2022 IMPLEMENTATION UPDATE
MONTCO 2040: A SHARED VISION
Montco 2040 was adopted in January 2015 as a working document to guide the county’s actions. Much has changed as we annually revisit our progress. The ongoing pandemic and the destructive force of Hurricane Ida were major factors that shaped our work this past year. This report highlights major achievements in 2021; and provides a number of implementation actions we anticipate taking place in 2022. Many of these goals have been and will be implemented by the county, and others are implemented by the county’s partners, such as local municipalities, PennDOT, the PA Turnpike Commission, SEPTA, other government agencies, nonprofit partners, and private developers.
Montco 2040: A Shared Vision is designed around three interrelated themes.

**Connected Communities**
People want to be connected and part of a broader community. A key role for the county is to help these connections occur beyond local municipal boundaries.

**Sustainable Places**
The county is full of wonderful neighborhoods and communities. These places need to be sustained and enhanced in a long-lasting and effective way.

**Vibrant Economy**
A strong economy is critical for all places. With a vibrant economy, residents can earn and spend more, governments can make needed infrastructure improvements, and businesses can grow.
GOAL
Encourage collaboration and partnerships among governments, businesses, institutions, schools, higher education, and other stakeholders

2021 ACHIEVEMENTS

- Maintained 35 municipal planning and 4 regional planning contracts—with projects including comprehensive plan writing, zoning ordinance rewrites, open space plan updates, and downtown revitalization efforts. (PC)
- Continued the implementation of the county’s GIS strategic plan, including expanding the geospatial data hub and creating a zoning web application. (PC)
- Completed year six of the Montco 2040 Implementation Grant program, with funding to a record 23 local projects. Projects from prior rounds continue to be completed. (PC)
- Committed to a year-long diversity, equity, and inclusion training series for key staff in all county departments. To support these efforts (and more), the county hired its first chief of diversity, equity, and inclusion.
- Completed exterior renovations to One Montgomery Plaza, and continued campus planning efforts with the new justice center and courthouse construction project. (A&I)
- Collaborated with school districts and the MCIU to provide weekly superintendent calls for guidance and access to resources for COVID-19. Through a collaboration with the school districts, OPH, and CHOP, over 17 districts implemented “Project ACE-IT,” which uses rapid COVID-19 antigen tests to reduce the risk of COVID-19 spread within schools through “Assurance Testing” and “Symptomatic Testing.” (OPH)
- Provided COVID-19 guidance and support through monthly phone calls to colleges and private schools in the county. (OPH)
- Partnered with the MCIC to develop a county vaccination stakeholder group representing over 71 diverse organizations and trusted racial and ethnic group leaders not traditionally involved in vaccine communication campaigns. This has extended the reach of vaccine education and resources and increased confidence around COVID-19 vaccines. (OPH)
- Partnered with the MCIC and SEPTA on the “Let’s Get Back to Us” bus ad campaign to encourage 20- through 34-year-olds to get the COVID-19 vaccine. In addition to interior bus ads, three myth-busting videos were created to play on SEPTA bus digital screens. (OPH)
- Partnered with faith communities, such as Bethel Community Church in Pottstown, St. John’s Episcopal Church in Norristown, Trinity Lutheran Church in Lansdale, Bethlehem Baptist Church in Spring House, and First Baptist Church in Crestmont, for COVID-19 testing and vaccinations. (OPH)
- Recruited and supported 476 Medical Reserve Corps volunteers, who have provided 9,826 volunteer hours on 2,219 vaccination clinic shifts. These volunteers have provided assistance with traffic control, registration, and vaccinating residents. (OPH)

NOTE: Department abbreviations are listed on page 24.
2022 IMPLEMENTATION

- Continued COVID-19 contact tracing through partnerships with three community organizations. (OPH)
- Collaborated with the Pennsylvania Department of Health and Jefferson Hospital to provide COVID-19 support and guidance to long-term care facilities. (OPH)
- Worked with the Montgomery County Department of Public Safety and other internal partners to post public and accurate COVID-19 data to ensure an informed public. (OPH/PS)
- Educated families in the Pottstown School District through social media platforms, such as Facebook, Instagram, and Twitter, as well as online newsletters, on how to reduce food waste. (OCIE)
- Collaborated among county departments to provide education on alternatives for pain management in order to combat opioid addiction. (OSS/ODA)
- Expanded access to Navicates via the “TeleNavicate” service in response to COVID-19. This service was more broadly promoted as an additional method of contacting and receiving in-person assistance from a Navicate which is critical for those who want to remain safe in their homes or who lack access to affordable transportation. (OCC)
- Partnered with other HHS offices to streamline referrals using the county’s intake database, which expedited connections to additional HHS services. (OCC)
- Partnered with Legal Aid of Southeast Pennsylvania to conduct a virtual ID clinic where residents could obtain free replacement photo IDs, birth certificates, or Social Security cards, and receive Navigate assistance with other resources. (OCC)
- Facilitated a used eyeglasses drive for the LIONS Club District 14-A which recycles the donations for people in need. This promoted county services across their networks and enhanced the county’s civic engagement. (OCC)
- Partnered with the Montgomery County Office of Child Development and Early Learning to distribute CARES Act funds, CRRSAA funds, Pandemic Relief Award (PRA) grants, and ARPA funds to early learning programs in the county. (ELRC)
- Implemented a special, limited funding program to provide childcare funding for unserved populations within Montgomery County. (ELRC)
- Implemented the “Be Strong Families” program to host virtual and in-person Parent Cafés that promote family well-being. (ELRC)
- Strengthened collaborations with stakeholders and community organizations, including SEPECC (First Up); PA Health Access Network; Child Care Professional Network (CCPN); Health Spark; Parenting, Childcare and Natural Supports Action Team for Montgomery County Reentry Initiative Group; PACCA; MCIU; PA Health Access Network (PHAN); and ECELS. (ELRC)
- Implemented the Health & Safety Regional Task Force to support childcare providers during COVID-19 and beyond. (ELRC)
- Enhanced the Health & Safety Regional Task Force by coordinating a direct line of communication between providers and the Montgomery County Office of Public Health. (ELRC)
- Hosted “Conscious Discipline” training to help educators work with families and their children who have challenging behaviors. (ELRC)
- Celebrated 25 years of the Montgomery County Court Child Care Center’s service to the residents of the county. The program, which opened its doors on March 28, 1996, is a STAR 4 program in the Keystone STARS Quality Rating and Improvement System.
- Partnered with Montgomery County Community College (MCCC) to successfully apply for a Community Mental Health Services Block Grant. The county was awarded $1,000,000 for fiscal year 2021/2022 to support the development of a Wellness Center at the community college. (MH/DD/EI)
- Met the needs of students and school districts across the county (with help from the Student Assistance Program) by expanding service delivery options for youth and families in early intervention initiatives. (MH/DD/EI)
- Awarded a federal grant for school violence prevention from the Bureau of Justice Administration (BJA STOP School Violence Prevention and Mental Health Training Program). (MH/DD/EI and ODA)
- Contracted with a software company to build a program that would allow volunteers to register and schedule COVID-19 vaccinations for seniors without Internet access. Partnerships were established with several nonprofits and volunteers trained to address this need. More than 3,000 seniors were successfully registered and vaccinated with this initiative. (OSS)
- Launched a research project funded by HealthSpark Foundation to redesign the Coordinated Entry system for housing & homeless services to be more equitable and explicitly anti-racist. An Equitable Access Action Team was convened to oversee the project, with partners from many sectors. (OHCD/YWH)
- Held multiple virtual Continuum of Care (CoC) membership meetings to engage with the wider community on the successes and challenges of reducing homelessness. A total of 277 new members from all walks of life signed up to be Continuum-of-Care members. (OHCD)
Launched a Youth Advisory Board and a Lived Experience Advisory Board, both consisting of people with the lived expertise of homelessness, help inform policy, program reform, and strategic goals. (OHCD/YWH)

Continued support and involvement in the Interfaith Coalition’s work as it developed its mission and core principles, providing faith organizations from all traditions with opportunities to build partnerships and collaborations, culminating in a fall conference with over 70 participants. (HHS)

Continued to expand the Local Leadership Council to partner with early childhood programs, providers, families, school districts, higher education, businesses, and funders to promote quality in early learning programs in the county. (ELRC)

Continued work on plans to implement a special, limited funding program to provide childcare funding for populations within Montgomery County. (ELRC)

Collaborated with the Office of Child Development and Early Learning (OCDEL)/Bureau of Certification to build stronger communication to support early learning providers in continuing their efforts to build quality early learning programs. (ELRC)

Implemented special COVID-19 eligibility regulations to stabilize childcare providers and financially assist families with childcare costs from 3/13/20 to 8/31/20. (ELRC)

Continued a partnership with local colleges by utilizing students to assist with well calls to isolated seniors during COVID-19 lockdown. (OSS)

Continued to partner with municipalities by offering and advertising health and wellness programming for seniors, both virtually and in person. (OSS)

### 2022 IMPLEMENTATION

- Assist municipalities with their ongoing planning, trail building, and transportation work. (PC)
- Continue to work with community partners to implement COVID-19 testing and immunizations through regional sites/partnerships. (OPH)
- Continue COVID-19 contact tracing through community partnerships. (OPH)
- Continue working alongside the Department of Public Safety and other internal partners to post public and accurate COVID-19 data to ensure an informed public. (OPH)
- Continue to educate Pottstown School District students about food waste reduction through social media platforms. (OCIE)

- Continue to develop programs to assist with social isolation in seniors by partnering with school districts and higher education institutions to create intergenerational relationships. (OSS)
- Continue to collaborate between departments to provide education on alternatives for pain management in order to combat opioid addiction. (ODA, OSS)
- Promote expanded access to Navigates via the “TeleNavigate” service as an additional way of receiving in-person assistance from a Navigate, which is critical for those who want to remain safe in their homes or who lack access to affordable transportation. (OCC)
- Partner with other HHS offices to streamline referrals using the county’s intake database, which will improve residents’ customer service experience by expediting connections to additional HHS services via a more efficient platform. (OCC)
- Implement the “Be Strong Families” program to host virtual Parent Cafes. (ELRC)
- Strengthen collaborations with stakeholders and community organizations including SEPECC (First Up); PA Health Access Network; Child Care Professional Network; PA Early Learning Investment Commission; Parenting, Childcare and Natural Supports Action Team for Montgomery County Reentry Initiative Group; PACCA. (ELRC)
- Develop the Health and Safety Regional Task Force to support childcare providers during COVID-19 and beyond. (ELRC)
- Collaborate with school districts and the MOU to provide weekly superintendent calls for guidance and access to resources for COVID-19. Project ACE-IT will continue in 2022, using rapid COVID-19 antigen tests to reduce the risk of spread of COVID-19 within schools through “Assurance Testing” and “Symptomatic Testing.” (OPH)
- Continue to provide guidance and support regarding COVID-19 through monthly phone calls to colleges and private schools in Montgomery County. (OPH)
- Continue to partner with and provide support to the Montgomery County Immunization Coalition to develop a county vaccination stakeholder group, which is connecting with diverse organizations and trusted racial and ethnic groups to extend the reach of vaccine education and resources and increase confidence around the COVID-19 vaccines. (OPH)
2022 IMPLEMENTATION

- Continue to recruit and support Medical Reserve Corps volunteers for COVID-19 vaccination clinics. (OPH)
- Continue COVID-19 contact tracing partnerships throughout 2022. (OPH)
- Continue to collaborate with the Pennsylvania Department of Health and Jefferson Hospital to provide support and guidance to long-term care facilities regarding COVID-19. (OPH)
- Continue to partner with the Montgomery County Department of Public Safety and others to post public and accurate COVID-19 data to ensure an informed public. (OPH/DPS)
- Work toward cross-sector representation on a crisis system advisory group that will help shape improvements to the mental health crisis system. (MH/DD/EI)
- Partner with Montgomery County Community College to develop a wellness center at its Pottstown campus with a state-funded grant. The center will help to address social determinants of health and support student’s overall wellness. (MH/DD/EI)
- Enhance prevention and early intervention mental health wellness activities through active partnership with school districts to embed evidence-based programs. (MH/DD/EI and ODA)
- Host Parent Cafés using the “Be Strong Families” program. (ELRC)
- Work in partnership with OCDEL and its Local Leadership Council (LLC) community partners to find potential solutions to the staffing crisis that plagues early learning programs in the county and across the State of Pennsylvania. (ELRC)
- Conduct community engagement to encourage more Continuum of Care (CoC) membership with the goal to increase CoC membership by at least 150 people. (OHCD)

GOAL

Improve transportation quality and expand options for county residents and workers

2021 ACHIEVEMENTS

- Completed work on three bridges – Bridge 150 (Camp Wawa), Bridge 207 (Ludwig Road), and Bridge 262 (Moyer Road). Bridge work began on an additional three bridges – Bridge 162 (Stump Road), Bridge 166 (Swamp Pike), and Bridge 296 (Rostkowski Road). (A&I-RB)
- Started the Transportation Improvement Program (TIP) update with our planning partners for FY 2023. (PC)
- Received $1.07 million from PennDOT’s Automated Red Light Enforcement program for traffic and safety projects in four municipalities. This includes funds for pedestrian signage and a rapid flashing beacon in Hatboro, pedestrian signal improvements in Limerick, new signal modernization in Upper Hanover at Route 663 and Geryville Pike, and intersection improvements at Bethlehem Pike, Skippack Pike, and Camp Hill Road in Whitemarsh.
- Awarded just under $1 million through the county’s transportation grant program (CTP), using revenues from the $5 county vehicle registration fee to reallocate to local transportation projects. In 2021, 8 projects received funding. (PC)
- Worked with DVRPC to finish their regional plan, Connections 2050. (PC)
- Began construction (PennDOT) on US 202 Section 61S (East Norriton Township’s Johnson Highway to Township Line Road).
- Received a $5.1 million award from the PennDOT Multimodal Transportation Fund for three projects in Whitemarsh, Upper Gwynedd, and Lower Providence Townships for a variety of traffic signal installations, trail and sidewalk construction, bridge reconstruction work, and stormwater management.
- Received a $10.16 million award from the Pennsylvania Department of Community and Economic Development, with its own multimodal funding through the Commonwealth Financing Authority, for 18 projects (over two cycles in 2021) in the county.
- Began a three-county planning effort for passenger rail service restoration to Reading (Berks County).

2022 IMPLEMENTATION

- Complete the Montco Pikes study, which will provide recommendations for future improvements to six of the busiest county-owned roads. (PC)
- Begin construction for the Ridge Pike Improvement Project for the segments in Plymouth, Whitemarsh, and...
GOAL Expand and connect county trails, local trails, greenways, natural areas, and parks

2021 ACHIEVEMENTS
- Repaved ½ mile of the Chester Valley Trail. (A&I-PTHS)
- Advanced construction of the Chester Valley Trail in Upper Merion, Bridgeport, and Norristown. (PC)
- Began construction of Pennypack Trail crossing improvements at Terwood Road in Lower Moreland. (PC)
- Advanced construction of the Chester Valley Trail in Upper Merion, Bridgeport, and Norristown. (PC)
- Began construction of Pennypack Trail crossing improvements at Terwood Road in Lower Moreland. (PC)
- Developed draft feasibility studies for the Cross County Trail/Germantown Pike Bridge and the Wissahickon Trail segment between Forbidden Drive and the Morris Arboretum (Springfield Township and Philadelphia). (PC)
- Completed draft feasibility studies for the Cross County Trail/Germantown Pike Bridge and the Wissahickon Trail segment between Forbidden Drive and the Morris Arboretum (Springfield Township and Philadelphia). (PC)
- Selected a consultant for architectural and engineering services for the Schuylkill River Trail/422 Connector in Lower Pottsgrove. (PC)
- Advanced design and engineering for the Schuylkill River Trail/422 Connector in Lower Pottsgrove. (PC)
- Acquired the nearly 6-acre Lev property in Lower Frederick. (PC)
- Advanced the development of a new 10-Year Open Space and Trail Strategic Plan for the county. (PC)

2022 IMPLEMENTATION
- Award contract for design services at the Haws Avenue access point to the Schuylkill River Trail in Norristown. (PC)
- Complete architectural and engineering design for the Trail Junction Center. (PC)

GOAL Support strong downtowns and community destinations, including mixed use areas, arts and culture focal points, libraries, and other gathering places

2021 ACHIEVEMENTS
- Conducted more than 6,740 inspections/investigations at 3,947 licensed food facilities to help reduce the incidence of foodborne illness. (OPH)
- Continued to collaborate with the PA DEP to monitor and ensure safe water supplies and possible facility closures when water supplies are interrupted. In 2021, OPH was notified by PA DEP of nine boil-water advisories and conveyed this information to stakeholders. (OPH)
- Developed and distributed a one-page weekly data analysis of Norristown COVID-19 cases and another for Pottstown, including positivity rates and demographics, so all are informed and unified in an effort to bring down the number of cases in the county’s most densely populated areas. (OPH)
- Worked closely with businesses and venues to give guidance and support regarding best practices during COVID-19. (OPH)
Used federal Housing and Urban Development (HUD) funds to support street improvements in Bridgeport, Cheltenham, East Greenville, Royersford, and Schwenksville and sanitary sewer improvements in West Pottsgrove. These funds were also used to support accessibility improvements at a neighborhood park in Springfield. (OHCD)

Launched a nine-year integrated strategic prevention plan with the Office of Mental Health based off its public health drug and alcohol prevention needs assessment with the purpose of enhancing the health and safety of youth and families. (ODA)

Created online dynamic data dashboards for PA Youth Survey data, needs assessment data, and program evaluation data to allow for better decision-making around youth mental health and substance use prevention at public school districts. (ODA)

Continued to pursue comprehensive planning efforts to guide future growth and development in our municipalities, including plan adoption in Bridgeport, Upper Gwynedd, and Upper Moreland. Progress was made in developing new comprehensive plans in Abington, Cheltenham, Lower Frederick, Lower Providence, Worcester and a regional plan for the Upper Perkiomen Valley. (PC)

Continued design work to strengthen our downtowns and other communities: a redesign project for Lansdale’s Railroad Plaza, streetscape and landscape analysis for the Cross County Trail in Upper Dublin’s Fort Washington Office Park, a Moore Park Master Plan and Official Map for Upper Merion, and a road diet design for Park Avenue in Ambler (among other projects. (PC)

Pursued community planning work that helped strengthen local zoning and other ordinances, including the adoption of a transit-oriented overlay district in Bridgeport, a sign ordinance update for West Norriton, a Historic Preservation ordinance in Narberth, the Keim Street Gateway Overlay District in Pottstown, and an Accessory Dwelling Unit ordinance for Salford. (PC)

Continued improvements to the Conshohocken SEPTA rail station. This project includes high-level platforms, new station building, and an extension to Oak Street. (SEPTA)

Began several new planning efforts around public transportation in the region (Bus Revolution, Reimagining Regional Rail, Transit Supportive Communities) and station area planning for the proposed King of Prussia high speed line expansion station. (SEPTA)

Continue the Ardmore SEPTA/Amtrak Station and Loop Improvement, with proposed completion in late 2022. (SEPTA)

Complete comprehensive plans for Worcester, Abington, Cheltenham, and Lower Frederick. (PC)

Continue to monitor and support healthy food and alcohol establishments to ensure safe communities. (OPH)

Collaborate with the PA Department of Environmental Protection to monitor and ensure safe water supplies and possible closures when water supplies are interrupted. (OPH)

Continue to develop and disburse the one-page weekly data analysis of Pottstown and Norristown, including COVID-19 cases, positivity rate, and demographics so all are informed and unified in an effort to bring down the number of cases in the county’s most densely populated areas. (OPH)

Continue to work closely with businesses and venues to give guidance and support regarding best practices during COVID-19. (OPH)

Continue to offer opportunities for public school districts to expand their data-driven decision-making processes around youth mental health and substance use prevention. (ODA)

Continue to grant CDBG funds to support infrastructure and accessibility improvements. (OHCD)

Work on comprehensive plan adoption in Abington, Lower Frederick, Lower Providence, Upper Merion, and Worcester Townships. Begin and/or continue comprehensive plan work in the Upper Perkiomen Region, West Norriton Township, and Cheltenham Township. (PC)

Work on design projects to continue to improve our downtowns and other communities, including the completion of Ambler’s road diet design, continued work on Upper Dublin’s Cross County Trail design, and the development of a master plan for the Plymouth Quarry site. (PC)

Continue community planning work that helps strengthen local ordinances and policies, including a revitalization plan update for Collegeville, zoning code updates for East Greenville and Hatboro, a Main Line Greenway plan for Lower Merion, and initiating a master planning process for Pottstown’s Circle of Progress. (PC)
Sustainable Places

**GOAL** Support a modern, resilient, green, and energy-efficient infrastructure network

**2021 ACHIEVEMENTS**
- Sponsored seven household hazardous waste collection events and the campaign sign recycling program, and managed the recycling hotline and website. These are all actions outlined in the county’s municipal waste management plan. (PC)
- Continued to pursue design and siting of a year-round recycling center. (PC)
- Continued oversight and management of the county document-shredding program. (PC)
- Drafted the county’s Climate Change Vulnerability Assessment. (PC)
- Supported municipal Sol Smart work and explored solar power purchasing agreement options. (PC)
- Convened the county’s Local Climate Action Plan committee, and initiated its planning process. (PC)
- Encouraged energy conservation, greenhouse gas reduction, and climate change resiliency in the ongoing county justice center construction. (PC)
- Pursued Norristown Dam (on the Schuylkill River) FERC Permit and issued an RFP for a consultant to help with the permit and facility development options. (PC)

**2022 IMPLEMENTATION**
- Coordinate, support, and promote the county’s energy, resiliency, and sustainability program. (PC)
- Support solar and renewable energy among municipalities in the county, including Sol Smart. (PC)
- Advance the Regional Power Purchase Agreement and solar power facility development. (PC)
- Manage the county’s Resiliency Partnership and draft a climate action plan. (PC)
- Maintain the contract to shred county documents and sponsor hazardous waste collection events. (PC)
- Continue to pursue a location and funding for a permanent recycling facility. (PC)
- Select a consultant to assist with the Norristown Dam Hydroelectric Facility and the FERC permitting process. (PC)
2022 IMPLEMENTATION

GOAL  Improve stormwater management and reduce the impact of flooding

2021 ACHIEVEMENTS

✓ Drafted and submitted the Wissahickon Creek Water Quality Improvement Plan. The revision of the plan, based on EPA and PA DEP comments, has been initiated. (PC)
✓ Implemented the county’s MS4 stormwater permit. The county also continued to meet with the in-house implementation committee to oversee MS4 activities. (PC)
✓ Initiated an update of the county’s hazard mitigation plan. (PC)
✓ Participated in steering committee meetings of the DVRPC’s Water Table group. (PC)
✓ Held a Planning Smarter event on stormwater runoff management aimed at businesses and homeowners. (PC)

2022 IMPLEMENTATION

■ Promote stormwater BMPs through A&I capital improvements planning. (A&I)
■ Evaluate the feasibility of dredging the Schuylkill River. (PC)
■ Continue implementing the requirements of the county’s MS4 permit. (PC)
■ Continue facilitating the Wissahickon Creek TMDL planning process, and submit the plan’s revision. (PC)
■ Develop implementation documents and structure to sustain the 20-year WQIP implementation. (PC)
■ Continue the update of the hazard mitigation plan (PC)

✓ Commenced restoration (building framing and external barn components) of the Peter Wentz barn. (A&I-PTHS)
✓ Commenced work on Lorimer Park stone pavilion roof replacement and restoration. (A&I-PTHS)
✓ Started rehabilitation on an existing multiple-bay garage at Hill Road within Green Lane Park to replace flood damaged facilities at Central Perkiomen Valley Park. (A&I-PTHS)
✓ Removed hundreds of compromised ash and other diseased trees around the Upper Perkiomen Valley area. (A&I-PTHS)
✓ Preserved an additional 5 farms under the county’s farmland preservation program. (PC)
✓ Began floodwall construction at the Spence property in Whitemarsh Township. (PC)
✓ Began the Return on Environment Study in partnership with DVRPC. (PC)
✓ Advanced the development of the 10-Year Open Space and Trails Strategic Plan for the county. (PC)
✓ Held a two-part agricultural conservation webinar series. (MCCD)
✓ Partnered with Ursinus College, the Perkiomen Watershed Conservancy, and the Upper Perkiomen Valley YMCA to complete two riparian buffer projects on over 2.75 acres of the Perkiomen Creek watershed. (MCCD)
✓ Partnered with PTHS, AQUA-PA, and other project partners to develop and install four aquatic invasive species educational signs at Green Lane Reservoir. (MCCD)
✓ Completed one gravel road improvement project and one paved low-volume road improvement project. (MCCD)

GOAL  Conserve natural resources, environmentally-sensitive areas, and farmland

2021 ACHIEVEMENTS

✓ Commenced Freight Station (building) architectural design process. (A&I-PTHS)
✓ Implemented Green Lane Park lake study recommendations to improve water quality while simultaneously commencing dam repairs (ongoing). (A&I-PTHS)
✓ Restored portions of the interior of Sunrise Mil, commenced Old Neiffer Road Bridge restoration, and repaved portions of the old internal road for improved access. (A&I-PTHS)
✓ Removed hundreds of compromised ash and other diseased trees around the Upper Perkiomen Valley area. (A&I-PTHS)
✓ Preserved an additional 5 farms under the county’s farmland preservation program. (PC)
✓ Began floodwall construction at the Spence property in Whitemarsh Township. (PC)
✓ Began the Return on Environment Study in partnership with DVRPC. (PC)
✓ Advanced the development of the 10-Year Open Space and Trails Strategic Plan for the county. (PC)
✓ Held a two-part agricultural conservation webinar series. (MCCD)
✓ Partnered with Ursinus College, the Perkiomen Watershed Conservancy, and the Upper Perkiomen Valley YMCA to complete two riparian buffer projects on over 2.75 acres of the Perkiomen Creek watershed. (MCCD)
✓ Partnered with PTHS, AQUA-PA, and other project partners to develop and install four aquatic invasive species educational signs at Green Lane Reservoir. (MCCD)
✓ Completed one gravel road improvement project and one paved low-volume road improvement project. (MCCD)

2022 IMPLEMENTATION

■ Continue to leverage county and state funds to preserve new farms under the farmland preservation program. (PC)
■ Complete floodwall construction at Spence property in Whitemarsh Township. (PC)
■ Complete and promote the findings of the Return on Environment Study. (PC)
■ Adopt the 10-Year Open Space and Trails Strategic Plan - a plan to guide .... (PC)
■ Finalize plans to develop a regional maintenance facility at Lower Perkiomen Valley Park. (A&I - PTHS)
- Improve access and parking at Norristown Farm Park while rehabilitating the historical office building (milk house/barn). (A&I - PTHS)
- Add a permanent restroom facility at Upper Schuylkill Valley Park. (A&I - PTHS)
- Replace and improve kiosk systems. (A&I - PTHS)
- Commence Bridge 99 (Perkiomen Trail Bridge) construction restoration work in conjunction with PECO’s gas main replacement project. (A&I - PTHS)
- Implement Schuylkill River Trail fence improvement projects. (A&I - PTHS)
- Completely restore Grist Mill at Sunrise Mill, and commence site house and barn improvements. (A&I - PTHS)
- Complete Old Neiffer Road bridge construction restoration. (A&I - PTHS)
- Complete Upper Schuylkill Valley Park wildlife exhibit and enclosure upgrades and rehabilitations. (A&I - PTHS)
- Continue to build capacity and expand partnerships to protect and improve local water quality. (MCCD)
- Continue outreach and education on the gravel and low-volume road improvement funding programs. (MCCD)

**GOAL**

Provide more opportunities for residents to exercise and have healthy lifestyles

**2021 ACHIEVEMENTS**

- Worked to reduce the rate of suicide deaths in the county by conducting a minimum of two suicide prevention training sessions (QPR) trainings. (OCIE)
- Promoted motor vehicle safety among children by conducting virtual car seat checks throughout the year. (OCIE)
- Increased the number of participants in the county’s Trail Challenge by 200. (OCIE)
- Increased safe physical activity and transportation through utilization of the Safe Routes to School Program with social media messaging. (OCIE)
- Implemented a fruit and vegetable prescription program at Lansdale Children’s Health Clinic where health care providers wrote prescription vouchers for food insecure eligible individuals to receive locally-grown fruits and vegetables. (OCIE)
- Delivered health and wellness programming to seniors through local senior centers as well as virtual programming. (OSS)
- Researched and provided information on obtaining technology, as well as educational opportunities for using technology to decrease social isolation among our senior citizens. (OSS)
- Supported seniors facing depression through our Healthy Ideas program by connecting them with local behavioral health programs. (OSS)
- Worked to divert individuals with developmental disabilities from the criminal justice system by participating in a statewide work group, providing information to law enforcement through the Municipal Policy Academy, and increasing knowledge and connection with the Montgomery County Public Defender and criminal justice partners. (MH/DD/EI)
- Focused on employment opportunities for individuals with ID or autism with a special emphasis on return to work for individuals who became unemployed during the COVID-19 pandemic. (MH/DD/EI)
- Collaborated with community partners to continue adapting content and support options to virtual platforms. This allows increased connection to individuals and families unable to attend events in person. Community attendance has increased based on these changes. (SPTF)
- Utilized data analysis to review the curriculum and use of the law enforcement Crisis Intervention Specialist (CIS) training program, ultimately ensuring that the school is employing best practices at the critical intersection of mental health crisis, public safety, and social justice. (MH/DD/EI)
- Held school stakeholder meetings to identify needed supports for teachers and school personnel during the COVID pandemic.
To that end, OMH in partnership with Access Services, developed and provided a self-care training for this cohort with the goal of helping educators be resilient during the pandemic. (MH/DD/EI)

- Sponsored training for staff who are supporting youth in the Early Intervention and Mental Health systems. (MH/DD/EI)
- Continued to work to increase behavioral health screenings for young children through the Elementary Student Assistance Program in order to connect children and families to resources and intervene early. (MH/DD/EI)
- Hosted multiple virtual crisis planning trainings for mental health service providers due to COVID-19, with a special focus on training mobile services. (MH/DD/EI)
- Provided more than $1 million of personal protective equipment for early learning providers to help providers and families control and mitigate the spread of COVID-19. (ELRC)
- Purchased two new (COVID-19 compliant) paratransit shuttle vans, providing life-sustaining support to over 350 veterans and typically making 1,500 trips per year. (OVA)
- Installed more than 5 miles of new on-road bike lanes across 4 municipalities.

**2022 IMPLEMENTATION**

- Continue to create and share guidance and best practices to an array of stakeholders regarding COVID-19, including messaging for individuals and families. (OPH)
- Continue to educate residents through COVID-19 testing and COVID-19 immunizations and subsequent follow-up regarding quarantine and isolation. (OPH)
- Continue to give guidance, through community contact tracers, to persons who test positive or are close contacts. (OPH)
- Continue to implement a fruit and vegetable prescription program at Lansdale Children’s Health Clinic. (OCIE)
- Launch a new initiative with the Community Based Care Management Program (CBCMP), to address food insecurity and healthy eating for individuals with serious mental illness. This initiative is a collaborative effort in partnership with Creative Health, a community behavioral health center, and the Pennsylvania Horticultural Society. (OMCS)
- Increase capacity for shuttle services for free transport for veterans to take them to medical providers, other than VA medical centers. (OVA)

**GOAL** Support housing choices and opportunities to meet the needs of all people

**2021 ACHIEVEMENTS**

- Provided lead abatement to nine homes through the HUD lead abatement grant in Pottstown and Lansdale. (OHCD/OPH)
- Provided housing support to students experiencing homelessness in partnership with Montgomery County Community College and Gwynedd Mercy University. (OHCD/YWH)
- Launched the Community Based Care Management Program (CBCMP), with a focus on housing and partnering with YWH, to expand the Rapid Re-Housing Program. The focus is on individuals who are psychiatrically admitted to inpatient and are at risk for homelessness. (OMCS/OHCD)
- Utilized HUD HOME Partnership funding to assist in the completion of Susie Clemens, which provides 60 units of senior housing in Hatfield. (OHCD)
- Utilized HUD HOME Partnership funds for the construction of Willows at East Greenville, the conversion of a former factory into 71 units of affordable rental housing for families and individuals. Construction began in October 2021. (OHCD)
- Utilized HUD HOME Partnership funding to assist in the construction of Summit House in Jenkintown, which provides 64 units of affordable housing for seniors. (OHCD)
- Utilized HUD HOME Partnership funding, in cooperation with Genesis Housing, to rehab a home in Pottstown to sell to a low-income first time homebuyer. Genesis will finish the rehab of another Pottstown property in 2022. (OHCD)
- Used HUD HOME Partnership funding for The Chalet in Hatfield. Construction was completed in 2021 and 5 affordable rental units now house former homeless households assisted through the YWH program. (OHCD)
- Provided funds to 11 applicants to successfully purchase properties utilizing monies from the First Time Homebuyers Program, with 2 additional applicants in agreement to purchase before the end of 2021. These 13 closings will house 35 people in owner-occupied housing. (OHCD)
- Rehabbed three homes in the county’s owner-occupied rehabilitation program. (OHCD)
- Funded a new roof and siding at a residential facility for people with developmental disabilities in Souderton with monies from a Community Development Block Grant. (OHCD)
Collaborated with the MCHA, through Your Way Home (YWH), to distribute 109 emergency housing vouchers to households experiencing homelessness. Vouchers were distributed to 75 households with children, 13 chronically homeless households, and 87 households with the presence of a disability. (OHCD/MCHA)

Launched a youth-dedicated street outreach team with YWH to provide focused case management and housing services to transition-aged youth experiencing or at risk of homelessness in the county. (OHCD)

Continued work, under partnership with YWH, toward making homelessness rare, brief, and nonrecurring. (OHCD)

Making homelessness rare: 20.7% (320 of 1545) of homeless or at-risk of being homeless persons were assisted by street outreach to resolve their homeless crisis and exit to a temporary or permanent housing destination.

Making homelessness brief: 73 days was the average length of stay in an emergency shelter this year.

Making homelessness nonrecurring: 78% (573 of 737) people who exited into permanent housing in the last two years have not returned to homelessness.

Conducted and reported, under partnership with YWH, on the annual Point in Time count of sheltered and unsheltered homelessness with adjustments to methodology given the COVID-19 pandemic. A total of 261 persons were counted, with 40 of those being unsheltered. (OHCD)

Exited 3,755 households from homelessness to housing (6,826 people) in cooperation with Your Way Home since 2014. YWH programs have directly housed 2,402 households (4,791 people). Your Way Home housed 220 households out of homelessness in 2021. (OHCD)

Oversaw the distribution of more than $39 million in the Emergency Rent & Utility Coalition (ERUC) program to 4,261 households in partnership with YWH. Assistance was provided in the form of emergency rent or utility monies to help keep people in their homes. (OHCD)

Launched the Homes For All initiative, a collaborative and multipurpose project to ensure that everyone who lives, works, learns and invests in Montgomery County has equal opportunity to live in an affordable home and a thriving community. (OHCD, CD, PC)

2022 IMPLEMENTATION

- Provide lead abatement to additional homes with HUD grant funds in Pottstown and Lansdale. Starting in January 2022, residents of Norristown will also be eligible for this program. (OHCD/OPH)
- Finalize two rehabilitations of blighted homes, which will be sold to low-income first-time homebuyers, through a partnership with Genesis Housing and OHCD's investment of HOME Partnership dollars.
- Complete a rehab, with the assistance of county funds, of four townhomes in the Hatfield area for Habitat of Humanity to resell to qualified low-income buyers. (OHCD)
- Complete the rehab of a group home facility in the Huntingdon Valley by KenCrest Services with assistance of HOME Partnership funding. (OHCD)
- Assist an additional 15 households through the First-Time Homebuyer Program. (OHCD)
- Aim to assist an additional five qualified homeowners through the Owner-Occupied Rehabilitation Program. (OHCD)
- Continue to make the experience of homelessness rare, brief, and non-recurring by increasing exits from homelessness to permanent housing, decreasing the average length of stay in shelter, and increasing connections to community supports and economic opportunities. (OHCD/YWH)
- Conduct a comprehensive and in-person Point in Time count with volunteers to collect better data on people experiencing unsheltered and sheltered homelessness. (OHCD/YWH)
- Work to increase the number of landlords who participate in Your Way Home by at least 25 new landlords. (OHCD/YWH)
- Utilize grant funds to research which strategies are effective in creating municipal zoning reform that could further Homes for All recommendations. (OHCD/YWH/HFA)
- Oversee the distribution of an additional $40 million in emergency rent and utility financial assistance to households impacted due to COVID-19. (OHCD/YWH)
- Convene a Homes For All Governing Board to carry out the objectives of the Homes For All initiative. (OHCD/YWH)
2022 IMPLEMENTATION

GOAL
Enhance community character and protect neighborhoods

2021 ACHIEVEMENTS

- Implemented the POD plan through the administration of the COVID-19 vaccine to county residents. (OPH)
- Established a partnership with Arcadia University’s Pro Bono Clinic to refer patients in need of additional services from other community organizations to a Navicate who will work in the university’s clinic. (OCC)
- Assisted early learning programs to improve the quality of their programs in order to increase their Keystone STAR level. There were 21 early learning programs that increased their STAR levels in 2021. (ELRC)
- Distributed more than 100 backpacks in August and September; thousands of books to children, families, and early learning programs in the county. Coats, diapers, health and beauty products, clothes, and other necessities were distributed as well. (ELRC)
- Reached out to thousands of vulnerable individuals experiencing food or housing insecurity to provide them with COVID-19 and flu vaccinations as part of the Mobile Integrated Health - Community Paramedic (MIH-CP) program. (PS)
- Delivered thousands of COVID-19 and flu vaccinations to first responders that live or work in the county. (PS)
- Continued with targeted mobile vaccination outreach to seniors living in affordable congregate housing settings and to those who are homebound, the success of which was recognized by Governor Wolf when visiting as part of the administration’s efforts to reduce vaccine hesitancy by recognizing high-performing programs. (PS)
- Continued to engage with Access Services street medicine outreach teams to grow sustainable partnerships to improve accessibility to existing human services in the county. (PS)
- Continued to improve our opioid surveillance and response programs to address a rapid increase in overdoses. Coordinated the supply and distribution of naloxone to municipal police departments, Emergency Medical Services (EMS) agencies, and other harm-reduction groups when supplies allowed. (PS)
- Coordinated the countywide response to Hurricane Ida, which included Emergency Operations Center (EOC) activation to support municipal operations, search and rescue operations by the Montgomery County Urban Search & Rescue Team in several flood inundated and tornado damaged municipalities, and damage assessment operations to begin the disaster declaration process for federal financial assistance. In addition, staff assisted with securing temporary housing for storm victims. (PS)
- Completed Pennsylvania Emergency Management Agency (PEMA) recertification of the Montgomery County Hazardous Materials Response Team. (PS)
- Completed the 2021 Limerick Generating Station Exercise involving federal evaluation of 21 risk municipalities, 7 school districts, and the county’s Emergency Operations Center (EOC). (PS)
- Finalized and completed implementation of a new 700/800 MHz P25 Public Safety radio system and paging system—supported by a microwave ring backhaul—a process which required reprogramming of approximately 8,000 field subscriber radios. (PS)
- Implemented a tiered system for 9-1-1 telecommunicator advancement and compensation to improve recruitment and retention. (PS)
- Provided 273 fire training courses for 4,526 students, totaling 44,927 hours of training, including 62 virtual classes for 1,286 students and 18 certification tests for 338 candidates. (PS)
- Implemented a virtual training system for law enforcement officers, which is composed of three connecting screens showing scenarios for police to use in decision drills. The system, housed at the Public Safety Training Campus, allows officers to move about freely in order to place themselves in position based on the scenario. The system allows officers to practice de-escalation skills, adapt to mental health issues, and select between various levels of force. (PS)
- Initiated a proactive program to provide updated Security Site Assessments to public school districts in Montgomery County, following approval and certification by the Pennsylvania Department of Education. (PS)
### 2022 IMPLEMENTATION

- Continue to track health-related issues in our neighborhoods and support community and collaborative action addressing these issues through surveillance and analysis. (OPH)

- Relaunch the first in-person expansion site at Arcadia University’s Pro Bono Clinic since the pandemic. Continue to explore additional in-person opportunities in other isolated areas across the county to better serve vulnerable populations. (OCC)

- Continue to invest and participate in key areas of professional development, including but not limited to, Trauma Informed Care, Mindfulness training, Racial Equity training, HHS Emerging Leaders Program, and HHS Supervisor Training. (ELRC)

- Continue to provide fire-training courses. (PS)

- Continue opioid surveillance programs. (PS)

- Continue distribution of COVID-19 vaccinations and booster shots. (PS)
Vibrant Economy

**GOAL**

**Improve transportation access to businesses**

**2021 ACHIEVEMENTS**

- Began construction on the Route 309 Connector Phase 2 Project. (PennDOT)
- Completed construction to widen the roadway from milepost 35 (Creamery Road) north to milepost 38 along the Northeast Extension. (PA Turnpike Commission)
- Completed the King of Prussia Rail Final Environmental Impact Statement and initiated the 30% design phase. (SEPTA)
- Began a study of bus stops on the Pottstown Area Rapid Transit system. (PC)

**2022 IMPLEMENTATION**

- Design the Lafayette Street highway interchange in an ongoing process. (PA Turnpike Commission)
- Advocate for improved turnpike interchanges per the recommendations of the Turnpike Corridor Reinvestment Study and its 2017 update. (PC)
- Finish construction of a Pennsylvania Turnpike ramp at the Fort Washington Interchange to create direct access onto Commercial Drive in the Fort Washington Business Park. (PA Turnpike Commission)
- Begin several new transportation planning efforts: a Transportation Inventory Initiative, a County Aviation Plan, and a Strategic Transit Plan. (PC)

**GOAL**

**Encourage development and transformative investment where infrastructure already exists**

**2021 ACHIEVEMENTS**

- Continued to modernize and expand healthcare facilities to serve the needs of county residents. Children’s Hospital of Philadelphia launched the first dedicated emergency department in King of Prussia this past fall and opened a specialty care center in Abington in the spring.
- Opened warehousing facilities to respond to the needs of county residents during (and after) the COVID-19 pandemic. Amazon, GoPuff, and FedEx are just a few of the companies that have opened (or plan to open) distribution sites.
- Expanded business presence when SEI Investments completed a new 104,000-square-foot building on its Oaks campus, part of a plan to greatly expand its office space footprint.
- Awarded Keystone Communities Program grants to two county-based organizations as the year came to a close: the Ardmore Initiative (Lower Merion) for a facade improvement program and the Pottstown Area Economic Development Inc for renovations to the former PNC Bank building in downtown Pottstown.
- Continued to attract investment from the state in major new developments. The Riverfront at Royersford, a new mixed use development taking shape along the banks of the Schuylkill River, received a $1 million Redevelopment Assistance Capital Program (RACP) grant this year. Groundbreaking is anticipated to take place in summer 2022.
Received additional RACP grants in 2021 by a variety of groups, including Gwynedd Mercy University (Lower Gwynedd), AIM Academy (Whitemarsh), Elm Terrace Gardens (Lansdale), Arkema Inc (Upper Merion), and the Elmwood Park Zoo (Norristown).

2022 IMPLEMENTATION

- Continue to support investments in roads, rails, and other existing infrastructure throughout the county and region. (PC, CD, RDA)
- Develop opportunities to further leverage investments in infrastructure with economic and workforce development programming. (CD)
- Advance passenger rail service corridor along existing railroad lines from Reading to Philadelphia, through the creation of a tri-county authority and partnering with state and national transportation agencies. (PC)
- Begin the site master plan for the Bridgeport Business Park. (PC)

GOAL Attract and retain businesses and vital community assets

2021 ACHIEVEMENTS

- Hosted a manufacturing job fair in Pottstown, a joint effort from the Pennsylvania Career Link Montgomery County, Montgomery County Community College, and the TriCounty Area Chamber of Commerce. (CD)
- Hosted more than 100 economic development professionals from across Pennsylvania for the fall 2021 Pennsylvania Economic Development Association Conference. (CD)
- Completed the first Commercial Program Assessed Clean Energy Program (C-PACE) economic development project financing deal as well as the first MontcoForward loan. (RA)

2022 IMPLEMENTATION

- Meet with county businesses to better understand business and workforce needs and issues. (CD)
- Improve capacity to assist businesses and consultants making site selection inquiries. (CD)
- Continue commitment to meet with local communities and organizations to provide information, insights, and assistance with economic and workforce development. (CD)

- Improve coordination with municipalities to ensure entrepreneurs and businesses are able to quickly establish relationships and have the necessary information to start or expand a business. (CD)

GOAL Flexibly adapt to changing market conditions and demographics

2021 ACHIEVEMENTS

- Added the Montgomery County Higher Education and Health Authority as one of the Montgomery County Commerce Department’s constituent entities. (CD)
- Continued the MontcoStrong grant program, the efficacy of which was measured by a Franklin and Marshall study this year. In 2021, $22 million in grants to small businesses and non-profits were awarded as part of the ongoing COVID-19 response—$42 million in COVID-19 response grants have been awarded since April 2020. Ninety-eight percent of businesses receiving assistance were still in business at the time of the survey and expect to be operating at the end of the year. More than three in five (61 percent) of MontcoStrong grant recipients said that the grant dollars they received were extremely important in keeping their business operating. (CD)
- Distributed weekly and monthly newsletters through PA CareerLink® Montgomery County to promote job opportunities, available services and additional resources to career seekers. Sign up at www.montcopa.org/CareerLink or text PACLMontco to 22828. (CD)
- Continued workforce training initiatives. Since January 2021, a total of 2,136 unique career seekers have registered for virtual or in-person employment workshops and recruitment events. The MontcoWorks*NOW program has served 81 youth and young adults with career counseling, paid work experiences, internships, training, and high school equivalency programs. The Employment, Advancement and Retention Network (EARN) program has assisted 121 public assistance recipients (TANF and SNAP) through virtual career development and job search activities and in-depth case management (CD)
- Participated in a “Build Back Better” initiative to reshape the way the county’s emergency food providers operate during the ongoing pandemic and beyond. Rising food prices, on top of the pandemic and the damage caused by Hurricane Ida, have greatly increased the demand for the services that food pantries provide to the county’s residents.
2022 IMPLEMENTATION

- Assist with local economic recovery with a grant program aimed at local restaurants. (CD)
- Continue to participate in and contribute to regional forums on economic opportunities and demographic changes. (CD)
- Evaluate the way data is distributed and publicized with the release of the 2020 Census (the full release of which is delayed until 2022). (PC, CC)
- Continue to proactively engage with Chambers of Commerce, community groups, and regional stakeholders to educate them on the county’s economic and workforce development expertise while looking for ways to deepen partnerships. (CD)

GOAL
Facilitate the marketing of the county and its assets

2021 ACHIEVEMENTS

- Held back on major events this year due to the ongoing COVID-19 pandemic. Residents continued to find new ways to explore the county—drive-in movie theaters, parks and trails, drive-through holiday lights, and other outdoor recreation spots continued to be popular.
- The Valley Forge Tourism & Convention Board’s “Make It Main Street” campaign has generated much attention and continues to be popular with consumers looking for information on places to go in the county.
- Hotel room revenue dropped to $125 million over the last year, a 50 percent decline. However, two new hotels have opened, bringing the total in the county to 82. Nine hotels started or completed renovations this past year.
- The Valley Forge National Historical Park reopened its renovated Visitor Center in June, with new exhibitions on the way.

2022 IMPLEMENTATION

- Continue to grow the county’s share of the state’s tourism industry as the return of big events continues to draw visitors.
- Continue to work with the VFTCB to promote the county’s regional sports facilities and other amenities and attractions. (PC, CD)
2040 VISION

Land Use Vision
The land use vision will be implemented by:
- Gathering the data needed for updating the county’s comprehensive plan for adoption in 2025.
- Continuing to assist 15 to 20 municipalities in zoning and/or comprehensive plans through the community planning assistance program.
- Partnering with municipalities along the PA Turnpike Corridor to promote redevelopment around existing and future interchanges.
- Supporting development and density around transit centers and train stations as well as promoting the use of the county’s model zoning ordinance for transit oriented development.
- Administering Year Seven of the Montco 2040 Implementation grant program.
- Preserving farms, open space, and other recreational areas.

Transportation Vision
The transportation vision will be implemented by:
- Continuing US 202 reconstruction along Markley Street in Norristown.
- Continuing US 202 reconstruction in Whitpain Township, Lower Gwynedd Township, and East Norriton Township from Johnson Highway to Hancock Road.
- Continuing reconstruction and widening of the I-476 Northeast Extension beyond the Lansdale interchange.
- Continuing Route 422 improvements around Pottstown. Improvements at Valley Forge are complete.
- Adding high level platforms at the Noble, Jenkintown (close to starting), and Ardmore (under construction) SEPTA stations.
- Completing the PA Turnpike interchange of the Lafayette Street Extension Project.
- Continuing the use of traffic management technology and physical improvements along I-76 and parallel roads.
- Launching year five of the County Transportation Program to financially partner with municipalities on needed improvements.
The Land Use Vision in Montco 2040 suggests development potential across the county in terms of desired character, level of development, and access to utilities. The plan recommends that 95 percent of new homes be built in Designated Growth Areas, which includes existing developed areas. No more than 5 percent of new homes should be built in Rural Resources Areas as single units or clustered developments.
The Land Use Vision in Montco 2040 suggests development potential across the county in terms of desired character, level of development, and access to utilities. The plan recommends virtually all new nonresidential development be built in Designated Growth Areas, which includes existing developed areas.
The Transportation Vision in Montco 2040 identifies Programmed Roadway Projects as of the plan’s adoption in 2015. These are high-priority projects with dedicated construction funding. These projects were either already in the regional Transportation Improvement Program (TIP), which covered a twelve-year time frame, or in the Delaware Valley Regional Planning Commission’s (DVRPC) Long Range Plan.

Numbered boxes refer to specific projects as described in the Transportation Vision section of Montco 2040: A Shared Vision.
The Transportation Vision in Montco 2040 identifies Vision Roadway Projects as of the plan’s adoption in 2015. These are high-priority projects that did not have dedicated funding at the time of the plan’s adoption in 2015. However, some vision projects have progressed from PennDOT, DVRPC, or local municipal initiatives to make our transportation network more efficient and safe.
More details about upcoming initiatives can be found at county department websites and websites of the county’s partners.

Assets and Infrastructure – Office of Parks, Trails, and Historic Sites

Assets and Infrastructure – Office of Roads and Bridges

Commerce Department
http://www.montcopa.org/779/Commerce

Conservation District
http://montgomeryconservation.org

Department of Health and Human Services

Montgomery County Housing Authority
http://www.montcoha.org

Office of Housing and Community Development

Montgomery County Planning Commission

PennDOT
http://www.dot.state.pa.us

Pennsylvania Turnpike Commission
http://www.pturnpike.com

Department of Public Safety

Office of Senior Services
http://www.montcopa.org/148/Senior-Services

SEPTA
http://www.septa.org

Valley Forge Tourism & Convention Board
http://www.valleyforge.org

To learn more about the county comprehensive plan and its implementation, visit
www.montcopa.org/Montco2040

Glossary of Abbreviations
A&I - Montgomery County Assets and Infrastructure
A&I-RB - Montgomery County Roads and Bridges
A&I-PTH - Montgomery County Parks, Trails, and Historic Sites
CD - Montgomery County Commerce Department
CHOP - Children’s Hospital of Philadelphia
DA - Montgomery County Office of the District Attorney
DVRPC - Delaware Valley Regional Planning Commission
MCHA - Montgomery County Housing Authority
HHS - Montgomery County Department of Health and Human Services
  HHS PROGRAMS AND SERVICES:
    CC - Community Connections
    DDO - Developmental Disabilities Office
    ELRC - Early Learning Resource Center
    FAO - Finance and Administration Office
    OCIE - Office of Community Information and Education
    OCY - Office of Children and Youth
    ODA - Office of Drug and Alcohol
    OHCD - Office of Housing and Community Development
      HFA - Homes For All
      YWH - Your Way Home
    OMCS - Office of Managed Care Solutions
    OPH - Office of Public Health
    OPP - Office of Performance and Planning
    OSS - Office of Senior Services
MCCD - Montgomery County Conservation District
MCIC - Montgomery County Immunization Coalition
MCIU - Montgomery County Intermediate Unit
RA - Montgomery County Redevelopment Authority
PC - Montgomery County Planning Commission
PS - Montgomery County Department of Public Safety