/or a group impacted by the pandemic. The submission provides significant detail on how this group will be targeted by the project and how the project will address the group’s unique needs.</td>
<td></td>
</tr>
<tr>
<td>Projects Led by and Engaging Impacted or Underserved Communities</td>
<td>Project is led by members of the historically underserved or impacted group targeted by the project. The project provides meaningful, regular opportunities for additional members of the targeted group to participate in the project design and implementation.</td>
<td>Project is not targeted to serve an underserved/impacted group. Or, project targets an underserved/impacted group but the project is not led by members of the same group(s), and/or does not provide regular and meaningful opportunities for members of the targeted group to participate in the project design and implementation.</td>
<td>Project targets an underserved/impacted group and the project may be led by members of this group. The project includes some regular and meaningful opportunities for members of the targeted group to participate in the design and/or implementation of the project.</td>
<td>Project targets an underserved/impacted group and the project may be led by members of this group. The project includes regular and meaningful opportunities for members of the targeted group to participate in the design and implementation of the project.</td>
<td>Project targets an underserved/impacted group and the project is led by members of this group. The project includes regular, meaningful opportunities for additional members of the targeted group to participate in the design and implementation of the project.</td>
<td></td>
</tr>
<tr>
<td>County Priorities (50%)</td>
<td>Project addresses root causes or systemic barriers to achieving economic opportunity or overall well-being for historically underserved communities or communities impacted by the pandemic. The project provides a meaningful means to address this root cause issue or systemic barrier at a neighborhood, community, or broader level.</td>
<td>Project does not address root cause issues or systemic barriers to economic opportunity or well-being for these groups.</td>
<td>The submission provides some description of the root cause or systemic barrier the project aims to address. The proposed solution may be unclear on how it will address this issue, or proposes to address the issue at an individual rather than neighborhood, community, or broader level.</td>
<td>The submission provides a sufficient description of the root cause or systemic barrier it aims to address. The project provides some description of how the solution proposed will address this root cause issue or systemic barrier. The proposed solution is being implemented at a neighborhood, community, or broader level.</td>
<td>The submission provides a clear description of the root cause or systemic barrier it aims to address. The project provides a clear description of how the solution proposed will meaningfully address this root cause issue or systemic barrier. The proposed solution is being implemented at a neighborhood, community, or broader level.</td>
<td></td>
</tr>
<tr>
<td>Transformative Impact</td>
<td>Project addresses a priority issue for Pandemic Recovery Funds identified by a significant number of community members and organizations: (1) Affordable Housing, (2) Mental Health/Behavioral Health, (3) Childcare, (4) Emergency Response, and (5) Digital Access.</td>
<td>Project does not address a community priority or affordable housing, mental health/behavioral health, childcare, emergency response, or digital access.</td>
<td>-----</td>
<td>-----</td>
<td>Project addresses a community priority of affordable housing, mental health/behavioral health, childcare, emergency response, or digital access.</td>
<td></td>
</tr>
<tr>
<td>Community-Identified Priorities</td>
<td></td>
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</tbody>
</table>
Pandemic Recovery Funds Submission Form

Please use this form to review and prepare a Project proposal for the Pandemic Recovery Funds, as well as more general ideas for projects that could be carried out. Montgomery County is specifically interested in ensuring that the Pandemic Recovery Funds are used to ensure an equitable recovery, given the disproportionate impact of the pandemic and economic crisis on certain demographic groups, neighborhoods, and industries over the last two years.

This process includes two distinct ways to submit a funding request:

1) **Project Submissions**, which are fully developed submissions for a specific project that the submitter (organization, business, faith group, etc.) either intends to carry out themselves or would like to partner with the County to help them carry them out. This is similar to a typical grant application for a nonprofit or a bid proposal for a for-profit company. Project Submissions must include a description of the project need and impact, activities, milestones, budget, responsible entities, and other supporting information to sufficiently demonstrate alignment with the Pandemic Response Fund priorities and eligibility requirements.

2) **Idea Submissions**, which are unique to this process and intended to allow a broader range of community members, non-incorporated neighborhood groups, grassroots organizations, and others to submit ideas for projects that they themselves are unable to carry out without more support. Idea Submissions will identify a need in the community that the submitter would like the County to consider for funding, but that still needs to be developed further with support from Community Partners or the County itself, or another entity is better suited to manage.

For more information on project eligibility, local priorities for funding, and detailed submission instructions, please visit our website.

Type*:

☐ Idea

☐ Project
Profile

First Name*: Last Name*:
Title:
Organization Name:

Are you the Primary Contact for this Submission? * Yes ☐ or ☐ No

If No...

Primary Contact Name*:
Primary Contact Title:
Primary Contact Email*:
Primary Contact Phone Number*:

Are you applying on behalf of an organization*? Yes ☐ or ☐ No

If Yes...

Organization Type*:
☐ Montgomery County Government Department
☐ Montgomery County Municipality
☐ Montgomery County School or School District
☐ 501(c)(3) Nonprofit Organization or Foundation
☐ Other 501 (c) Organization (Credit Unions, Labor Unions, Civic Leagues, Business Organizations, Recreational Clubs, etc.)
☐ For Profit Business (Sole Proprietorships, LLCs, Partnerships, Corporations, etc.)
☐ Other
If Montgomery County School or School District...
Select School District and NCES School/District ID from Dropdown List*

If Montgomery County Municipality...
Select Municipality from Dropdown List*

If Other...
Please Explain. *

Organization Address*:
Organization Phone Number*:
Organization Website:
Chief Executive Name*:
Year Founded:
Annual Operating Budget:
Federal Tax ID (EIN) number*:
Data Universal Numbering System (DUNS) Number:

If you are submitting an idea, please continue to the next page. If you are submitting a project, please skip ahead to page 7.
### Idea Submission

You may submit multiple ideas for consideration. Please complete a new Idea Submission Form for each initiative.

If you require any assistance while completing this form, technical assistance is available through the Pennsylvania Health Action Network (PHAN), the County’s Technical Assistance Provider. To Contact PHAN:

- Phone/Text (SMS): (610) 750-8200
- Email: montcota@pahealthaccess.org
- Website: [https://pahealthaccess.org/montcota/](https://pahealthaccess.org/montcota/)

### Idea Description*

Please briefly describe your idea.

### Idea Categories

Select all Pandemic Recovery Fund focus areas that apply to the idea you are submitting.

- [ ] Respond to the Public Health Emergency
- [ ] Respond to Negative Economic Impacts Caused by the Public Health Emergency
- [ ] Replace Lost Public Sector Revenue
- [ ] Provide Premium Pay for Essential Workers
- [ ] Invest in Water, Sewer, and Broadband Infrastructure

### Target Location

Is there a specific geographic area of the County you would like to see this idea implemented?

Please select the location where your idea will take place. If the idea will take place in a single Zip Code, please use the By Zip Code Dropdown Box. If the idea takes place in a larger geographic area, please use the By Name box.

- **By Zip Code:**

- **By Name (County-wide, region, specific town or municipality, etc.):**
Target Community

Is there a specific group of people you would like to see benefit from or participate in this idea or initiative? For example, seniors, underprivileged children, families, people living with disabilities, etc. Target communities can also include individuals, a demographic classification of people (including the general public), or an industry.

Collaboration

Are you interested in being followed up with should the County and/or other Community Partners wish to discuss your idea?

Collaboration:  Yes ☐ or ☐ No

Existing Partnerships

Are you already working with a government agency or community organization to develop this idea? If so, please specify which government agency, department, and/or community partners you are working with within the box below.

Existing Partners:  Yes ☐ or ☐ No

If Yes...

Name(s) of Partners:

Additional Comments

Please use the space below to provide us with any additional information you think would be helpful in evaluating your idea.

Technical Assistance

At any point during this submission, did you receive technical assistance from PHAN, Montgomery County’s Technical Assistance Provider?  * Yes ☐ or ☐ No

If Yes...
Please use this box to describe your interaction with PHAN and/or provide Montgomery County with any feedback on the Technical Assistance you received.

End of Idea Submission Form. Following this page, you will be prompted to upload any attachments that may better assist the County in evaluating your idea. These are all optional.
Project Submission

Montgomery County welcomes you to submit your projects for consideration of funding through the Pandemic Recovery Funds.

For more information on project eligibility, local priorities for funding, and detailed submission instructions, please visit our website.

You may submit multiple projects for consideration. Please complete a new Project Submission Form for each project.

If you require any technical assistance throughout the process, it is available through Pennsylvania Health Access Network, the County’s Technical Assistance Provider. To contact PHAN:

Phone/Text (SMS): (610) 750-8200
Email: montcota@pahealthaccess.org
Website: https://pahealthaccess.org/montcota/

About the Project

Please provide us with a title, a brief summary of the intended project, and the total project funding request.

Project Title*:

Project Summary*:
Please provide a short overview of the intended project.

Project Funding Request*:
Project Categories

Select all of the Pandemic Recovery Funds Categories (and sub-Categories) that apply to the project you are submitting.

☐ Respond to the Public Health Emergency
  ☐ COVID-19 Mitigation and Prevention
  ☐ Medical Expenses
  ☐ Behavioral Health Care
  ☐ Preventing and Responding to Violence
  ☐ Other

If Other...

Please Describe*

☐ Respond to Negative Economic Impacts Caused by the Public Health Emergency
  ☐ Assistance to Individuals, Households, and Communities
  ☐ Assistance to Small Businesses
  ☐ Assistance to Nonprofits
  ☐ Assistance to Impacted Industries
  ☐ Public Sector Capacity

☐ Replace Lost Public Sector Revenue

☐ Provide Premium Pay for Essential Workers

☐ Invest in Water, Sewer, and Broadband Infrastructure
  ☐ Water or Sewer Infrastructure
  ☐ Broadband Infrastructure

Project Justification

Provide a detailed description of the project plan you are submitting for consideration. In your answer, please include a discussion of the need(s) your project addresses, how it addresses that need(s) and the goals, milestones, and major activities that will be completed. If you have a document to upload, you may enter a brief description here and upload the full document(s) at the end of this form. *

How does this project relate to the impacts of the pandemic or to community issues that were made more severe by the pandemic? *
Is your project a capital expenditure? * 
*Capital Expenditures are funds used to build or improve physical assets such as buildings.*

Yes ☐ or ☐ No

*If Yes...*

Why is capital expenditure appropriate? In your answer, please include an explanation of why existing equipment and facilities, policy changes, or additional funding to existing programs or services would be inadequate. *

Were other capital expenditure options considered? *

Please compare this capital expenditure against at least two other options you considered. In your response, please explain why this capital expenditure better addresses the need than the other options you considered and provide the total expected cost (including pre-development costs) for each option. *

**Target Location**

Where is the project located? 
In the Dropdown below, please select "By Zip Code" to enter a single Zip Code where your project will take place. Please select "By Name" to enter a larger geographic area.

Target Location*

*If you selected By Zip Code* *

*If you selected By Name (County-wide, region, specific town, or municipality, etc.): *
**Target Community**

Please describe the community (defined as geographic, socio-economic, racial, ethnic group, etc.) that will benefit most directly from this project. Target communities can also include individuals, a demographic classification of people (including the general public), or an industry.

In your answers, please include any tools or data to support your responses.

Name of Target Population(s)*
*Please list the population(s) served (i.e., geographic, socio-economic, racial, or ethnic group).

<table>
<thead>
<tr>
<th>Size of Target Population(s)*</th>
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</table>

Target Population Type*

*If Industry is selected…*

Industry
- ☐ Travel, Tourism, and Hospitality
- ☐ Other

*If Other is selected…*

Did this industry experience employment loss of at least eight percent during the Pandemic? *
*To calculate this, please compare a straight three-month average of seasonally adjusted employment data from December 2019, January 2020, and February 2020 against a straight three-month average of seasonally adjusted employment data from September 2021, October 2021, and November 2021*

☐ Yes ☐ No

*If Yes…*

Please provide the data to support this claim. *
If No...

Using relevant major economic indicators, please describe how the industry experienced comparable or worse economic impacts as the national tourism, travel, and hospitality industries? *

How do you plan to determine or document eligibility for the project's beneficiaries? *

*Beneficiaries are those individuals or end users receiving the services this project provides.*

Does the project intend to serve a historically underserved population? This may include populations that have been systemically denied a full opportunity to participate in aspects of economic, social, or civil life. It may also include populations experiencing longstanding disparities that were made more severe by the pandemic, or who are experiencing continued barriers to full and equitable recovery. *

☐ Yes ☐ No

If Yes...

Describe the population, how it has been underserved, and how the project will meaningfully address these issues or barriers. *

How does this project intend to serve a community or population impacted by the pandemic? This could include populations that are low income, live in a Qualified Census Tract, or qualify for government benefit programs. For educational programs, this includes Title I schools. For public health programs, this can include populations listed above as well as the general public.

How will the populations being served be represented and engaged in this project? *

*Please explain how those with lived experience will take part in the project planning and execution.*

Please Note: Category- and Sub-Category-Specific Questions will appear here in the online portal. Please refer to Page 16 for a list of these questions.
Project Management:

Please describe the overall management structure and implementation plan for this project and why your organization is best suited to carry it out. In your answers, please include any tools or data to support your responses.

How will the project be managed? *

Choose the option that best represents how you envision the project being managed.

☐ Fully managed and planned by your organization and/or community partners (including fiduciary responsibility and reporting requirements)

☐ Fully managed and planned by Montgomery County (may include involvement of community partners)

☐ Joint collaboration between your organization and/or community partners and Montgomery County

If Joint Collaboration...

Please describe how you envision the collaboration between Montgomery County and your organization. *

Please list the name(s), title(s), and role(s) of all individuals, employees, or any partnering organizations involved in the management of this project. *

Please explain why you or your organization is best suited to carry out this project. In your answer, include a brief summary of the capabilities of your organization (and any other entities involved), all currently available resources, and a history of relevant previous work. *

Budget and Financial Information

At the end of this form, you will be asked to upload a formal budget document. If needed, a sample budget template can be downloaded here. In your budget, please list only direct project costs. Indirect costs are allowable expenses but will be added to every project as a consistent percentage at a later date. To be eligible, all direct costs identified in the budget must take place before December 31, 2026.

In this section, please provide a detailed description of how you will use these funds and include any relevant additional financial information. In your answers, please include any tools or data to support your responses.
Budget Justification (Provide a detailed description of how the funds will be used) *

If Montgomery County could only fund a portion of this project, please describe how your project would be affected. In your answer, please provide a description of what a smaller project would look like (if possible) and provide the minimum level of funding that would be necessary to fulfill the intent of the project at a smaller scale. Please note that your answer will not affect how it will be scored/evaluated. *

Will the project be funded entirely by this specific Pandemic Recovery Funds request? *

*Please answer “Yes” only if this request constitutes the entire amount of funding needed to complete the project in its entirety. If this funding will be used to match another funding source, be pooled with another entity, or require any additional or ongoing funding, please select “No.”

Yes ☐ or ☐ No

If No...

Did you previously, or are you planning to, receive additional funds for the same project (i.e. are you using these ARPA funds to match another existing or potential government, philanthropic, capital, or internal source)? *

Yes ☐ or ☐ No

If Yes...

Please Explain. *

Will this project require funding past the planned project period to sustain operations? *

Yes ☐ or ☐ No

How will operations be funded past the project period? *

Project Metrics

How do you plan to measure the success of this project? In your answer, please list any metrics you plan to use and how you will evaluate progress on meeting the measures throughout the project period. *
What obstacles and setbacks could you encounter in the implementation of your project and how will you address them? *

Project Timeline

What is your anticipated timeline for the proposed project?
Include planned project schedule and explain how you have determined this information, as well as implementation timelines for any new programs.
Please note that all projects must be complete, and all funds must be spent by December 31, 2026.

Estimated Project Start Date *
MM/DD/YYYY

Estimated Project Completion Date *
MM/DD/YYYY

If Capital Expenditure or Infrastructure Project...

Estimated Construction Start Date *
MM/DD/YYYY

Estimated Initiation of Operations Date *
MM/DD/YYYY

Provide a detailed description of the project timeline. If you have a document to upload, you may enter a brief description here and upload the full document(s) at the end of this form. *

Additional Comments

Please use the space below to provide us with any additional information you think would be helpful in evaluating your project.
**Technical Assistance**

At any point during this submission, did you receive technical assistance from PHAN, Montgomery County's Technical Assistance Provider? * Yes ☐ or ☐ No

If Yes...

Please use this box to describe your interaction with PHAN or provide Montgomery County with any feedback on the Technical Assistance you received.

If your project is selected for funding, will you need any on-going technical assistance? *
Yes ☐ or ☐ No

If Yes...

Please describe the ongoing assistance you will need. *

---

**Other Supporting Documents**

In the next section, you will be able to upload your project budget and any other supporting documents. Please use that feature to upload any additional documents that will help Montgomery County assess your project. Documents can include pertinent staff resumes, project timelines, and/or relevant organizational information.
### Category - Specific Questions

**Note:** This section will appear higher on the Project Submission Form and is placed at the end of this Microsoft Word Version for convenience. Please only answer sections relevant to the Pandemic Recovery Funds Categories (and sub-Categories) that you chose at the beginning of the Project Submission Form.

This section will include any questions relevant to the categories and sub-categories you selected above. Not every category or sub-category will have additional associated questions. If this section is blank, there are no additional associated questions.

#### Responding to the Public Health Emergency

- [ ] □ Type of COVID-19 Prevention and Mitigation Project *
  - [ ] Vaccination programs, including vaccine incentives and vaccine sites
  - [ ] Testing programs, equipment, and sites
  - [ ] Monitoring, contact tracing & public health surveillance (e.g., monitoring for variants)
  - [ ] Public communication efforts
  - [ ] Public health data systems COVID-19 prevention and treatment equipment, such as ventilators and ambulances
  - [ ] Medical and PPE/protective supplies
  - [ ] Support for isolation or quarantine
  - [ ] Ventilation system installation and improvement
  - [ ] Technical assistance on mitigation of COVID-19 threats to public health and safety
  - [ ] Transportation to reach vaccination or testing sites, or other prevention and mitigation services for vulnerable populations

- [ ] □ Support for prevention, mitigation, or other services in congregate living facilities, public facilities, and schools
- [ ] □ Support for prevention and mitigation strategies in small businesses, nonprofits, and impacted industries
- [ ] □ Medical facilities generally dedicated to COVID-19 treatment and mitigation (e.g., ICUs, emergency rooms)
- [ ] □ Temporary medical facilities and other measures to increase COVID-19 treatment capacity
- [ ] □ Emergency operations centers & emergency response equipment (e.g., emergency response radio systems)
- [ ] □ Public telemedicine capabilities for COVID-19 related treatment
- [ ] □ Other or Multiple Choices

**If Other or Multiple Choices...**

Please Explain *

---

www.montcopa.org/recoveryoffice
| ☐ Type of Medical Expenses Project * | ☐ Emergency medical response expenses |
| ☐ Type of Behavioral Health Care Project * | ☐ Peer support groups, costs for residence in supportive housing or recovery housing, and the 988 National Suicide Prevention Lifeline or other hotline services |

**Unreimbursed expenses for medical care for COVID-19 testing or treatment, such as uncompensated care costs for medical providers or out-of-pocket costs for individuals**

- ☐ Paid family and medical leave for public employees to enable compliance with COVID-19 public health precautions

**Prevention, outpatient treatment, inpatient treatment, crisis care, diversion programs, outreach to individuals not yet engaged in treatment, harm reduction & long-term recovery support**

- ☐ Enhanced behavioral health services in schools
- ☐ Services for pregnant women or infants born with neonatal abstinence syndrome
- ☐ Support for equitable access to reduce disparities in access to high-quality treatment

**If Other or Multiple Choices...**

Please Explain *

---

**If Other or Multiple Choices...**

Please Explain *
### Preventing and Responding to Violence Project *
- Referrals to trauma recovery services for victims of crime
- Community violence intervention programs, including: Evidence-based practices like focused deterrence, with wraparound services such as behavioral therapy, trauma recovery, job training, education, housing and relocation services, and financial assistance
- In communities experiencing increased gun violence due to the pandemic:
  - Law enforcement officers focused on advancing community policing
  - Enforcement efforts to reduce gun violence, including prosecution
  - Technology & equipment to support law enforcement response
- Other or Multiple Choices

**If Other or Multiple Choices...**

Please Explain *

### Assistance to Individuals, Households, and Communities

How will you determine eligibility of the individuals, households, or communities? *

| Low- or moderate-income individuals, households, or communities | (For Affordable Housing Projects Only)
| Low-income individuals, households, and communities only | Individuals, households, or communities that qualify for the National Housing Trust Fund and Home Investment Partnerships Program |
| Individuals, households, or communities that experienced unemployment | (For Lost Instructional Time in K-12 Schools Projects Only) Any student that lost access to in-person instruction for a significant period of time |
| Individuals, households, or communities that experienced increased food or housing insecurity | Individuals, households, or communities residing in Qualified Census Tracts |
| Individuals, households, or communities that qualify for the Children’s Health Insurance Program, Childcare Subsidies through the Child Care Development Fund (CCDF) Program, or Medicaid | Individuals, households, or communities that qualify for certain federal benefits |
| Other or Multiple Choices | Other or Multiple Choices |

**If Other or Multiple Choices...**

Please Explain *
<table>
<thead>
<tr>
<th>Type of Project for Individuals, Households, or Communities *</th>
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<tbody>
<tr>
<td>☐ Food assistance &amp; food banks</td>
</tr>
<tr>
<td>☐ Emergency housing assistance: rental assistance, mortgage assistance, utility assistance, assistance paying delinquent property taxes, counseling and legal aid to prevent eviction and homelessness &amp; emergency programs or services for homeless individuals, including temporary residences for people experiencing homelessness</td>
</tr>
<tr>
<td>☐ Health insurance coverage expansion</td>
</tr>
<tr>
<td>☐ Benefits for surviving family members of individuals who have died from COVID-19</td>
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<tr>
<td>☐ Assistance to individuals who want and are available for work, including job training, public jobs programs and fairs, support for childcare and transportation to and from a jobsite or interview, incentives for newly employed workers, subsidized employment, grants to hire underserved workers, assistance to unemployed individuals to start small businesses &amp; development of job and workforce training centers</td>
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<tr>
<td>☐ Financial services for the unbanked and underbanked</td>
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<tr>
<td>☐ Burials, home repair &amp; home weatherization</td>
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<tr>
<td>☐ Programs, devices &amp; equipment for internet access and digital literacy, including subsidies for costs of access</td>
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<tr>
<td>☐ Cash assistance</td>
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<tr>
<td>☐ Paid sick, medical, and family leave programs</td>
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<tr>
<td>☐ Assistance in accessing and applying for public benefits or services</td>
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<tr>
<td>☐ Childcare and early learning services, home visiting programs, services for child welfare involved families and foster youth &amp; childcare facilities</td>
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<tr>
<td>☐ Assistance to address the impact of learning loss for K-12 students (e.g., high-quality tutoring, differentiated instruction)</td>
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<tr>
<td>☐ Programs or services to support long-term housing security: including development of affordable housing and permanent supportive housing</td>
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<tr>
<td>☐ Certain contributions to an Unemployment Insurance Trust Fund</td>
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<td>☐ Pay for community health workers to help households access health &amp; social services</td>
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<td>☐ Remediation of lead paint or other lead hazards</td>
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<tr>
<td>☐ Primary care clinics, hospitals, integration of health services into other settings, and other investments in medical equipment &amp; facilities designed to address health disparities</td>
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<tr>
<td>☐ Housing vouchers &amp; assistance relocating to neighborhoods with higher economic opportunity</td>
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<td>☐ Investments in neighborhoods to promote improved health outcomes</td>
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<tr>
<td>☐ Improvements to vacant and abandoned properties, including rehabilitation or maintenance, renovation, removal and remediation of environmental contaminants, demolition or deconstruction, greening/vacant lot cleanup &amp; conversion to affordable housing</td>
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<tr>
<td>☐ Services to address educational disparities, including assistance to high-poverty school districts &amp; educational and evidence-based services to address student academic, social, emotional, and mental health needs</td>
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<td>☐ Schools and other educational equipment &amp; facilities</td>
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<td>☐ Other or Multiple Choices</td>
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If Other or Multiple Choices...

Please Explain *

<table>
<thead>
<tr>
<th>Assistance to Small Businesses</th>
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<tr>
<td>☐ Assistance to Small Businesses</td>
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<tr>
<td>How will you determine the eligibility of the Small Businesses? *</td>
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<tr>
<td>☐ Decreased Revenue or Gross Receipts</td>
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<td>☐ Financial Insecurity</td>
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<tr>
<td>☐ Increased Costs</td>
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<tr>
<td>☐ Capacity to Weather Financial Hardship</td>
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<tr>
<td>☐ Challenges Covering Payroll, Rent or Mortgage, and Other Operating Costs</td>
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<tr>
<td>☐ Small Businesses Operating in Qualified Census Tracts</td>
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<td>☐ Other or Multiple Choices</td>
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If Other or Multiple Choices...

Please Explain *

<table>
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<tr>
<th>Type of Assistance to Small Businesses*</th>
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<tbody>
<tr>
<td>☐ Type of Assistance to Small Businesses*</td>
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<tr>
<td>How will you determine the eligibility of the Small Businesses? *</td>
</tr>
<tr>
<td>☐ Loans or grants to mitigate financial hardship, such as by supporting payroll and benefits, costs to retain employees, and mortgage, rent, utility, and other operating costs</td>
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<tr>
<td>☐ Technical assistance, counseling, or other services to support business planning</td>
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<tr>
<td>☐ Rehabilitation of commercial properties, storefront improvements &amp; façade improvements</td>
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<tr>
<td>☐ Technical assistance, business incubators &amp; grants for start-up or expansion costs for small businesses</td>
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<tr>
<td>☐ Support for microbusinesses, including financial, childcare, and transportation costs</td>
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<td>☐ Other or Multiple Choices</td>
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If Other or Multiple Choices...

Please Explain *
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<tr>
<th>Assistance to Nonprofits</th>
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<tr>
<td>How will you determine eligibility of the nonprofits? *</td>
</tr>
<tr>
<td>☐ Decreased revenue (e.g., from donations and fees)</td>
</tr>
<tr>
<td>☐ Financial insecurity</td>
</tr>
<tr>
<td>☐ Increased costs (e.g., uncompensated increases in service need)</td>
</tr>
<tr>
<td>☐ Capacity to weather financial hardship</td>
</tr>
<tr>
<td>☐ Challenges covering payroll, rent or mortgage, and other operating costs</td>
</tr>
<tr>
<td>☐ Nonprofits operating in Qualified Census Tracts</td>
</tr>
<tr>
<td>☐ Other or Multiple Choices</td>
</tr>
</tbody>
</table>

*If Other or Multiple Choices...*

Please Explain *

<table>
<thead>
<tr>
<th>Type of Project for Nonprofits *</th>
</tr>
</thead>
<tbody>
<tr>
<td>☐ Loans or grants to mitigate financial hardship</td>
</tr>
<tr>
<td>☐ Technical or in-kind assistance or other services that mitigate negative economic impacts of the pandemic</td>
</tr>
<tr>
<td>☐ Other or Multiple Choices</td>
</tr>
</tbody>
</table>

*If Other or Multiple Choices...*

Please Explain *

<table>
<thead>
<tr>
<th>Assistance to Impacted Industries</th>
</tr>
</thead>
<tbody>
<tr>
<td>Type of Project for Impacted Industries *</td>
</tr>
<tr>
<td>☐ Aid to mitigate financial hardship, such as supporting payroll costs, lost pay and benefits for returning employees, support of operations and maintenance of existing equipment and facilities</td>
</tr>
<tr>
<td>☐ Technical assistance, counseling, or other services to support business planning</td>
</tr>
<tr>
<td>☐ COVID-19 mitigation and infection prevention measures</td>
</tr>
<tr>
<td>☐ Other or Multiple Choices</td>
</tr>
</tbody>
</table>

*If Other or Multiple Choices...*

Please Explain *
☐ Public Sector Capacity

Type of Public Sector Capacity Project?*
☐ Payroll and Covered Benefits for Public Safety, Public Health, and Human Services Staff
☐ Government Employment and Rehiring Public Sector Staff
☐ Effective Service Delivery

*If Payroll and Covered Benefits*

Type of Employees *
*Please select the type of employee to be covered. If the type of employee is not listed or if you would like to select more than one choice, please select "Other or Multiple Selections."

☐ Police officers (including state police officers)
☐ Sheriffs and deputy sheriffs
☐ Firefighters
☐ Emergency medical responders
☐ Correctional and detention officers
☐ Dispatchers and supervisor personnel that directly support public safety staff
☐ Employees involved in providing medical and other physical or mental health services to patients and supervisory personnel, including
☐ Medical staff assigned to schools, prisons, and other such institutions
☐ Laboratory technicians, medical examiners, morgue staff, and other support services essential for patient care
☐ Employees of public health departments directly engaged in public health matters and related supervisory personnel
☐ Employees providing or administering social services and public benefits
☐ Child welfare services employees
☐ Child, elder, or family care employees
☐ Other or Multiple Selections

*If Other or Multiple Selections*

Please Explain *

Number of Full Time Government Employees Responding to COVID-19*
*Please provide the number of full time employees identified as eligible public safety, public health, and human services staff. May be the same as the total population entered above.

How do you plan to assess the portion of time spent on COVID-19 response for eligible staff? *
### If Government Employment...

<table>
<thead>
<tr>
<th>Type of Government Employment Project *</th>
</tr>
</thead>
<tbody>
<tr>
<td>☐ Restoring Pre-Pandemic Employment</td>
</tr>
<tr>
<td>☐ Supporting and Retaining Public Sector Workers</td>
</tr>
</tbody>
</table>

### If Restoring Pre-Pandemic Employment...

<table>
<thead>
<tr>
<th>Type of Hiring Program *</th>
</tr>
</thead>
<tbody>
<tr>
<td>☐ Hire Back Employees for Pre-Pandemic Positions</td>
</tr>
<tr>
<td>☐ Hire Above the Pre-Pandemic Baseline and/or Would Like to Have Flexibility in Positions</td>
</tr>
</tbody>
</table>

### If Hire Above Pre-Pandemic Baseline and/or Would Like to Have Flexibility in Positions...

**Pre-Pandemic Baseline:** What was the budgeted FTE level on January 27, 2020? *  
*This includes all budgeted positions, filled and unfilled.*

**Adjusted Pre-Pandemic Baseline** [Calculated for you by multiplying previous answer by 1.075]*

**Actual Number of FTEs:** What was the budgeted FTE level on March 3, 2021? *  
*This date represents the beginning of the period of performance for SLFRF funds. Recipients may, but are not required to, exclude the number of FTEs dedicated to responding to the COVID-19 public health emergency.*

**Number of Eligible FTEs** [Calculated for you by subtracting Actual Number of FTEs from Adjusted Pre-Pandemic Baseline]*
### If Supporting and Retaining...

#### Type of Support Program *

- ☐ Provide Additional Funding for Employees Who Experienced Pay Reductions or Were Furloughed
- ☐ Maintain Current Compensation Levels to Prevent Layoffs
- ☐ Provide Worker Retention Incentives, Including Reasonable Increases in Compensation

#### Please Describe *

Do you plan to use these funds to cover the administrative costs associated with administering the hiring, support, or retention programs? *

### If Effective Service Delivery...

#### Type of Effective Service Delivery Project *

- ☐ Support Program Evaluation, Data, and Outreach
- ☐ Address Administrative Needs

### If Program Evaluation, Data, and Outreach Project...

#### Type of Program Evaluation, Data, and Outreach Project *

- ☐ Program Evaluation and Evidence Resources
- ☐ Data Analysis Resources to Gather, Assess, Share, and Use Data
- ☐ Technology Infrastructure to Improve Access to and the User Experience of Government IT Systems, as well as Technology Improvements to Increase Public Access and Delivery of Government Programs and Services
- ☐ Community Outreach and Engagement Activities
- ☐ Capacity Building Resources to Support Using Data and Evidence, Including Hiring Staff, Consultants, or Technical Assistance Support

### If Administrative Needs Project...

#### Type of Administrative Needs Project *

- ☐ Administrative Costs for Programs Responding to the Public Health Emergency and its Economic Impacts, Including Non-Pandemic Recovery Funds and Non-Federally Funded Programs
- ☐ Address Administrative Needs Caused or Exacerbated by the Pandemic, Including Addressing Backlogs Caused by Shutdowns, Increased Repair or Maintenance Needs, and Technology Infrastructure to Adapt Government Operations to the Pandemic (e.g., Video-Conferencing Software, Data and Case Management Systems)
Please Describe *

<table>
<thead>
<tr>
<th>Premium Pay for Essential Workers</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of Workers to be served *</td>
</tr>
<tr>
<td><em>Please list the total number of workers to be provided premium pay. May be the same as the total population entered above.</em></td>
</tr>
<tr>
<td>Premium Pay Rate ($/Hour) *</td>
</tr>
<tr>
<td><em>Must not exceed $13/hour</em></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Essential Critical Infrastructure Sector *</th>
</tr>
</thead>
<tbody>
<tr>
<td>☐ Health care</td>
</tr>
<tr>
<td>☐ Emergency response</td>
</tr>
<tr>
<td>☐ Sanitation, disinfection &amp; cleaning</td>
</tr>
<tr>
<td>☐ Maintenance</td>
</tr>
<tr>
<td>☐ Grocery stores, restaurants, food production, and food delivery</td>
</tr>
<tr>
<td>☐ Pharmacy</td>
</tr>
<tr>
<td>☐ Biomedical research</td>
</tr>
<tr>
<td>☐ Behavioral health</td>
</tr>
<tr>
<td>☐ Medical testing and diagnostics</td>
</tr>
<tr>
<td>☐ Home and community-based health care or assistance with activities of daily living</td>
</tr>
<tr>
<td>☐ Family or child care</td>
</tr>
<tr>
<td>☐ Social services</td>
</tr>
<tr>
<td>☐ Public health</td>
</tr>
<tr>
<td>☐ Mortuary</td>
</tr>
<tr>
<td>☐ Critical clinical research, development, and testing necessary for COVID-19 response</td>
</tr>
<tr>
<td><em>If Other or Multiple Selections...</em></td>
</tr>
<tr>
<td>☐ State, local, or Tribal government workforce</td>
</tr>
<tr>
<td>☐ Workers providing vital services to Tribes</td>
</tr>
<tr>
<td>☐ Educational, school nutrition, and other work required to operate a school facility</td>
</tr>
<tr>
<td>☐ Laundry</td>
</tr>
<tr>
<td>☐ Elections</td>
</tr>
<tr>
<td>☐ Solid waste or hazardous materials management, response, and cleanup</td>
</tr>
<tr>
<td>☐ Work requiring physical interaction with patients</td>
</tr>
<tr>
<td>☐ Dental care</td>
</tr>
<tr>
<td>☐ Transportation and warehousing</td>
</tr>
<tr>
<td>☐ Hotel and commercial lodging facilities that are used for COVID-19 mitigation and containment</td>
</tr>
<tr>
<td>☐ Other or Multiple Selections</td>
</tr>
</tbody>
</table>

Please Describe *
How do you plan to determine the amount of premium pay to be provided to each eligible worker? *
Please describe the method you will use to calculate the benefit to each employee. Please note that no individual worker is eligible to receive premium pay in excess of $25,000.

Will any workers receiving premium pay be compensated for time spent teleworking from home? *
Yes ☐ or ☐ No

Does the work of everyone receiving premium pay include regular, in-person interactions with patients, the public, or coworkers OR regular physical handling of items that were handled by, or are to be handled by, patients, the public, or coworkers? *
Yes ☐ or ☐ No

Would the premium pay you are proposing increase any groups of workers’ (or any individual workers’) total pay above $96,500 (including any previous premium pay provided)? *
$96,500 is 1.5 times the average Montgomery County salary.
Yes ☐ or ☐ No

Are any eligible workers receiving premium pay exempt from the Fair Labor Standards Act’s overtime provisions? *
Yes ☐ or ☐ No

If Yes to either of the previous two questions...

Please justify how the premium pay is responsive to workers performing essential work during the public health emergency. *
This could include a description of the essential workers’ duties, health or financial risks faced due to COVID-19, and why the premium pay is responsive to workers performing essential work during the pandemic. This description should not include personally identifiable information; when addressing individual workers, please do not include this information. You may consider describing the workers’ occupations and duties in a general manner as necessary to protect privacy.

Is this premium pay intended as a reimbursement for previous premium/hazard pay awarded to employees? *
Yes ☐ or ☐ No

Will any premium pay be provided to volunteers? *
Yes ☐ or ☐ No

Replace Lost Public Sector Revenue
How are you calculating lost revenue?*
Standard $10 Million Allowance ☐ or ☐ Calculated by Formula
If Calculated by Formula...

Upload Revenue Loss Calculation Worksheet

At the end of this form, you will be asked to submit a worksheet to verify the calculations that led to the Total Revenue Loss number. This worksheet does not replace the Project Budget, which should include specific allocations for each type of government service being funded by these Pandemic Recovery Funds.

Please note that the Total Revenue Loss Number should be the same as the Total Project Request above and reprinted below.

<table>
<thead>
<tr>
<th>Total Revenue Loss Number [Calculated for you from Total Project Request above]</th>
</tr>
</thead>
</table>

Please provide an explanation of how revenue replacement funds will be allocated to government services.

<table>
<thead>
<tr>
<th>All Infrastructure and Capital Expenditure Projects</th>
</tr>
</thead>
</table>

Specific Location of Project *

*Please provide the address, intersection, boundaries, or latitude/longitude of the infrastructure project. For broadband infrastructure projects, please include all relevant geospatial location data.*

<table>
<thead>
<tr>
<th>Does the project prioritize local hires? *</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes ☐ or ☐ No</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Does the project have a Community Benefit Agreement? *</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes ☐ or ☐ No</td>
</tr>
</tbody>
</table>

*If Yes...*

<table>
<thead>
<tr>
<th>Please describe the Community Benefit Agreement *</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Water or Sewer Infrastructure</th>
</tr>
</thead>
</table>

Type of Water/Sewer Infrastructure Project *

☐ Clean Water Project

☐ Drinking Water Project

☐ Other Eligible Project
If Clean Water Project...

<table>
<thead>
<tr>
<th>Type of Eligible Project Under EPA's Clean Water State Revolving Fund (CWSRF) *</th>
</tr>
</thead>
<tbody>
<tr>
<td>☐ Construction of publicly owned treatment works</td>
</tr>
<tr>
<td>☐ Projects pursuant to implementation of a nonpoint source pollution management program established under the Clean Water Act (CWA)</td>
</tr>
<tr>
<td>☐ Decentralized wastewater treatment systems that treat municipal wastewater or domestic sewage</td>
</tr>
<tr>
<td>☐ Management and treatment of stormwater or subsurface drainage water</td>
</tr>
<tr>
<td>☐ Water conservation, efficiency, or reuse measures</td>
</tr>
<tr>
<td>☐ Development and implementation of a conservation and management plan under the CWA</td>
</tr>
<tr>
<td>☐ Watershed projects meeting the criteria set forth in the CWA</td>
</tr>
<tr>
<td>☐ Energy consumption reduction for publicly owned treatment works</td>
</tr>
<tr>
<td>☐ Reuse or recycling of wastewater, stormwater, or subsurface drainage water</td>
</tr>
<tr>
<td>☐ Security of publicly owned treatment works</td>
</tr>
<tr>
<td>☐ Other or Multiple Selections</td>
</tr>
</tbody>
</table>

If Drinking Water Project...

<table>
<thead>
<tr>
<th>Type of Eligible Project Under EPA's Drinking Water State Revolving Fund (DWSRF) *</th>
</tr>
</thead>
<tbody>
<tr>
<td>☐ Facilities to improve drinking water quality</td>
</tr>
<tr>
<td>☐ Transmission and distribution, including improvements of water pressure or prevention of contamination in infrastructure and lead service line replacements</td>
</tr>
<tr>
<td>☐ New sources to replace contaminated drinking water or increase drought resilience, including aquifer storage and recovery system for water storage</td>
</tr>
<tr>
<td>☐ Green infrastructure, including green roofs, rainwater harvesting collection, permeable pavement Storage of drinking water, such as to prevent contaminants or equalize water demands</td>
</tr>
<tr>
<td>☐ Purchase of water systems and interconnection of systems</td>
</tr>
<tr>
<td>☐ New community water systems</td>
</tr>
<tr>
<td>☐ Other or Multiple Selections</td>
</tr>
</tbody>
</table>
If Other Eligible Project...

<table>
<thead>
<tr>
<th>Type of Other Eligible Project *</th>
</tr>
</thead>
<tbody>
<tr>
<td>☐ Culvert repair, resizing, and removal, replacement of storm sewers, and additional types of stormwater infrastructure</td>
</tr>
<tr>
<td>☐ Infrastructure to improve access to safe drinking water for individual served by residential wells, including testing initiatives, and treatment/remediation strategies that address contamination</td>
</tr>
<tr>
<td>☐ Dam and reservoir rehabilitation if primary purpose of dam or reservoir is for drinking water supply and project is necessary for provision of drinking water</td>
</tr>
<tr>
<td>☐ Broad set of lead remediation projects eligible under EPA grant programs authorized by the Water Infrastructure Improvements for the Nation (WIIN) Act, such as lead testing, installation of corrosion control treatment, lead service line replacement, as well as water quality testing, compliance monitoring, and remediation activities, including replacement of internal plumbing and faucets and fixtures in schools and childcare facilities</td>
</tr>
<tr>
<td>☐ Other or Multiple Selections</td>
</tr>
</tbody>
</table>

If Other or Multiple Selections in Clean Water, Drinking Water or Other Eligible Project...

Please Describe *

Is the infrastructure investment intended to supply drinking water in order to meet projected population growth? *
Yes ☐ or ☐ No

If Yes...

Please explain how this project is projected to be sustainable over its estimated useful life. *

Please explain how this project is responsive to an identified need to achieve or maintain an adequate minimum level of service, which may include a reasonable projection of increased need, whether due to population growth or otherwise. *

Please explain how this project is a cost-effective means for meeting that need, taking into account available alternatives. *
Broadband Infrastructure

Type of Broadband Infrastructure Project *
Please select the type of broadband project. If this project seeks to create new or upgrade existing broadband infrastructure to enhance reliable service, please select "Broadband Infrastructure Investment." If this project seeks to modernize the cybersecurity of existing or new broadband infrastructure, please select "Cybersecurity Investment." If this project seeks to do both, please select "Both."

☐ Broadband Infrastructure Investment
☐ Cybersecurity Investment
☐ Both

Note: If Type of Broadband is Cybersecurity Investment only, this section is complete. Only continue if Type of Broadband includes an Infrastructure Investment.

Does this project serve a location without access to reliable wireline 100/20 Mbps broadband service?*
100/20 Mbps broadband service means service that reliably provides 100 Mbps download speed and 20 Mbps upload speed through a wireline connection.
Yes ☐ or ☐ No

If No...

Other Eligible Need for Broadband *
☐ Lack of access to a reliable high-speed broadband connection
☐ Lack of affordable broadband
☐ Lack of reliable service
☐ Other or Multiple Selections

If Other or Multiple Selections...

Please Describe *

Does the project serve a location where there is existing and enforceable federal or state funding commitments for reliable service of at least 100/20 Mbps? *
Yes ☐ or ☐ No
If Yes...

Will Pandemic Recovery Funds be used to address an identified need for additional broadband investment that is not met by existing federal or state funding commitments? *
Yes ☐ or ☐ No

Will Pandemic Recovery Funds be used for costs that will be reimbursed by other federal or state funding streams? *
Yes ☐ or ☐ No

Upon completion, will this project reliably meet or exceed symmetrical 100 Mbps download and upload speeds? *
Yes ☐ or ☐ No

If No...

Is this because of the excessive cost of the project or the geography or topography of the area to be served by the project? *
Yes ☐ or ☐ No

Please use this box to further explain why this project will not reliably meet or exceed symmetrical 100 Mbps download and upload speeds? *

Will this project be designed to reliably meet or exceed 100/20 Mbps and be scalable to a minimum of symmetrical 100 Mbps download and upload speeds? *
Yes ☐ or ☐ No

Is this project for fiber-optic broadband infrastructure? *
Yes ☐ or ☐ No

Will this project include last-mile connections? *
Last mile connections are the final leg of the telecommunications network that delivers services to end-users.
Yes ☐ or ☐ No

Will this project support broadband networks owned, operated by, or affiliated with local governments, nonprofits, and/or co-operatives?
Yes ☐ or ☐ No
If Yes…

Please Explain *

Will the Broadband Service Provider participate in the FCC’s Affordable Connectivity Program (ACP)? *
Yes □ or □ No

If No…

Will the Broadband Service Provider provide access to a broad-based affordability program to low-income consumers that provides benefits commensurate to ACP? *
Yes □ or □ No

Will the broadband service include at least one low-cost option offered without data usage caps at speeds sufficient for a household with multiple users to simultaneously telework and engage in remote learning? *
Yes □ or □ No

Have you consulted with the community on affordability needs? *
Yes □ or □ No

If Yes…

Please Explain *

End of Project Submission Form. Following this page, you will be prompted to upload any attachments that may better assist the County in evaluating your project.

The only required attachment for all projects is a formal budget. If you are a 501(c)(3) organization or any other type of 501 organization, you will also be required to upload a copy of your IRS Determination Letter. If you are submitting a request for Lost Public Sector Revenue (Montgomery County Finance Department Only) and are not taking the standard allotment, a Revenue Loss Calculation Worksheet is also required.

All other documents are all optional, and may include a Project Description, a Timeline, Other Supporting Financial Documents, and/or Other Supporting Organizational Documents.